

# Investor Update 3Q 2016

*Repsol Investor Relations*



**REPSOL**



# 2016-2020 Value & Resilience

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*In October 2015, the European Securities Markets Authority [ESMA] published the Guidelines on Alternative Performance Measures [APM], of mandatory application for the regulated information to be published from 3 July 2016. Information and disclosures related to APM used on the present Q3 2016 Results Earnings Release are included in Appendix V "Alternative Performance Measures" of the Interim Condensed Consolidated Financial Statements for the nine-month period ended 30 September 2016.*

# 2016-2020 Value & Resilience

1. Company Overview
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6. Gas Natural Fenosa
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# Company Overview

1

# Company overview

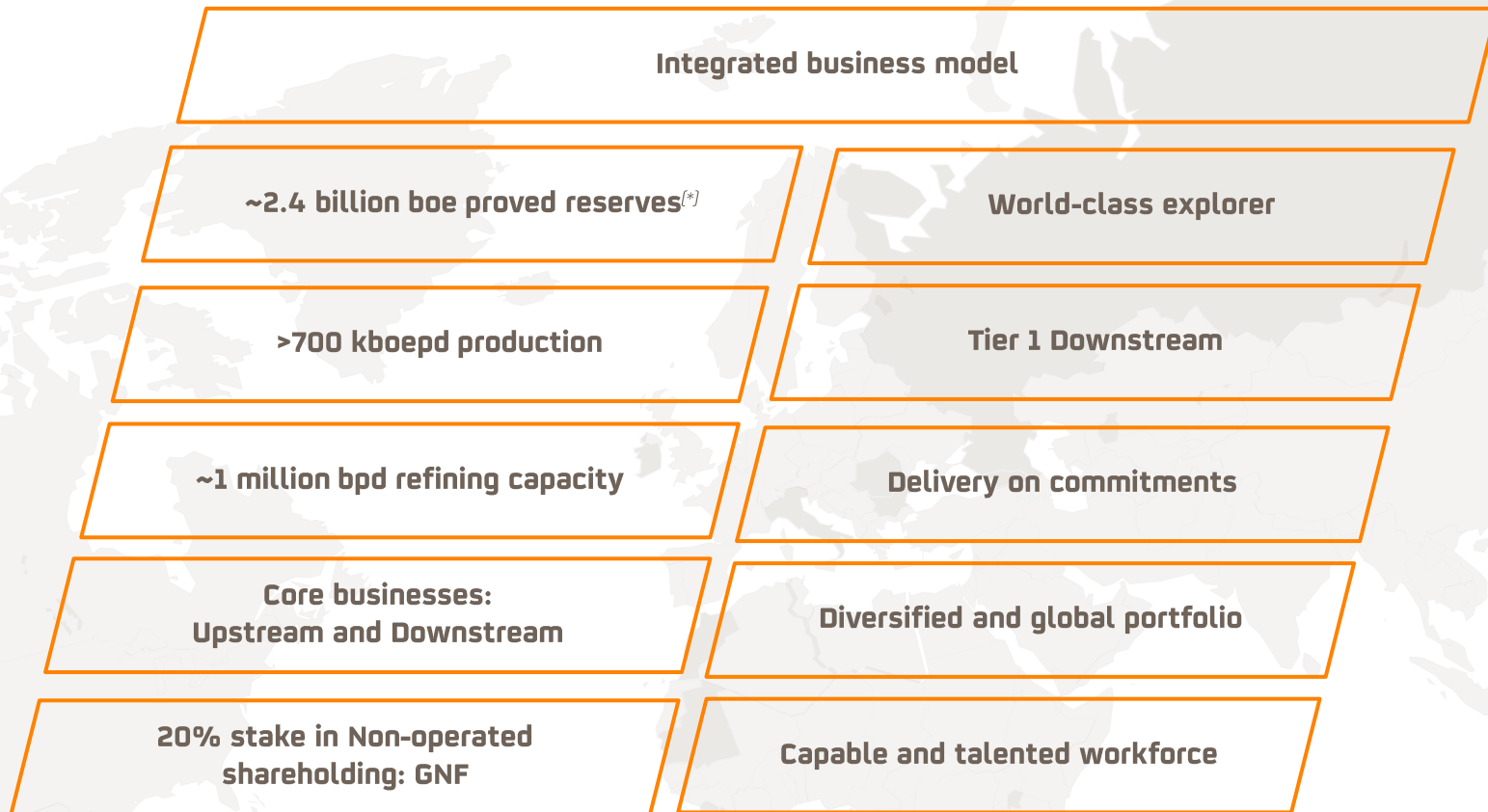
## 3Q16 key messages

- ✓ *Driving for Cash Flow breakeven at \$40.*
- ✓ **UPSTREAM**
  - **Operating Income positive** *for two quarters in a row.*
  - **Production in line** *with the Strategic Plan.*
- ✓ **DOWNSTREAM**
  - **Major maintenance** *completed. Premium to indicator recaptured.*
  - **Chemicals business** *continued its strong performance thanks to steady volumes and margins.*
  - **Commercial Businesses** *contribution improved thanks to better sales in Service Stations.*
- ✓ **FINANCIALS**
  - **Divestment program** *ahead of scheduled.*
  - **Net debt** *below 10 Bn€.*



