Investor Update

February 2021

Stepping up the Transition

Driving growth and value

The Repsol Commitment
Net Zero Emissions
by 2050

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Strategic Plan 2021-2025:
Delivering a compelling investment case into the Transition

- A legacy **double-geared engine** providing cash-flow and solid foundations for the Transition
- **Profitable business platforms** with leading **advantaged positions:** Iberia & Downstream
- **New operating model**, catalyzing value transparency & De-carbonization
- Leading shareholder distribution with a **top quartile remuneration**
- Preserving our financial strength

- A **profitable** ambition of net zero emissions and multienergy **company growth** (FCF growth)
- **Distinctive** potential for transformation to 2030 in terms of speed, intensity and feasibility

A profitable company in the Energy Transition with strong cashflow growth & capital discipline

Index

Repsol: New corporate model

01.

Early movement: New Repsol corporate model for increased accountability and value transparency

REPSOL Group

Group Corporate Center (Governance, Financial and Strategic Management and Integration synergies)

Group Global Services (Efficiency and Scale)

Upstream

Upstream

	2019
EBITDA	**€4.3 B** ✓
CAPEX	€2.5 B
P1 Reserves:	**2.1 Bboe**
Production:	**709 kboe/d**

Yield and Focus

Industrial

Refining[1]
Trading
Wholesale & Gas Trading
Biofuels
Chemicals

	2019
EBITDA	**€2.0 B** ✓
CAPEX	€0.9 B
Refining capacity	1.0 Mbbl/d
Chemical sales	2.8 Mt/y

Yield and New Platforms

Customer-centric

Mobility
LPG
E-Mobility
P&G Retail
Energy solutions
LAS[2]

	2019
EBITDA	**€1.0 B** ✓
CAPEX	€0.4 B
# Clients	24 M

Yield and Transformation

Low-carbon generation

Renewables
Conventional low-carbon generation
Energy Management

	2019
EBITDA	**€0.04 B**
CAPEX	€0.2 B
	2020
Capacity:	3.3 GW ✓
Of which RES (inc. hydro)	1.1 GW

Business Build

EQUITY PARTNERs or IPO

New corporate model enabling value crystallization

1. Refining Spain and Peru R&M 2. Lubricants, Asphalts and Specialties

Clear logic for Repsol new corporate model

Clear **differentiation of businesses profiles and equity stories** within the Group