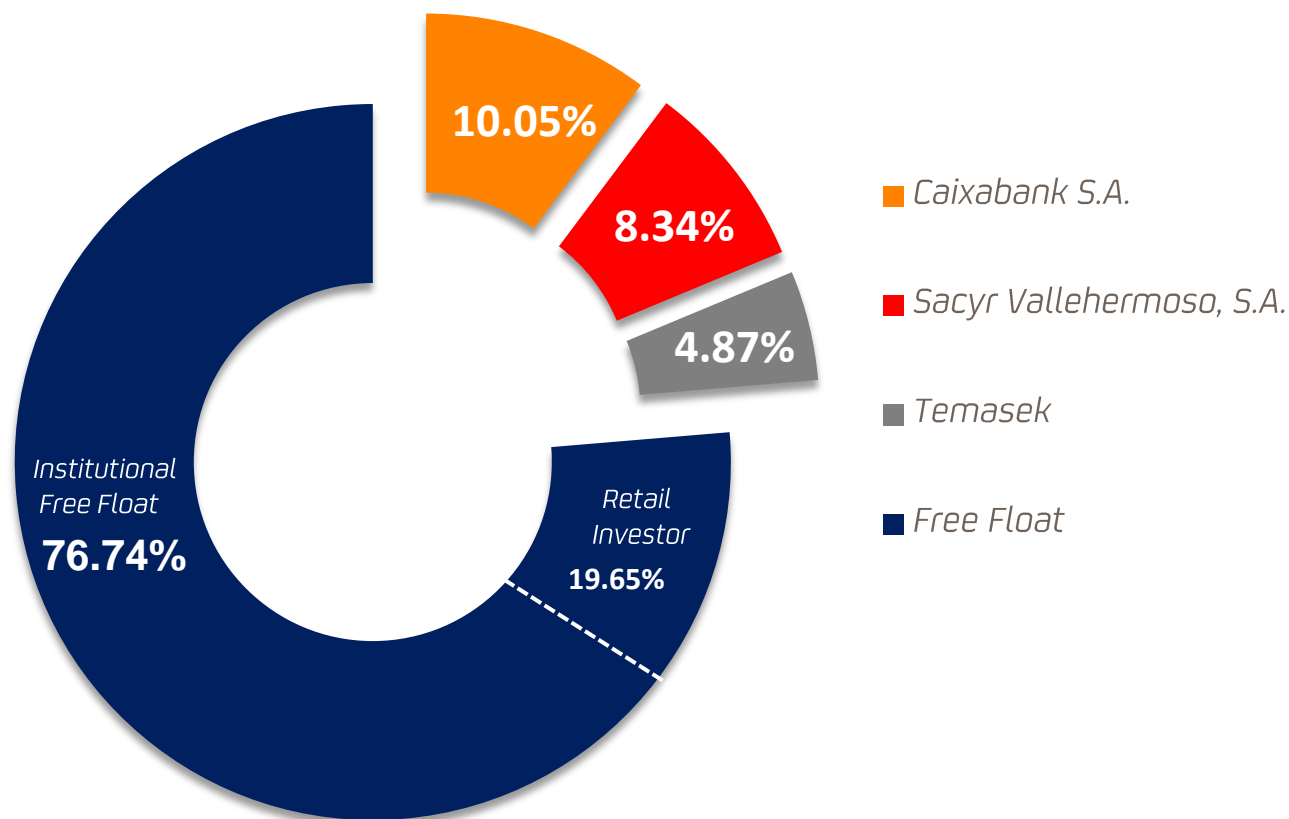
# Company overview

Repsol today - An integrated company operating across the entire value chain



[\*] As at 31/12/2015

## Repsol's shareholders



**Total number of shares as of July 2016: 1,466 million**



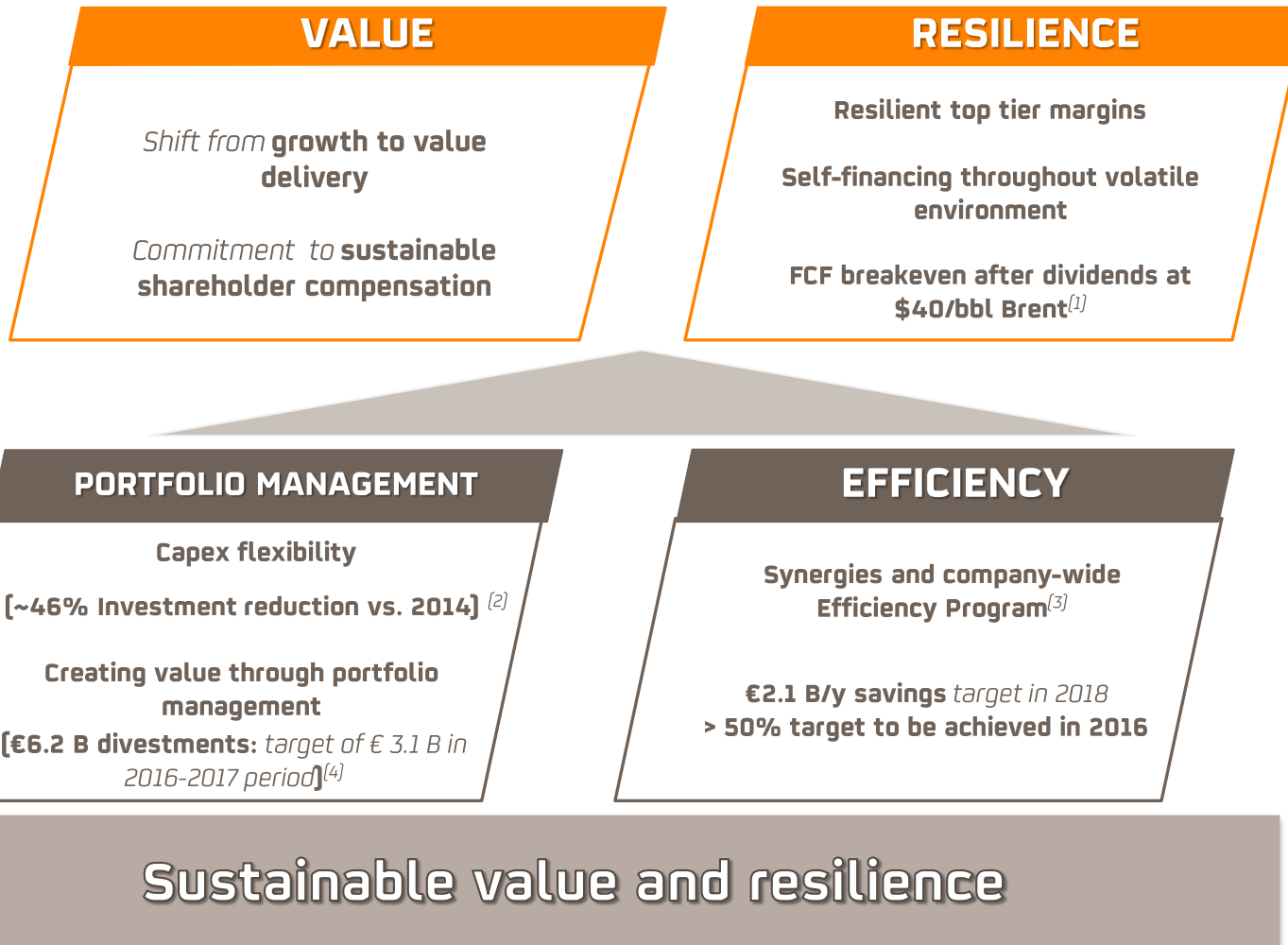
# Key strategic lines 2016-2020

2



# Key strategic lines 2016-2020

## Value and resilience



[1] Repsol released a FCF Breakeven at \$50/Bbl on strategic plan 2016-2020 presentation. FCF breakeven at \$40/bbl with the revised scenario.

[2] Repsol released in 2015 full year results presentation an additional investment reduction for 2016-2017 period.

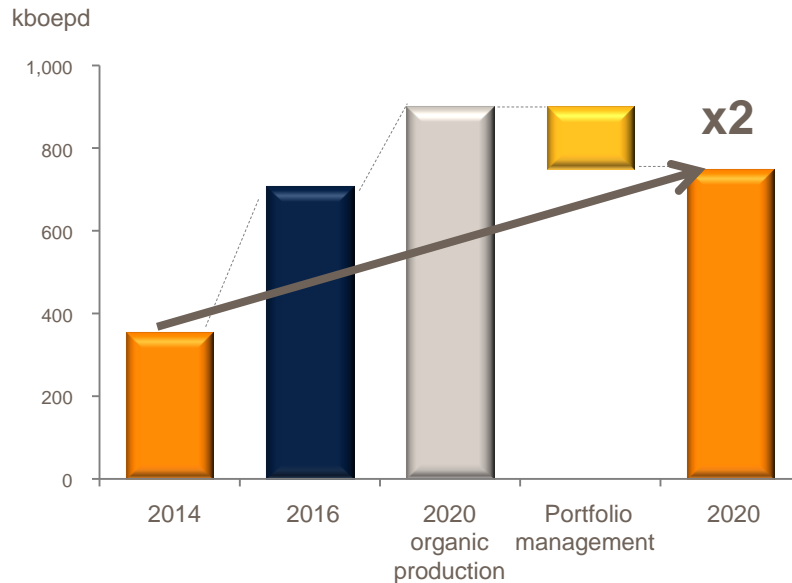
[3] By the end of the third quarter projects have commenced that will secure approximately 98 per cent of savings target for 2016.

[4] The 2016-2017 target has been already reached. As of September 2016, € 4.8B of divestments have been delivered.

# Key strategic lines 2016-2020

Shift from growth to value

## // Upstream production evolution //



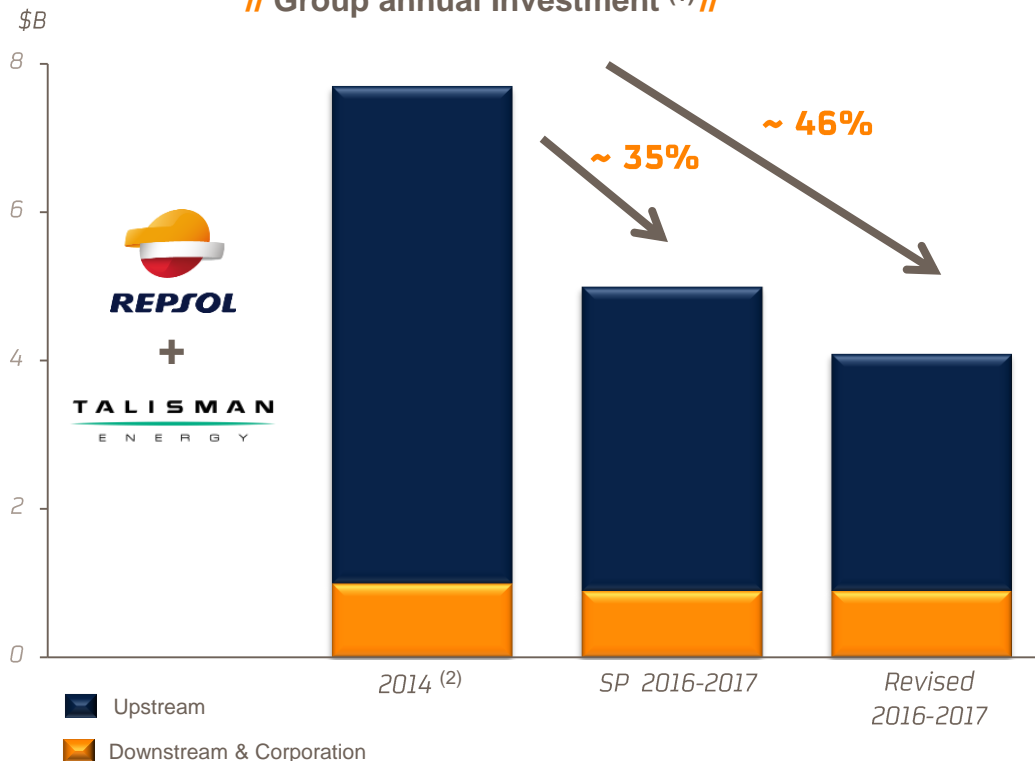
- *Achieved critical mass in E&P business*
- *Extensive portfolio of assets and development projects*
- *Optionality to improve portfolio value by divestments*

**Achieving optimal size and portfolio mix**

# Key strategic lines 2016-2020

Additional Investment reduction for 2016 and 2017 around **€1.8B**

// Group annual Investment <sup>(1)</sup> //



- Investment optimization and implementation of our efficiency measures.
- Low Downstream capital requirements.
- Deferring non-critical investment in development and producing assets.
- Keeping in 2016 our production level at around 700,000 barrels per day.

**Repsol shows flexibility in this challenging environment**

1. Investment does not include G&G and G&A from exploration.  
 2. 2014 Investment figure includes Repsol and Talisman.

# Key strategic lines 2016-2020

## Strict accountability on Efficiency Program

### Pre-tax cash savings

// 2016 //      // 2018 //

	// 2016 //	// 2018 //
<b>Synergies</b>	<b>€0.2 B</b>	<b>€0.3 B</b>
<b>Upstream Opex &amp; Capex efficiency</b>	<b>€0.6 B</b>	<b>€1.1 B</b>
<b>Downstream profit improvement and efficiency</b>	<b>€0.2 B</b>	<b>€0.5 B</b>
<b>Corporation right-sizing</b>	<b>€0.1 B</b>	<b>€0.2 B</b>
	<b>€1.1 B (*)</b>	<b>€2.1 B</b>

- Recurrent synergies target increased to 400M\$
- 98% of the run-rate target for 2016 synergies and 80 % of the planned synergies by 2020 already implemented.
- Upstream program ahead of schedule (700 efficiency initiatives identified)
- Downstream and Corporate on track.

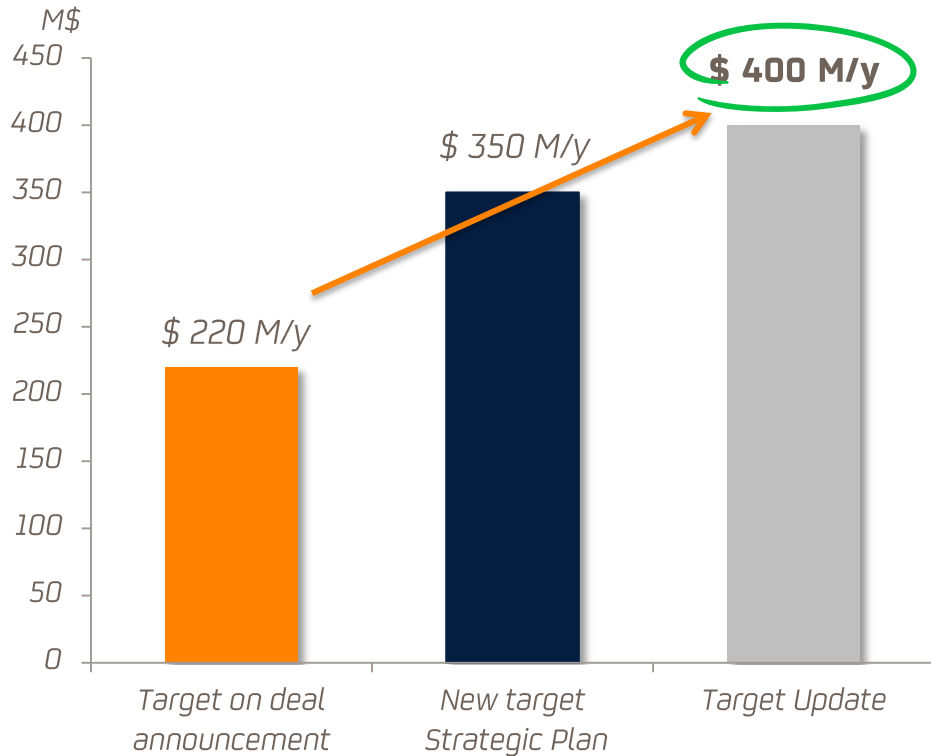
**More than 50% of the efficiency plus synergies target in 2018 to be achieved in 2016**

[\*] Latest projection for 2016: € 1.4B

# Key strategic lines 2016-2020

Synergies from Talisman integration are already being delivered

**// € 300M in 2016 of which 90% already captured //**



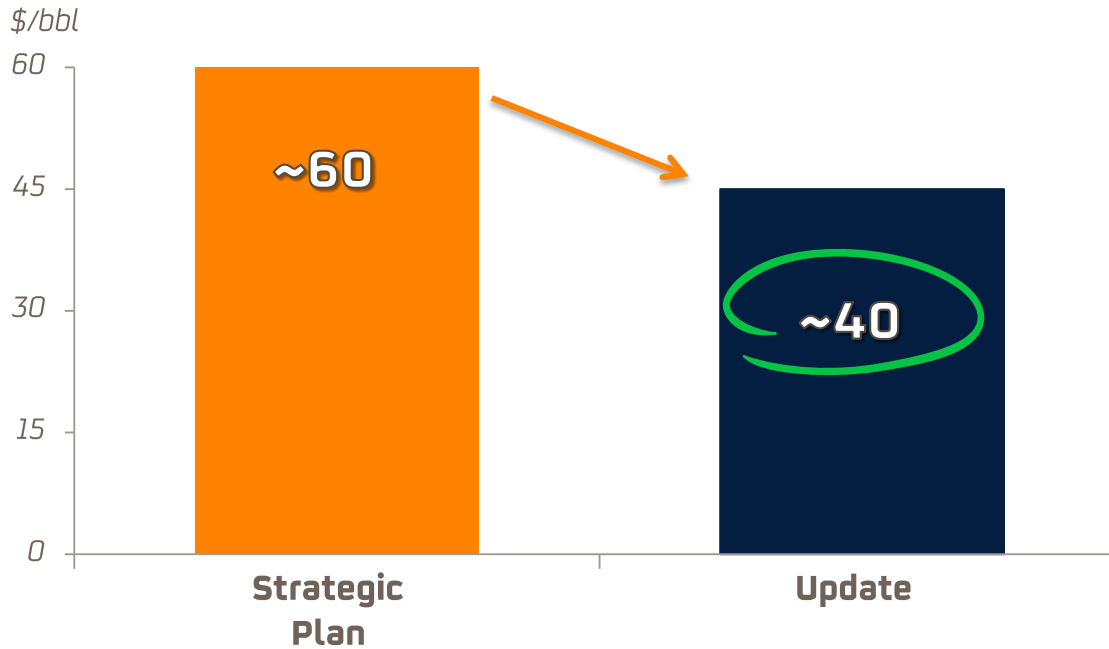
- **Finance:** repurchase of Talisman bonds and joint financial optimization
- **People and Organization:** workforce and contractor reduction from overlaps
- **IT:** application & infrastructure rationalization
- **Exploration:** highgrading of Talisman portfolio
- **General services:** joint insurance program

**Repsol increases recurrent synergy target derived from Talisman Integration up to \$ 400 M pre-tax**

# Key strategic lines 2016-2020

## Breakevens

// Group FCF breakeven after dividends and interests (2016-2017)<sup>[\*]</sup> //



**Resilience: \$40/bbl free cash flow breakeven after dividend and interests**

[\*] Scenario used to estimate breakevens (Stress case): Brent price of 40 \$/bbl for 2016 – 2017, and 50 \$/bbl flat 2018 – 2020; HH price of \$2.6/Mbtu for 2016 – 2017, and 3.5 \$/Mbtu 2018 – 2020; Repsol refining margin indicator of 6.9 \$/bbl for 2016 and 6.4 \$/bbl from 2017 onwards. Breakeven does not include any proceeds from divestments, with the exception of the piped LPG sale already accomplished in 2015.

Repsol's Base case is: Brent price of 40, 55, 65, 75 and 85 \$/bbl from 2016 to 2020 respectively, HH price of 2.6, 3.2, 3.7, 4.2, 4.8 \$/Mbtu from 2016 to 2020 respectively and Repsol refining margin indicator of 6.9 \$/bbl for 2016 and 6.4 \$/bbl from 2017 onwards.

# Key strategic lines 2016-2020

Self-financed Strategic Plan even under the stress scenario

## // Cash movements 2016-2020 //



- Reduction of our investment budget in 2016 below €4B
- Investment reduction for 2016 and 2017 around €1.8B
- Acceleration of efficiency and synergy target in 2016 → €1.4B
- Reduction of Group FCF breakeven to 40\$

Sensitivities [5 years accumulated]	FCF	Adj. Net Income
Brent +/- \$5/bbl	€1.5B -€1.5B	€1.3B -€1.3B
Henry Hub +/- \$0.5/Mbtu	€0.8B -€0.8B	€0.6B -€0.6B
Refining Margin +/- \$1/bbl	€0.8B -€0.9B	€1.1B -€1.1B

[\*] The 2017 target has been already reached. As of September 2016, €4.8B of divestments have been delivered



# Progress of Strategic Plan

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### Investment in 2016

- ✓ **↓ Exploration**
- ✓ *Deferral of non-critical investments*
- ✓ *Capture of sector wide deflation*
- ✓ **Re-visit on-going development projects**

**<€3.9B**

### Efficiency & Synergies

- ✓ *Target represents more than half of the 2018 objective:*
  - ✓ **Upstream:** *9M16 achieved more than 50% of our full year objective.*
  - ✓ **Downstream:** *in line with our targets*
  - ✓ **Corporation:** *in line with our targets*

**>€1.4B<sup>(\*)</sup>**

### Cash Neutrality break-even

- ✓ **Investment reduction**
- ✓ **Opex efficiency targets**
- ✓ **Synergies capture**

**~40\$/bbl**

# Progress of Strategic Plan



## Strategic Commitments Follow up

### Efficiency & Synergies Program



	Target 2016	2016 Estimate
Synergies	0.2	0.3
Efficiencies	0.9	1.1
Total [B€]	1.1	1.4

### Investment Flexibility



### Repsol Investment [B€]

	Target 16-17	'16 YTD
Repsol Investment [B€]	3.9	2.3

### Divestments & Management Portfolio



	Target 16-17	'16 YTD
Divestments [B€]	3.1	4.8 <sup>[1]</sup>
Production [kboed]	~700 <sup>[2]</sup>	694

### Value & Resilience



### CF Neutrality BE [\$ /boe]

	Target	'16 YTD
CF Neutrality BE [\$ /boe]	~40	46
E&P FCF BE [\$ /boe] <sup>[3]</sup>	~65	62

### E&P FCF BE [\$ /boe]<sup>[3]</sup>

[1] Includes agreed transactions and other operations.

### Finance Commitments



### Investment Grade

	Target	Actual
Investment Grade	Maintain	Maintain

## Portfolio management



**GNF**

### **Sale of a 10% stake in Gas Natural Fenosa to Global Infrastructure Partners (“GIP”)**

- Around €1.9bn of proceeds.
- The capital gain that this disposition generates is approximately 246 million euros.



**Wind Power**

### **Sale of our offshore wind power business in the UK for 238 million euros**

- After tax capital gain of 109M€



**CLH**

### **Sale of Repsol's 10% stake in CLH**

- We sold our stake in CLH for 325 million Euros
- Around 300 million Euros of capital gains



**Piped LPG**

### **Sale of the Piped LPG business for 788 M€**

- Generating an estimated pre-tax capital gain of ~470 M€
- Will be cashed-in mostly in 2016. Capital gains also to be booked mainly in 2016



**Peru & Ecuador LPG**

### **Sale LPG businesses in Peru and Ecuador**

- Agreement with Abastible company totalling 335 million dollars transaction
- A multiple of approximately 8 times EBITDA



**Alaska dilution**

### **Agreement with our partner Armstrong to dilute our position in North Slope**

- Positive impact on our cash flow of around 700 million Euros



**E.F. Gudrun**

### **Eagle Ford divestment and acquisition of Norwegian producing assets**

- Significant improvement in the cash flow generation in 2015-2017
- Improvement of operations thorough the nomination of a single operator



**Yme**

### **Transfer of our 60 per cent stake in the Yme field to OKEA**

- Saving 200 million euros of decommissioning costs in the 2016-2020 period



**TLM Bonds**

### **Repsol amortizes part of TLM's debt and reduces its financing costs by >80M\$/year**

- Repsol amortizes TLM bonds in the amount of approximately 2.7 billion dollars
- Total capital gain of approximately 300 M\$ pre tax