Alignment of cost of capital with business profile for each business

Ability to develop **appropriate partnerships** for each business

Value crystallization and transparency

Acceleration **of new ways of working**

Path to 2030

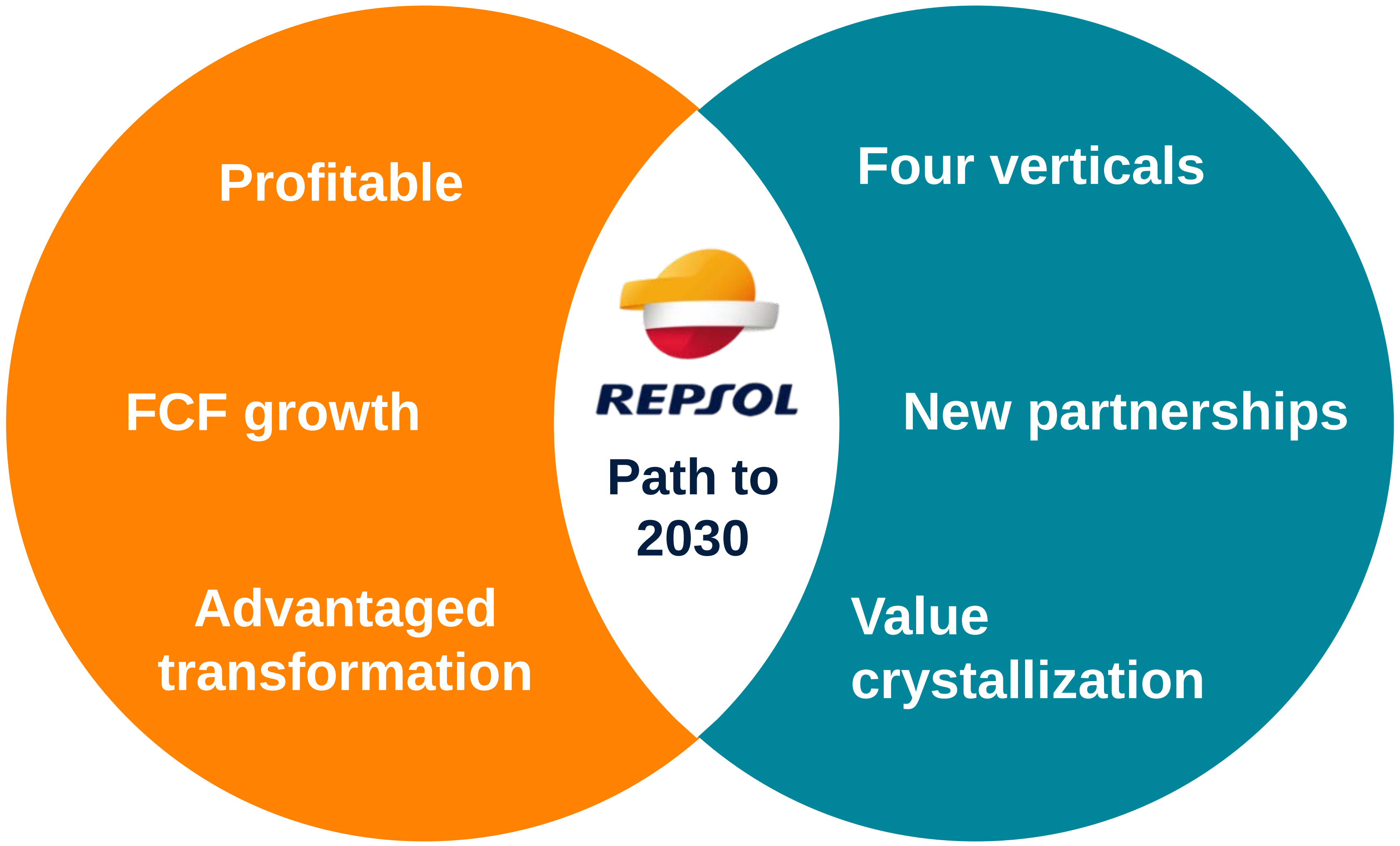
02.