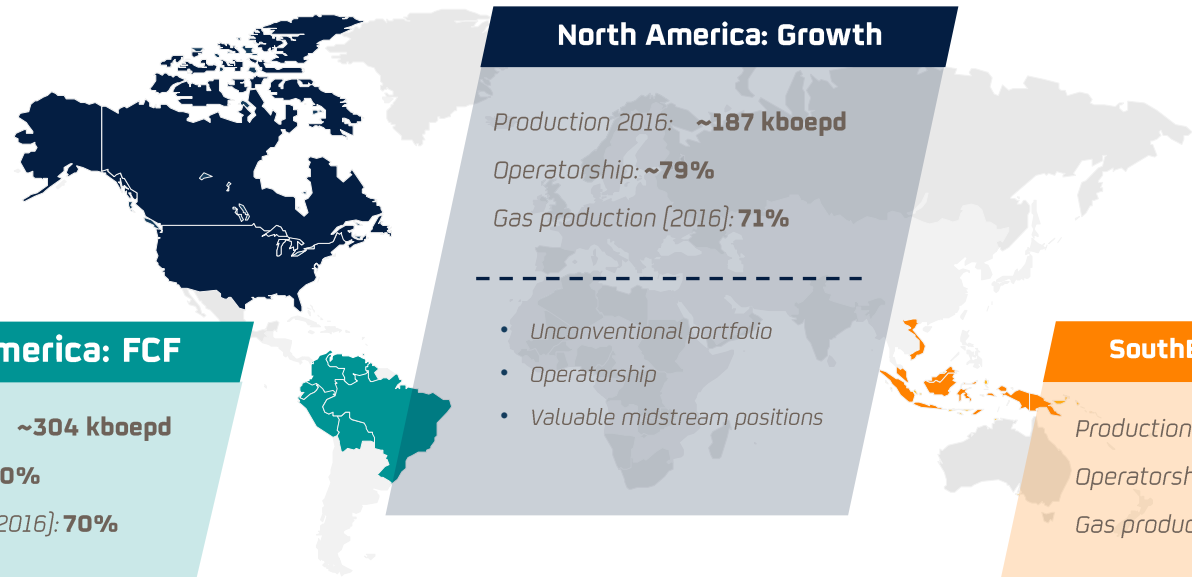


**Upstream**

**4**

# UPSTREAM

## 3 core regions in the portfolio



### Latin America: FCF

Production 2016: **~304 kboepd**  
 Operatorship: **~20%**  
 Gas production [2016]: **70%**

- Regional scale
- Exploration track record
- Cultural fit

### North America: Growth

Production 2016: **~187 kboepd**  
 Operatorship: **~79%**  
 Gas production [2016]: **71%**

- Unconventional portfolio
- Operatorship
- Valuable midstream positions

### SouthEast Asia: FCF & Growth

Production 2016: **~102 kboepd**  
 Operatorship: **~37%**  
 Gas production [2016]: **77%**

- Self-financed growth
- Relationship with governments/NOCs
- High potential exploration blocks

### Main Figures

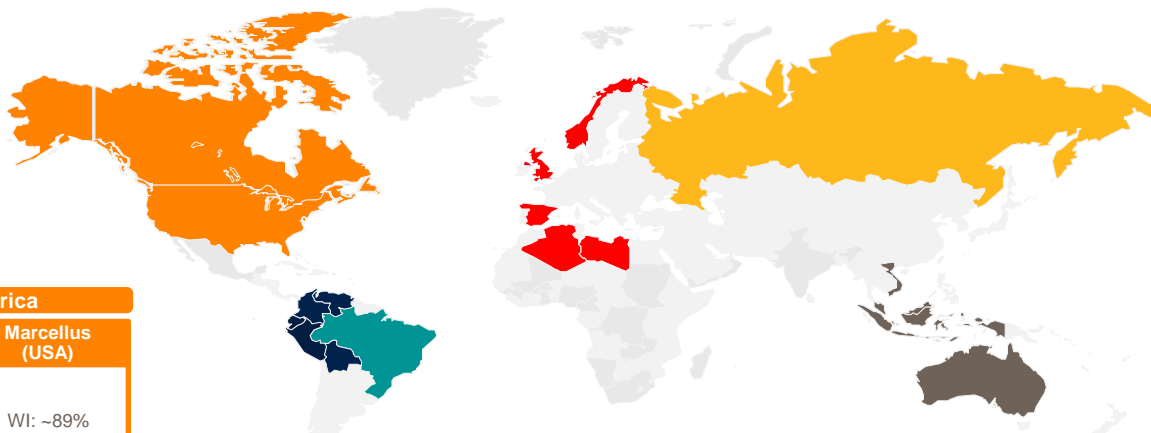
- **Current Production**      **~ 700 Kboepd**
- **1P Reserves (\*)**            **2,373 MMboe**

NOTE: Europe, Africa & Brazil ~ 112 kboepd

[\*] As at 31/12/2015

# UPSTREAM

An extensive pipeline of organic opportunities



## North America

<b>Eagle Ford (USA)</b>	<b>Marcellus (USA)</b>
WI: ~31% in basin and 37% in JV	WI: ~89%

<b>Duvernay (Canada)</b>	<b>GoM / Mid-continent (USA)</b>
WI: 100%	WI: 28%/~11%

## Brazil

<b>Sapinhoa (former Guara)</b>	<b>Lapa (former Carioca)</b>
WI: 15%	WI: 15%

## Latin America

<b>M. - Huacaya (Bolivia)</b>	<b>Carabobo – AEP (Venezuela)</b>	<b>Cardon IV (Venezuela)</b>	<b>Kinteroni + Sagari (Peru)</b>	<b>Akacias (Colombia)</b>
WI: 37.5%	WI: 11%	WI: 50%	WI: 53.8%	WI: 45%

## Africa & Europe

<b>Reggane (Algeria)</b>	<b>MonArb / Flyndre Cawdor (UK)</b>
WI: 29.25%	WI: 30% Redevelopment

## SouthEast Asia

<b>PM3, Kinabalu (Malaysia)</b>	<b>C. &amp; J. Merang (Indonesia)</b>	<b>Red Emperor (Vietnam)</b>
WI: 41.4% PM3* WI: 60% K	WI: 36% C / 25% JM	WI: 46.8%

## // Exploration //

### Contingent resources

- Unconventional North America
- Brazil: Campos-33, Sagitario
- Russia: Karabashky
- Colombia: CP09 & Niscota
- Alaska: Colville High
- GDM: Leon
- Indonesia: Sakakemang
- Vietnam: Red Emperor extension
- Kurdistan
- PNG: PDL10

### Prospective resources

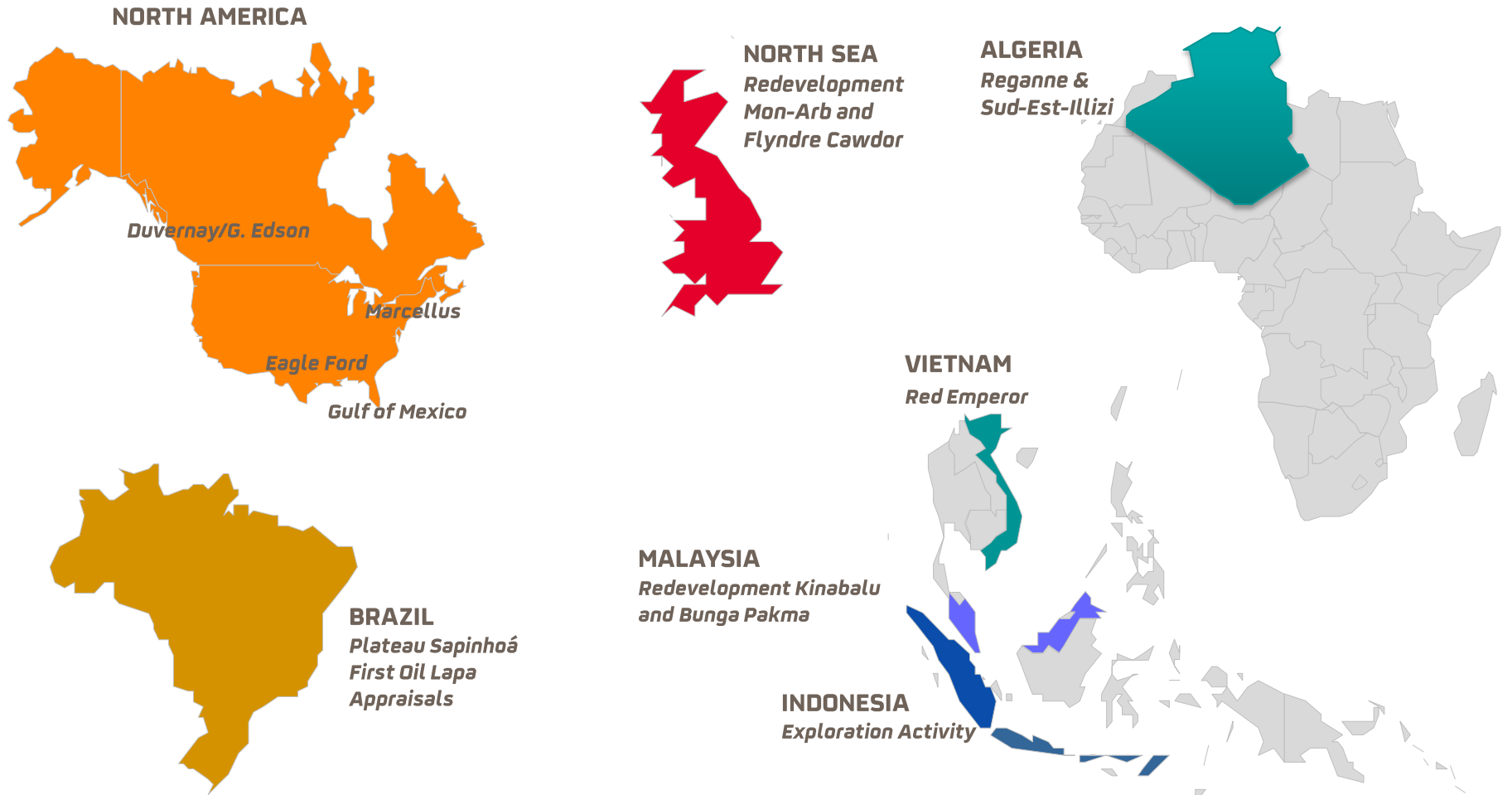
- Brazil: Santos Basin & Espirito Santo
- Colombia: RC11, RC12 & Tayrona
- Unconventional North America
- GDM
- Peru
- Guyana
- Angola
- Romania
- Portugal
- Norway
- Indonesia
- Malaysia
- Vietnam
- PNG
- Bulgaria

“As is” organic portfolio potential of more than 900 kboepd

[\*] The PM3 PSC extension agreement was signed on the 6th April, 2016. Repsol equity interest in PM3 is going to be 35%

# UPSTREAM

## Projects activity in 2016



\* Additional exploration activity in Angola, Romania, Bulgaria and PNG.

## Operational activity. Development projects

### Brazil: Sapinhoá & Lapa

- **Sapinhoá:** Plateau reached in second half of 2016
- **Lapa:** First oil is expected in 4Q16 (ahead of schedule).

### UK: MonArb & Flyndre/Cawdor

- First oil expected in the first half of 2017

### Malaysia: Bunga Pakma & Kinabalu

- First production projected for 2018 and 2019 respectively

### Vietnam: Red Emperor

- Project taken advantage of falling industry costs
- First production is planned for end of 2019

### USA: Marcellus

- Higher production YoY.
- Cash breakeven close to \$2/Mbtu
- Cash generative at current prices

### Peru: Kinteroni & Sagari

- Production from **Kinteroni** increased in April to 160 million square cubic feet of gas per day
- In **Sagari** first gas planned for 2018.

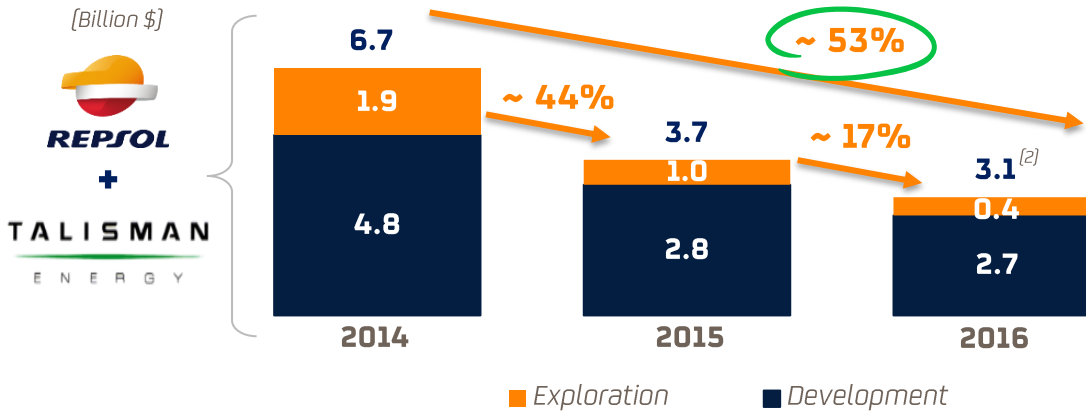
### T&T: Juniper

- Start-up is planned for 2017.
- This offshore shallow water project will reach peak production of 95 Kboed (Repsol owns 30%)

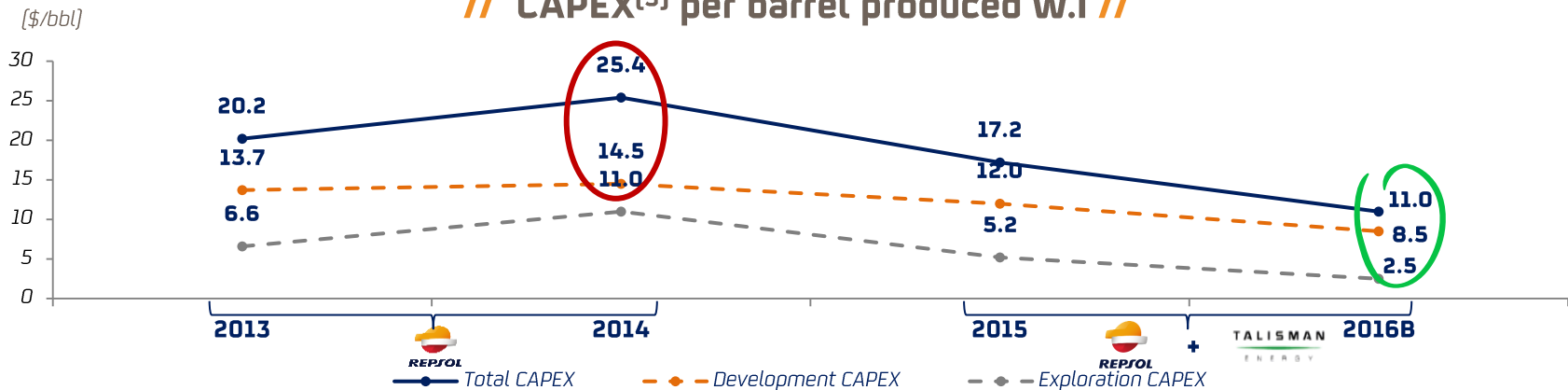


## Portfolio management: Flexibility to optimize capital allocation

### // Upstream Investments<sup>[1]</sup> //



### // CAPEX<sup>[3]</sup> per barrel produced W.I //



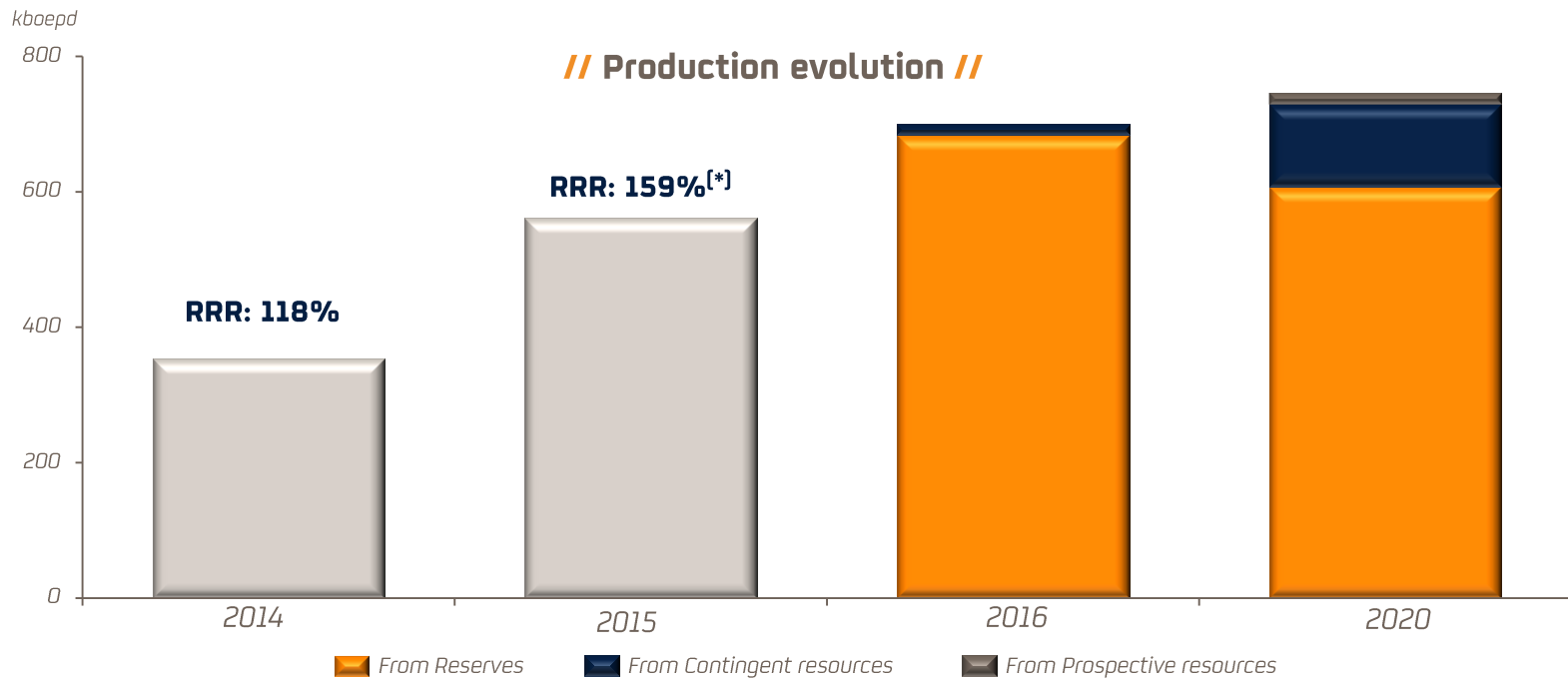
[1] Investment excluding G&G and G&A from exploration and including efficiencies

[3] CAPEX including G&G and G&A from exploration and including efficiencies

[2] 2016 Investment € 2.9 Bn [exchange rate 1.07 \$/€]

## Portfolio management: Capex

*Capex optimization will have no impact on production because of the previous investment cycle from Repsol's legacy assets (Average RRR 2011-2013: 214 %)*



**Production delivered from current reserves and resources**

[\*] Organic Reserve ratio excluding the acquisition of Talisman and other inorganic transactions (RRR 500% inorganic)

# UPSTREAM

## E&P Cost Efficiency Program

### // Levers //

**Business units  
(Opex & Operational  
Capex)**

- Technical standardization
- Operational uptime increase
- Procurement & logistics optimization
- Organizational right-sizing

*Large capital projects*

- Post -FID projects: Efficiency gains, scope challenge
- Pre-FID projects: Lean and cost-efficient engineering and supply chain design, collaborative approach with contractors, integrated project execution, ...