Ambitious transformation journey to thrive in Energy Transition

REPSOL

De-carbonize the portfolio

New operating model



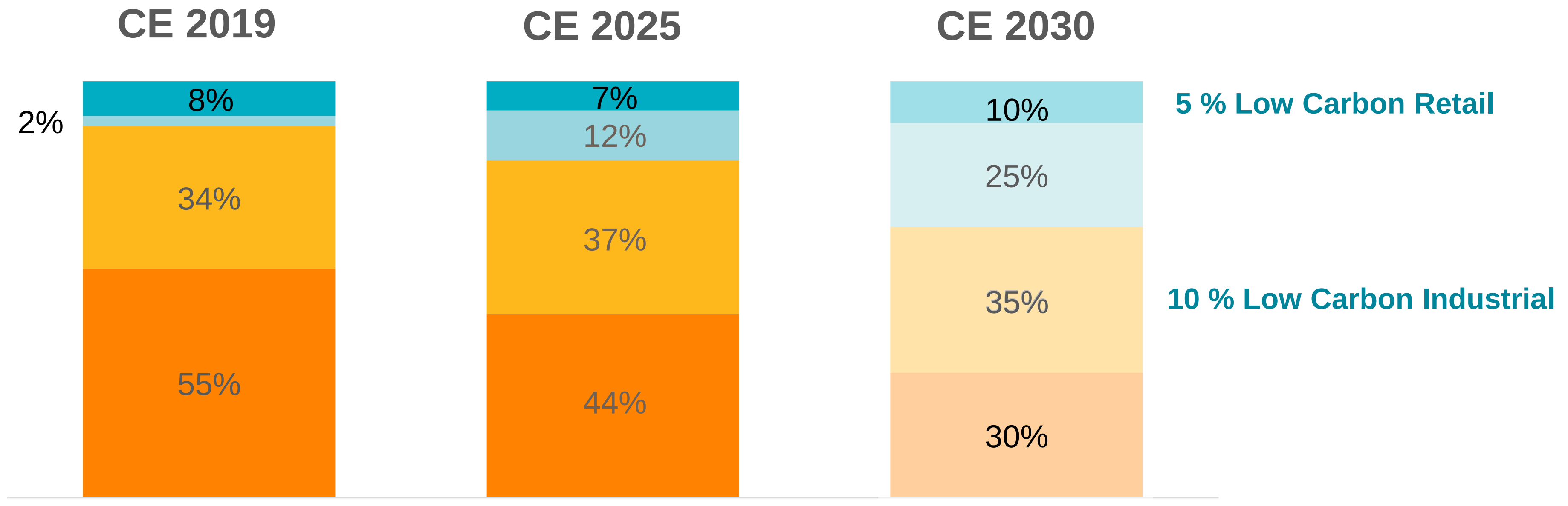
Towards Net Zero emissions

Leading investor proposition

Repsol 2030: A more sustainable, balanced and profitable company

REPSOL

Transforming the company's portfolio



CE Total: €31 B

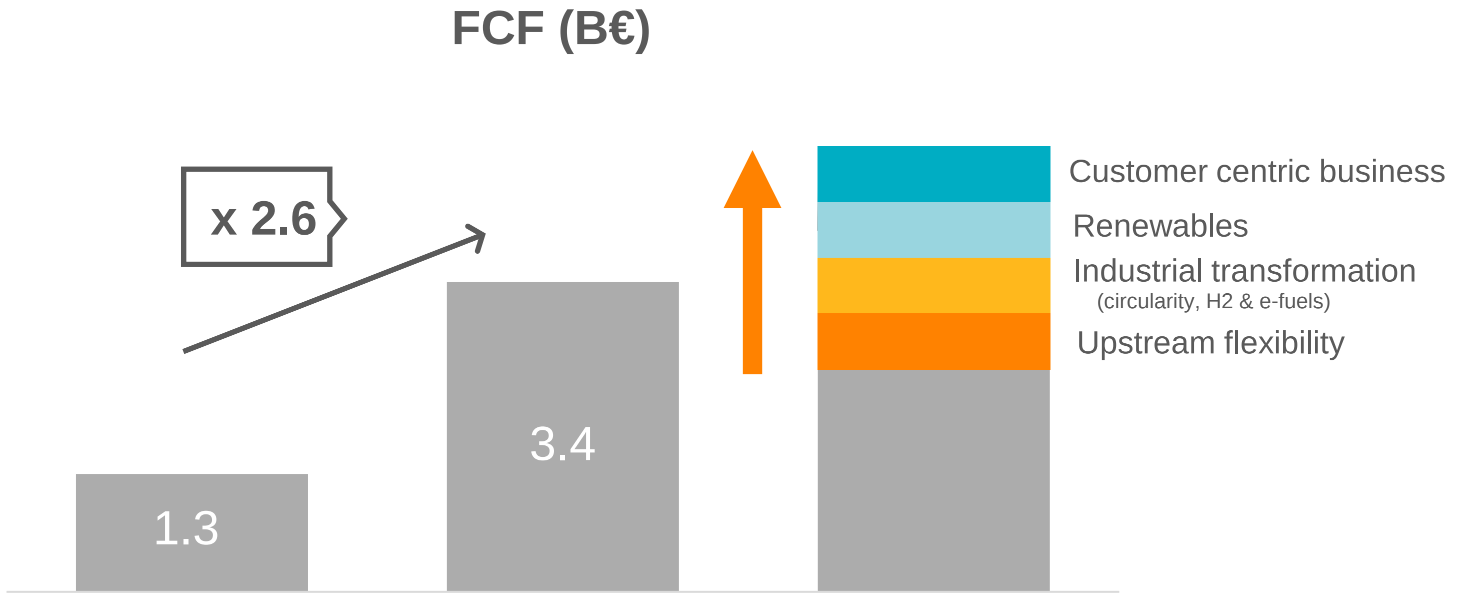
2030 Ambition

2% → 40%[1] % Low Carbon Businesses

Customer Centric Business | Low Carbon Generation | Industrial | Upstream

2030 Repsol's Low Carbon business: ~40% of CE

Strong **cash-flow growth**



2019[2] | 2025 | 2030

6.2[2] → 8.2 EBITDA (B€)