**Exploration  
& drilling**

- Simplification of geological targets, coring, testing
- Well design standardization
- Planning and execution efficiencies
- Procurement & logistics optimization
- Organizational right-sizing

*Support  
functions*

- Ongoing analysis of added value for every task
- Organization right-sizing
- Optimize support functions

**€1.1 B/y  
savings  
by 2018**

**~€0.6 B/y  
Capex**

**+**

**~€0.5 B/y  
Opex**

**More than 50% of the efficiency target in 2018 to be achieved in 2016  
~€0.6 B/y savings by 2016.**

## Examples of improvements in Talisman legacy assets

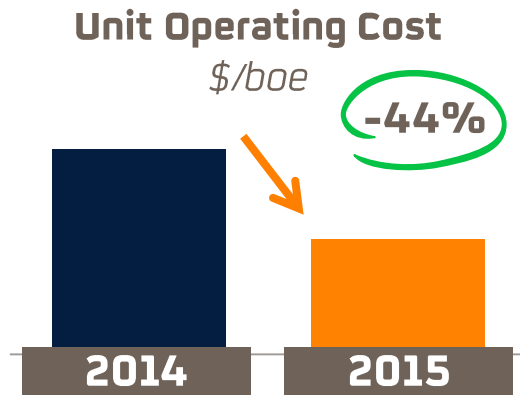
### UK

#### Improved Recovery Factor:

- *Develop a prioritized inventory of qualifying capital projects to be used in the asset strategy definition.*

#### Improved Operational Efficiency:

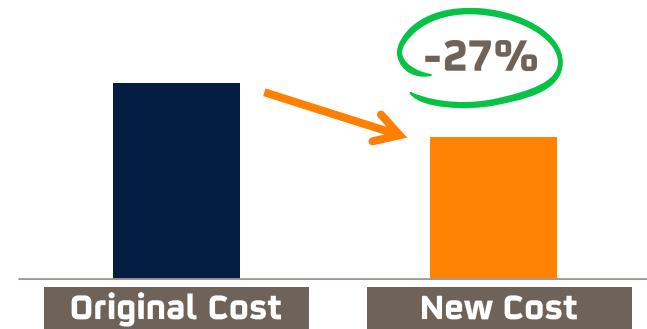
- *Contribute to the stretch objective of TSEUK producing >50kboe/d, with significant improvement in the per barrel profitability.*
- *Optimize Capex and Opex.*



### MARCELLUS

#### Marcellus Fracking pricing:

Marcellus frac cost per stage  
USD Thousands/year



#### Marcellus commercialization:

- *Practice of **selling excess capacity** has been replaced with purchase of gas from 3rd parties, leveraging Repsol Trading capabilities in North America.*
- *Lower effective transport cost through positive net revenues from buy/sell margins, underpinning business profitability.*



**Downstream**

**5**

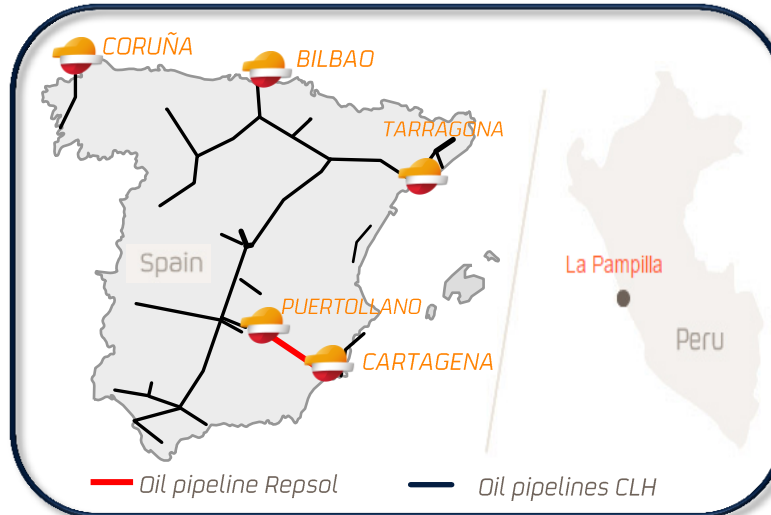
# DOWNSTREAM



## Sustainable cash flow generator

### Refining

- ~1 million barrels of refining capacity per day.
- Top quartile position among European peers along the cycle.
- 63 % FCC equivalent.
- 5 refineries optimized as a single operation system.



### Petrochemicals

- All three sites are managed as a single petrochemical hub.
- Chemical sites and crackers strategically located to supply Southern Europe and Mediterranean markets.
- Logistic flexibility to enhance competitive feedstock imports at Tarragona and Sines.



### Marketing

- 4,716 service stations throughout Spain, Portugal, Peru, and Italy.

- 3,585 service stations in Spain → 70% have a strong link to the company and 29% directly managed.
- Marketing activity also includes other sales channels and the marketing of a wide range of products, including aviation fuels, lubricants, asphalts, base oils, paraffin and derivatives.

### LPG

- One of the leading retail distributors of LPG in the world, ranking first in Spain and is of the leading companies in Portugal.
- We distribute LPG in bottles, in bulk and AutoGas.
- Bottled LPG sales, through a network of 212 distribution agencies, accounted for over 62% of total retail sales of LPG in Spain in 2015.

### Trading and G&P

- G&P: transportation, marketing, trading and regasification of liquefied natural gas.
- Trading & Transport: trading and supply of crude oil and products



# DOWNSTREAM



Downstream to provide sustainable value

*Maximize performance*

- *Taking advantage of the integration between refining and marketing businesses with focus on reliability*

*Capital discipline*

- *Discipline in capital allocation*
- *Divestments of non-core assets for value creation*

*Margin improvement  
&  
Efficiency Program*

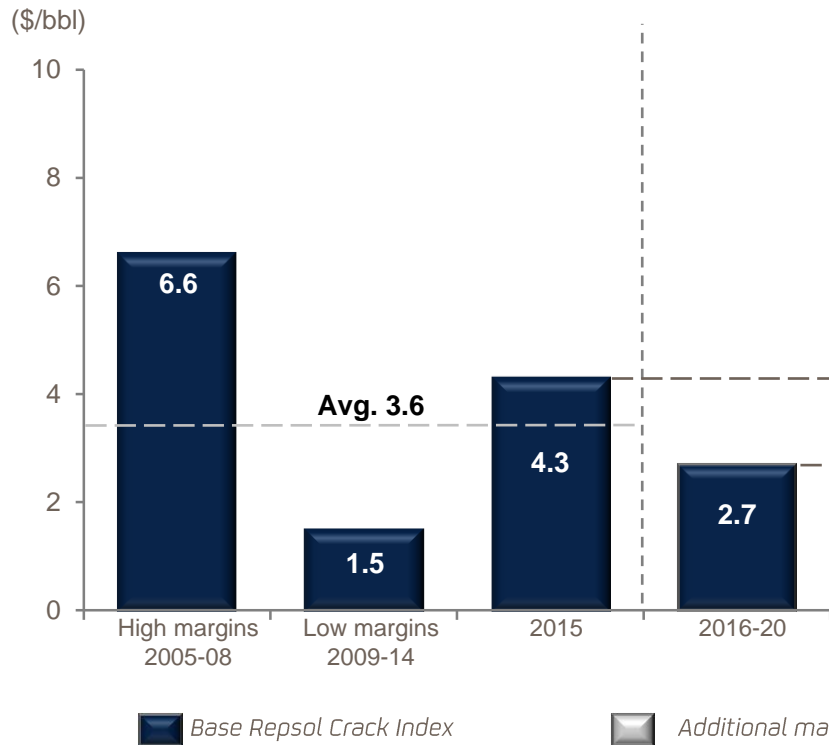
- *Optimizing integrated margin across businesses*
- *Strong focus on reducing energy cost and CO<sub>2</sub> emissions*

**Objective to generate FCF ~ €1.7 B/y (average 2016-2020)**

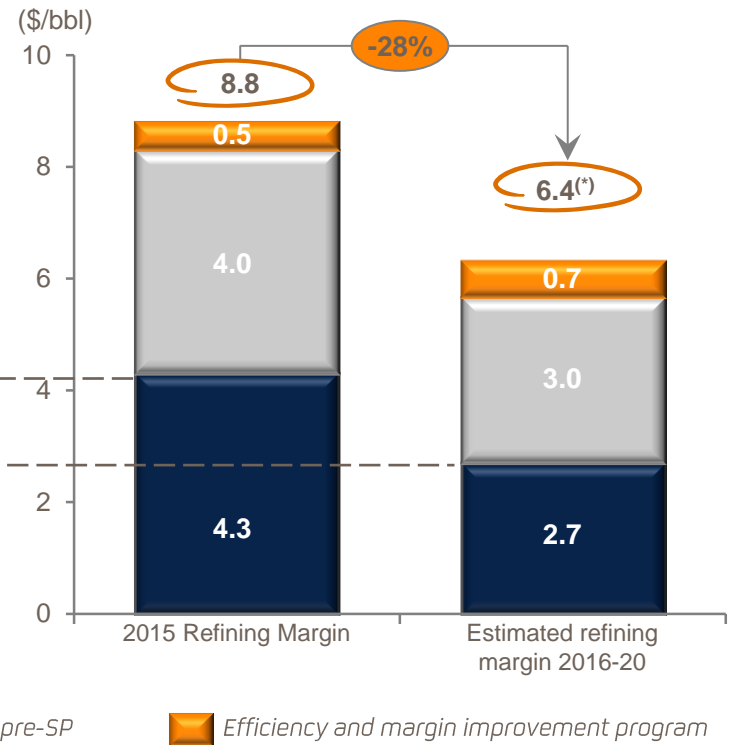
## Repsol's refining margin indicator evolution

*Margins back to a mid cycle scenario*

### Base Repsol Crack Index<sup>1</sup> 2005-2020



### Repsol Refining margin index evolution



<sup>1</sup> Without taking into account margin from projects and efficiency improvement program

**Note:** Since the start up of the Bilbao and Cartagena projects, the premium went up from 1.6\$/bbl in 2012 to 2.8\$/bbl in 2014 and 4.3\$/bbl in the first three quarters of 2015

[\*] 2016 Budget assumption : 6.9 \$/bbl



# DOWNSTREAM



## Fundamentals support sustained Repsol refining margins

### Lower Opex

- ✓ Lower oil and gas prices

### Growing refined products demand

- ✓ Average demand growth of 1.2% for 2016-2020 on top of strong 2015 demand
- ✓ Spain fuels demand growth at 4% in 2015

### European refineries at high utilization of effective capacity

- ✓ Lower EU effective capacity due to low maintenance activity in recent years
- ✓ Low Brent-WTI and NBP-HH gaps and low \$/€ exchange rate

### Restarts unlikely in EU

- ✓ Restarts unlikely due to required investment in working capital and fixed costs with long-term uncertainties remaining for less competitive refineries in EU

### Refining project delays and cancellations

- ✓ Capacity-addition delays and cancellations due to stressed cash position of integrated companies and NOCs

### Demand vs. effective capacity tighter than previous years

- ✓ Capacity additions offset by growing demand

### Light-Heavy differentials

- ✓ Marpol <sup>(1)</sup> increases diesel demand, while lowering fuel oil demand and price
- ✓ Large increase in production of heavy crudes

## Downstream efficiency and margin improvement program

~€0.5 B/y from Downstream efficiency improvement in 2018

// Projects //

// Levers //

// EBIT increase by 2018 //

**Refining**

- Energy cost reduction
- Improved planning to increase crude supply flexibility
- Operations optimization including fixed-cost reductions
- Increased asphalt production in Peru

~€250 M/y

*Integrated margin*

- Optimization of integrated margin across the value chain with: optimization of crackers supply, processing challenging crude...

~€100 M/y

**Commercial businesses**

- Network structure optimization
- Logistics and planning improvements

~€100 M/y

*Chemicals*

- Operational improvement focused on raw material flexibility and facilities reliability
- Optimization of pricing strategy

~€50 M/y

**Total target of ~€0.5 B/y**

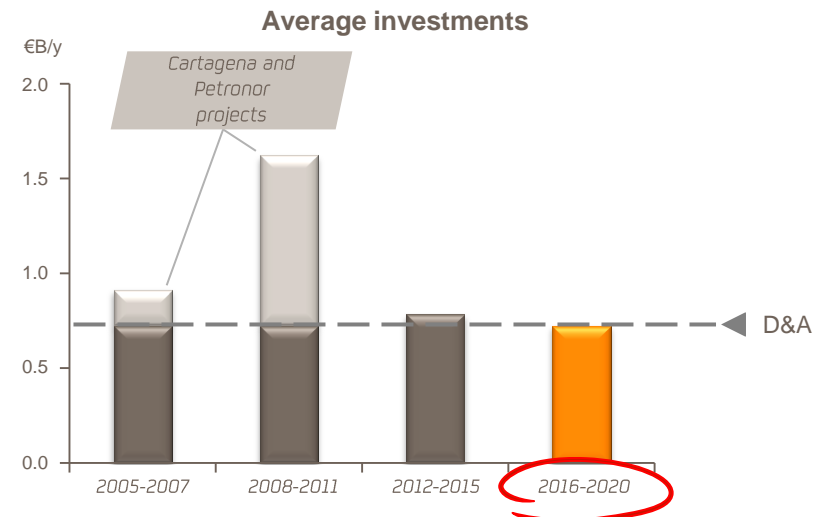
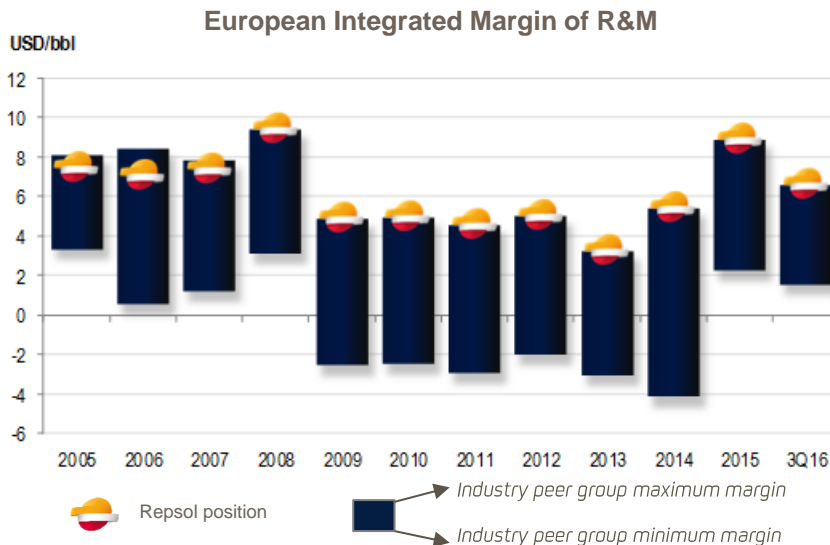
**Downstream efficiency program on track: ~€0.2 B/y savings by 2016**

## 2016-2020 Downstream strategy

*Maximizing value and cash generation leveraged on fully invested assets*

**// Sustainable value from quality assets //**  
*Repsol in leading position among european peers*

**// Investment discipline //**



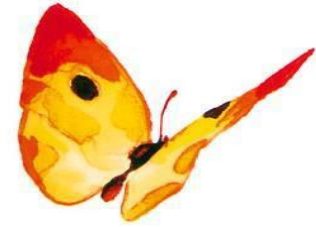
**Downstream resilience reinforced by commercial business integration with industrial businesses**

Note: Integrated R&M margin calculated as CCS/LIFO-Adjusted operating profit from the R&M segment divided by the total volume of crude processed (excludes petrochemicals business) of a 9-member peer group.

Based on annual reports and Repsol's estimates. Source: Company filings.

Peers: 2015: Eni, Total, Cepsa, Galp, Saras, OMV, MOL, Neste Oil, Hellenic // 2014 and previous: Eni, Total, Cepsa, Galp, Saras, OMV, MOL, PKN Orlen, Hellenic.

**gasNatural**  
**fenosa**



**Gas Natural Fenosa**

**6**

Strong profitability with long term vision

**20% of valuable stake in a leading gas & power company**

**Stable dividend with growth potential (\*)**

**Strong profitability performance  
(well above wacc and not linked to oil price)**

**Provides strategic optionality for stronger role of gas and  
renewables in energy mix**

**Liquid investment that provides financial optionality**



# Financial outlook

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**Sound track record  
in managing adverse  
conditions**

**Resilient Plan with  
stronger business profile**

**Conservative  
financial policy**



**Commitment to reduce debt and maintain investment grade**

**The three Rating Agencies, Standard & Poor's, Moody's and Fitch, confirmed and maintained our ratings, BBB-, Baa2 and BBB respectively.**

**Commitment to maintain shareholder compensation  
in line with current company level**

# Financial outlook

## Business Resilience

// Despite the challenging environment Repsol's EBITDA has remain unchanged//

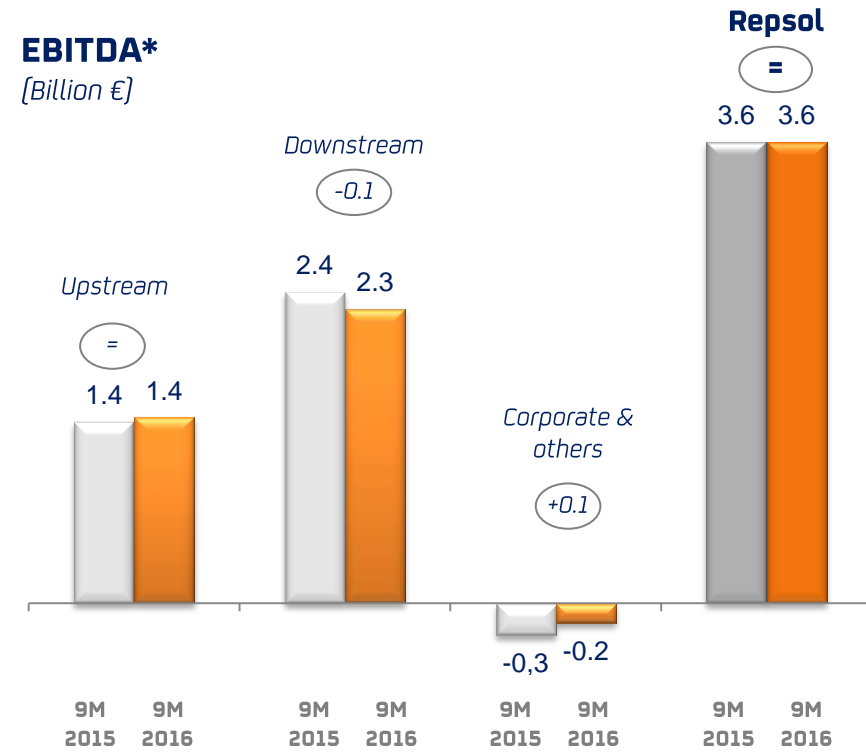
Brent price [\$/bbl]	Average 9M2015	Average 9M2016	Refining margin [\$/bbl]	Average 9M2015	Average 9M2016
	55.3	41.9		8.9	6.0

Repsol's performance in 2016 better than its Peers thanks to:

**Upstream:** Lower cash breakeven

**Downstream:** Higher integrated refining margin

Group FCF breakeven after dividend and interest reduced from 60\$/bbl to 40\$/bbl

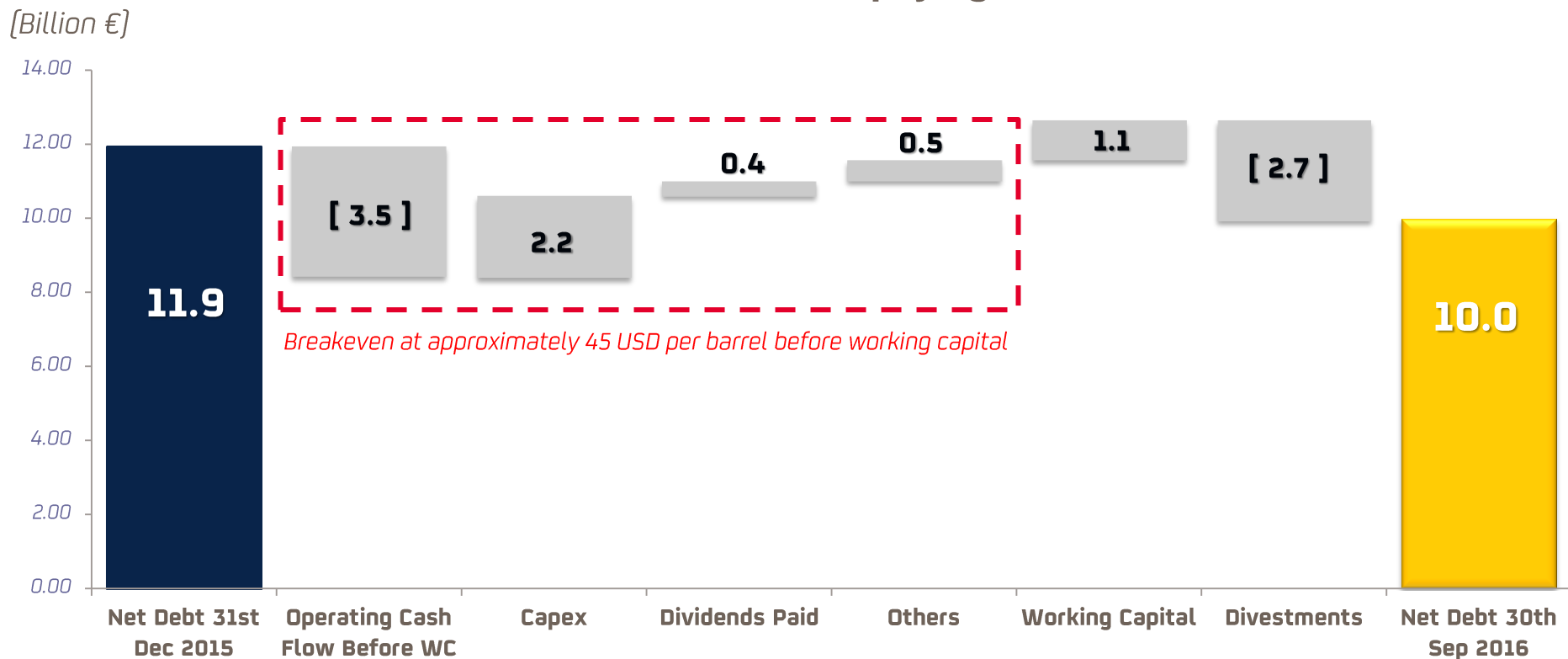


[\*] EBITDA does not include G&G expenses (€148M in 2016 and €165M in 2015)