Growing 2030 FCF well above 2025

1. Increase in low carbon CE through investments in low carbon generation, new industrial low carbon platforms (circularity, H_2 & e-fuels, etc.), decarbonization through efficiency initiatives, e-mobility, and value-added services, among others
2. In homogeneous price basis @$50/bbl & $2.5 HH

Note: CE of RES considering consolidation by the proportional method. Capital employed figures not including Corporation (€2 B in 2019)

Strategy 2021-25:

03.

Delivering financial targets while transforming the company

Ambition 21-25

2021 - 2022

- Efficiency & capital discipline
- Capex reduction
- Prudent financial policy and commitment with current credit rating

2023 - 2025

- Portfolio optimization & new business platforms
- Metrics growth & high Capex intensity
- ROCE and gearing

Self-financed plan @$50/bbl & $2.5 HH

Ensuring shareholder value maximization

Scenario assumptions

Projections (2021-2025)

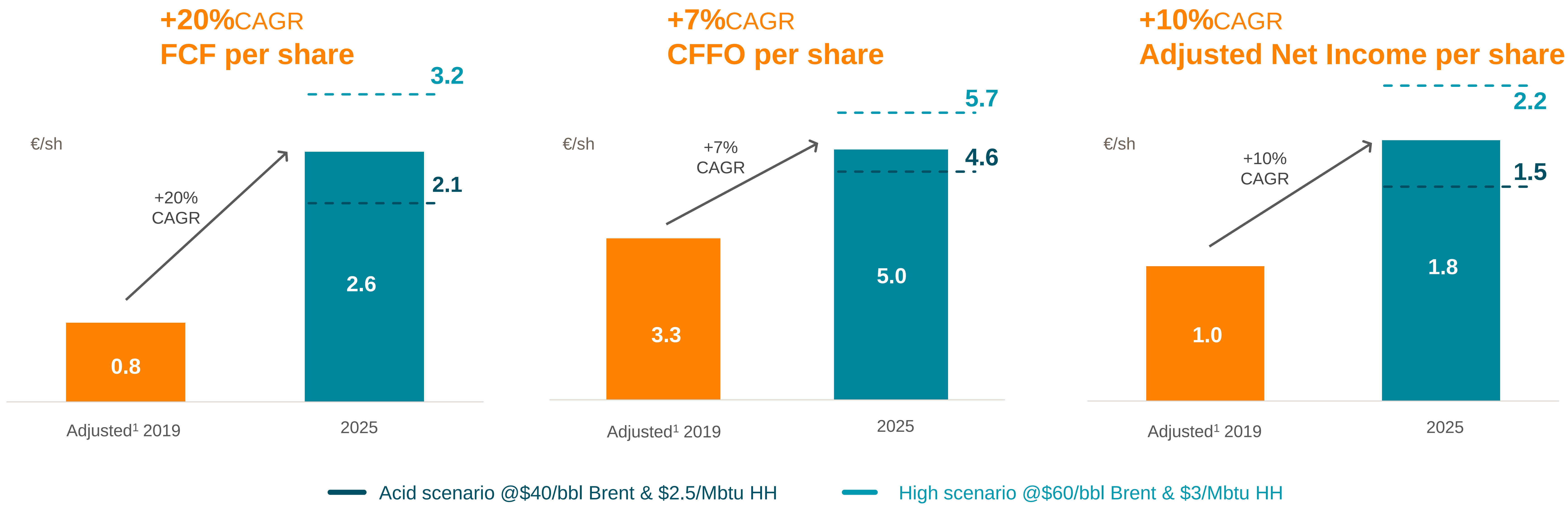
	2021	2022	2023	2024	2025
Brent price ($/bbl)	50	50	50	50	50
Henry Hub Price ($/Mbtu)	2.5	2.5	2.5	2.5	2.5
Repsol Refining Margin indicator ($/bbl)	3.5	4.0	4.5	5.2	5.8
Spanish average power price (€/MWh)	42.5	42.5	42.5	42.5	42.5