## 9M2016 Net Debt evolution

### // Net Debt Evolution after paying dividends //



# Financial outlook

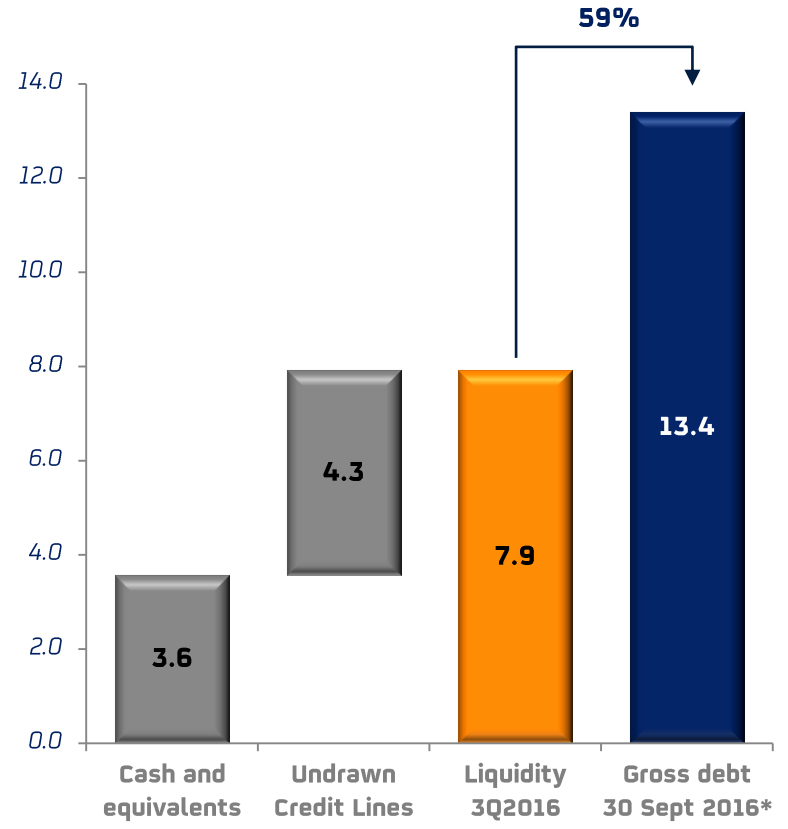
## Sources of liquidity as of 30th Sep 2016

*(Million €)*

<b>Cash and Equivalents</b>	<b>3,572</b>
<b>Total Unused Committed Credit Lines</b>	<b>4,347</b>
<b>Total Liquidity Available</b>	<b>7,919</b>

*(Million €)*

	<b>Structural</b>	<b>Operating</b>	<b>TOTAL</b>
<b>Committed Credit Lines</b>	<b>3,909</b>	<b>618</b>	<b>4,527</b>
<b>Used</b>		<b>[180]</b>	<b>[180]</b>
<b>Available</b>	<b>3,909</b>	<b>438</b>	<b>4,347</b>
	90%	10%	100%



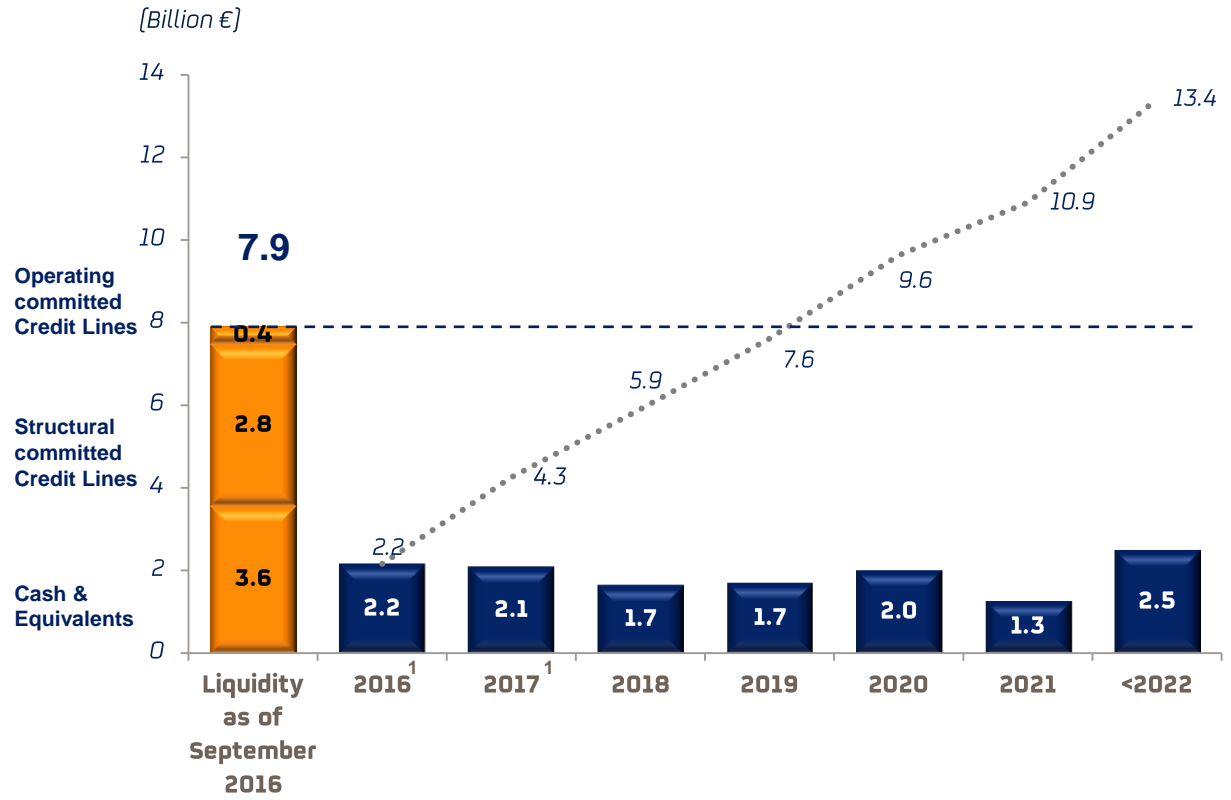
**Available Structural credit lines represent 90% from total committed credit lines**

**Strong liquidity position represents 59% gross debt**

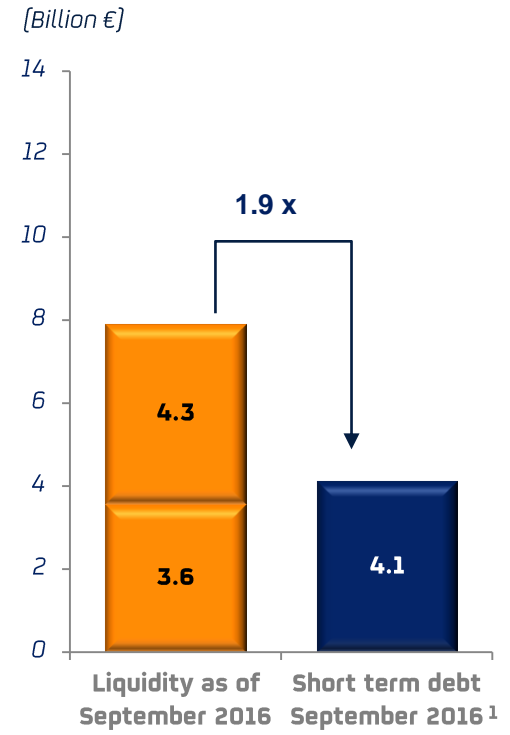
*[\*] Gross debt excludes interests and derivatives € 0.24 billion*

# Financial outlook

## Strong liquidity coverage



**Liquidity covers long term debt maturities beyond 2019**



**Liquidity exceeds 1.9x short term maturities**

1. Excluding interest and derivatives € 0.24 billion.

## Delivery of Commitments

### Divestments

- *Piped Gas Business, Offshore Wind, TSP T&T*
- *E&P portfolio management: Alaska, Norway*

### GNF monetization

- *Sale of 10% participation in GNF*

### Dividend

- *Repsol dividend reduction*
- *Scrip dividend*

### Synergies and Efficiencies

- *Efficiencies and synergies accelerated*

### Debt reduction

- *Debt reduced in €1.9Bn as of September 2016*

**Maintenance of investment grade is fundamental to our long term strategy**



2016 Outlook

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- ✓ **Divestment program** progressing ahead of schedule, transactions worth **~€5 billion** announced since start of strategic plan.
  
- ✓ **Efficiency and Synergy** project set to deliver **€1.4 billion** in benefits in 2016.
  - ✓ Savings are being delivered faster than originally expected
  - ✓ On track to deliver on longer term strategic targets
  
- ✓ Significant reduction in **Net Debt** by end 3Q, business is cashflow breakeven at **~\$45 per barrel**
  
- ✓ **Upstream** business profitable at the operating level through the last 2 quarters
  - ✓ Capex optimization and cost control on track for full year delivery
  - ✓ Production volumes in line with Strategic Plan at **~700,000 barrels** per day average for 2016.
  
- ✓ **Downstream** forecasted to deliver ~€3 billion free cash flow in 2016
  - ✓ Return to strong margins so far in 4Q
  - ✓ **Refining, major maintenance program for 2016 completed**, indicator premiums recaptured

# Investor Update 3Q 2016

*Repsol Investor Relations*



**REPSOL**



# 2016-2020 Value & Resilience