CFFO[1] Sensitivities

± $10/bbl BRENT	± $0.5/Mbtu HH	± $0.5/bbl Refining margin
± €540 M/y	± €164 M/y	± €92 M/y

1. Average value for the 2021-2025 period. Note: Average exchange rate assumed for the period 2021-2025: 1.13$/€

Strong growth in per share metrics driving valuation upsides



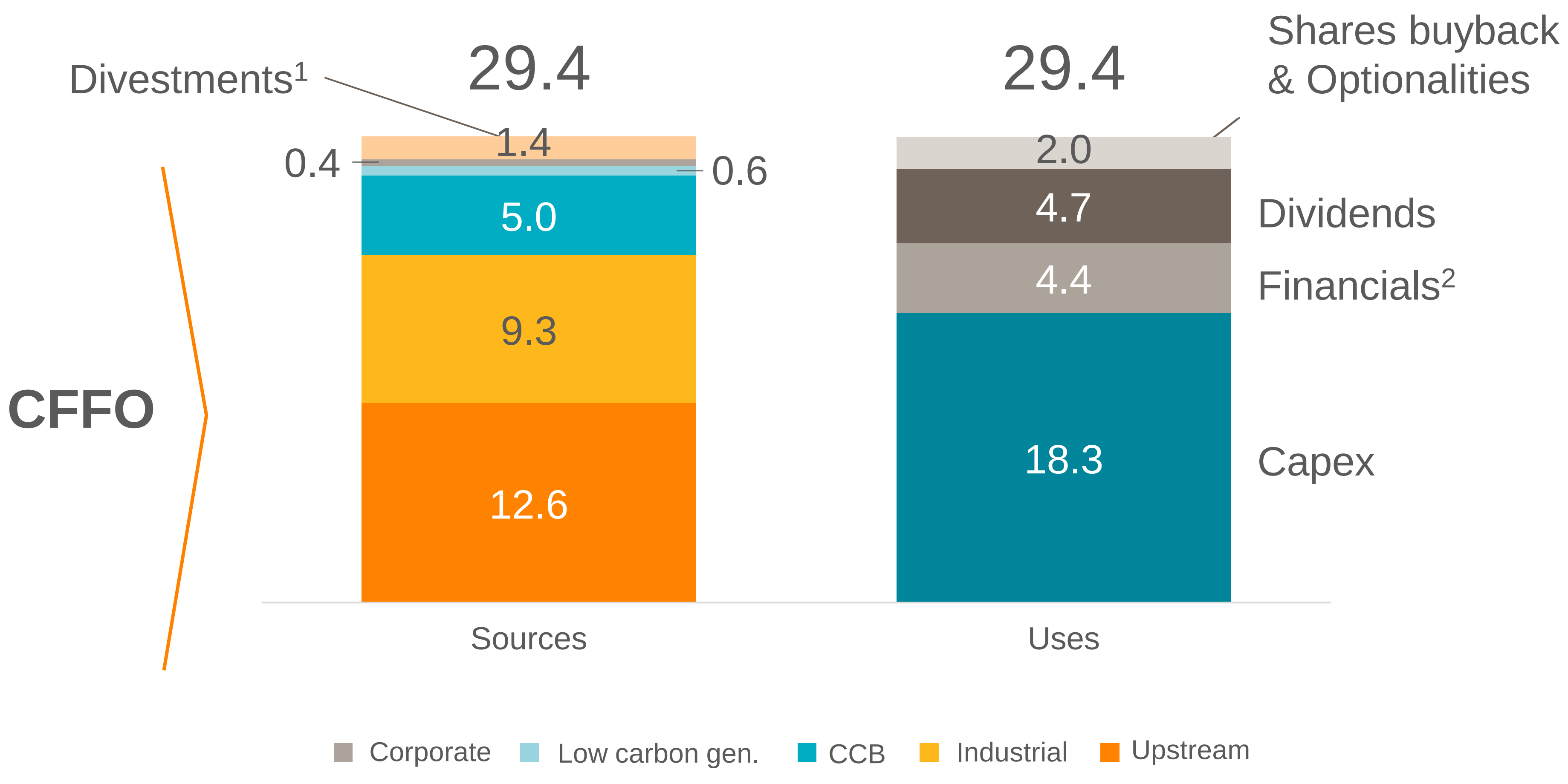
1. 2019 @$50/bbl & $2.5 HH

Note: Base scenario @$50/bbl & $2.5 HH; Nº of shares in 2019 (1,527) vs 2025 (1,327, subject to Base Case price deck)

Self-financed plan

Cash generation

Cumulative sources and uses of cash, 2021-2025 (B€)



2021-2025 B-even post-dividends ($/bbl)

$50/bbl

FCF BE
(inc. SBB)

< $45/bbl

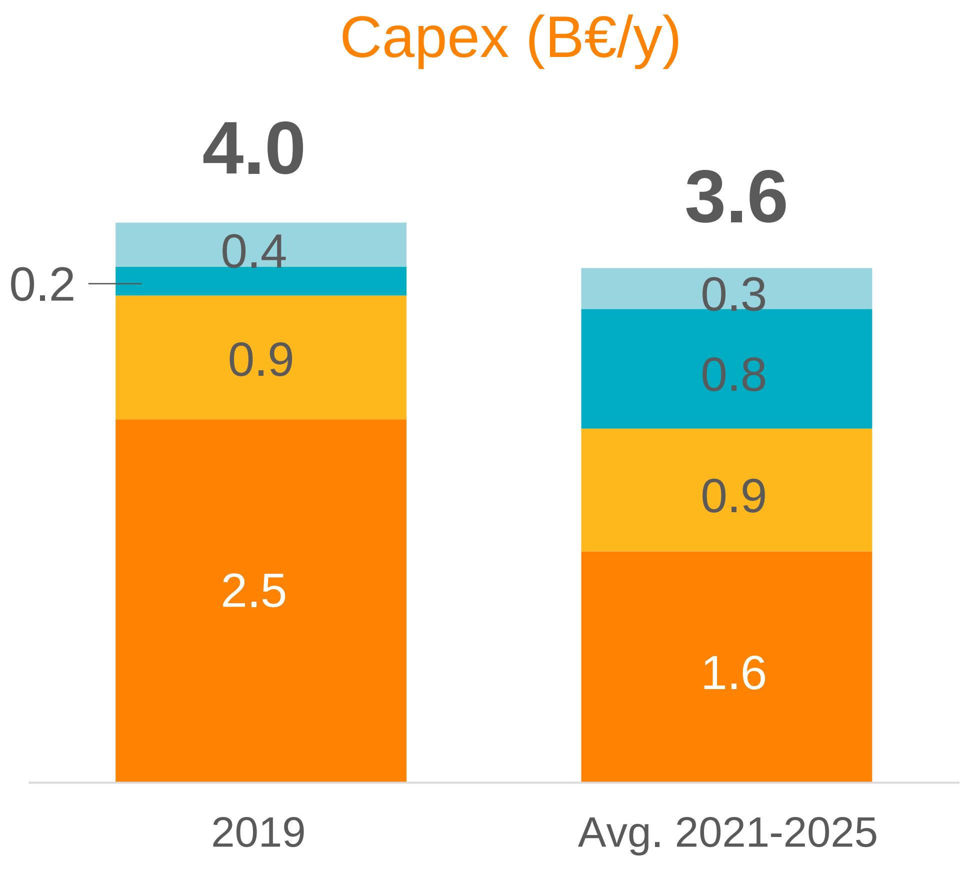
FCF BE
pre-SBB

1. Includes RES portfolio divestments. Other potential inorganic transactions driven by new corporate model, are not included in this Sources and Uses of cash.
2. Includes interests and others as dividend to minority shareholders and hybrid bond interests
3. Debt B-even is 10$/Bbl lower, considering debt deconsolidation of the Equity part in the international RES roadmap, and excess-cash from Optionalities

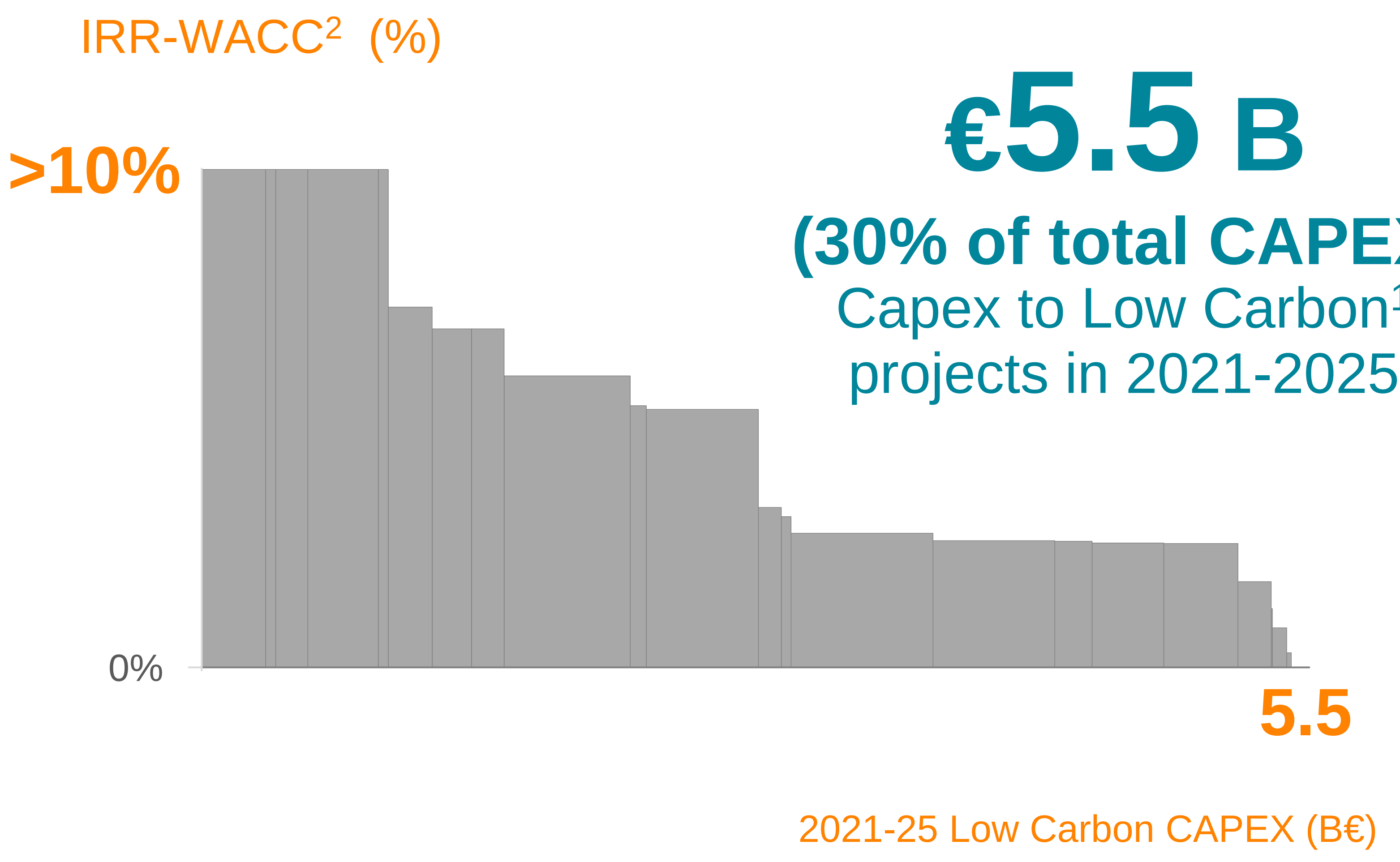
Discipline, flexibility and transformation

Capex 21-25

Building up transformation within 2021-2025



Profitable decarbonization



€5.5 B

(30% of total CAPEX)

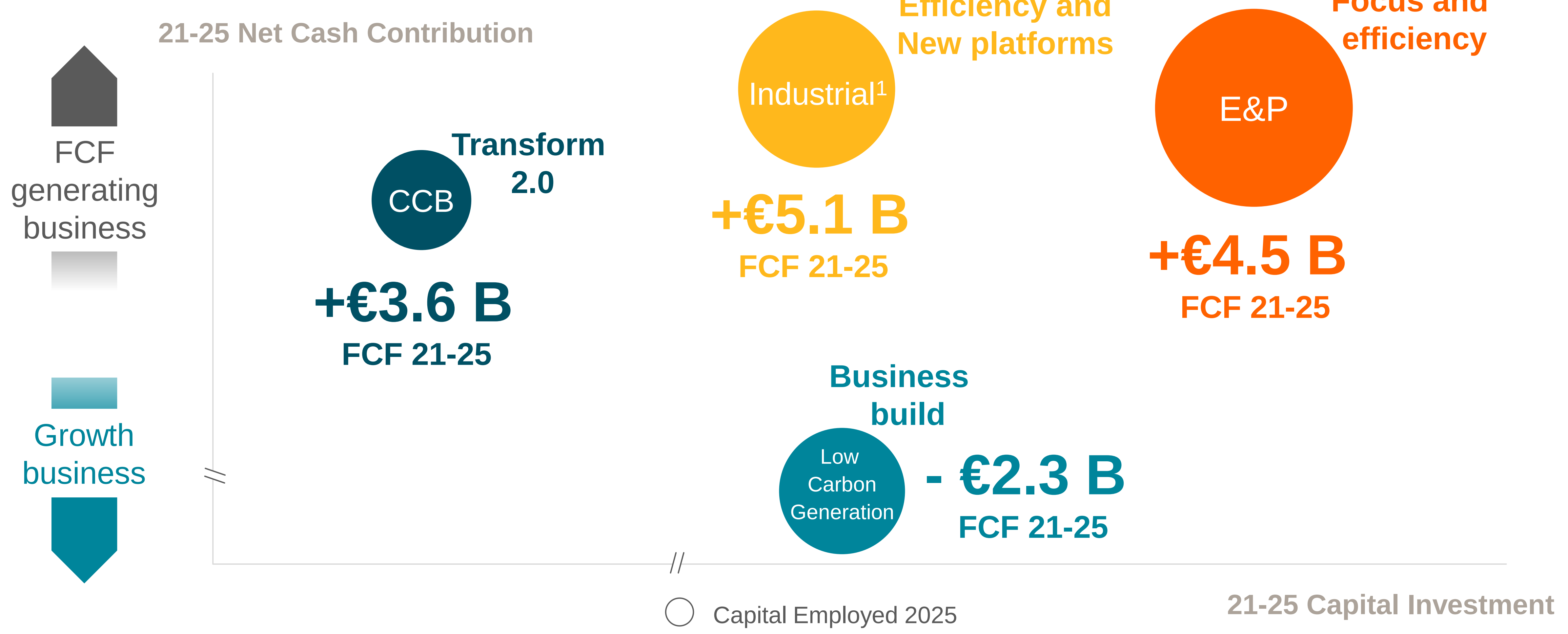
Capex to Low Carbon[1] projects in 2021-2025

1. Includes low carbon generation investments, new low carbon platforms, decarbonization efficiency investments, e-mobility, and value-added services.
Note: Not including Corporation in capex numbers.

2. Specific WACC per each business

Legacy and new businesses driving portfolio performance along the Transition

Contribution to portfolio financial profile 21-25



Contribution to carbon intensity reduction

Low carbon strategies

CIRCULAR ECONOMY

LOW CARBON PRODUCTS

PORTFOLIO DECARBONIZE

CUSTOMER CENTRIC

LOW CARBON GENERATION

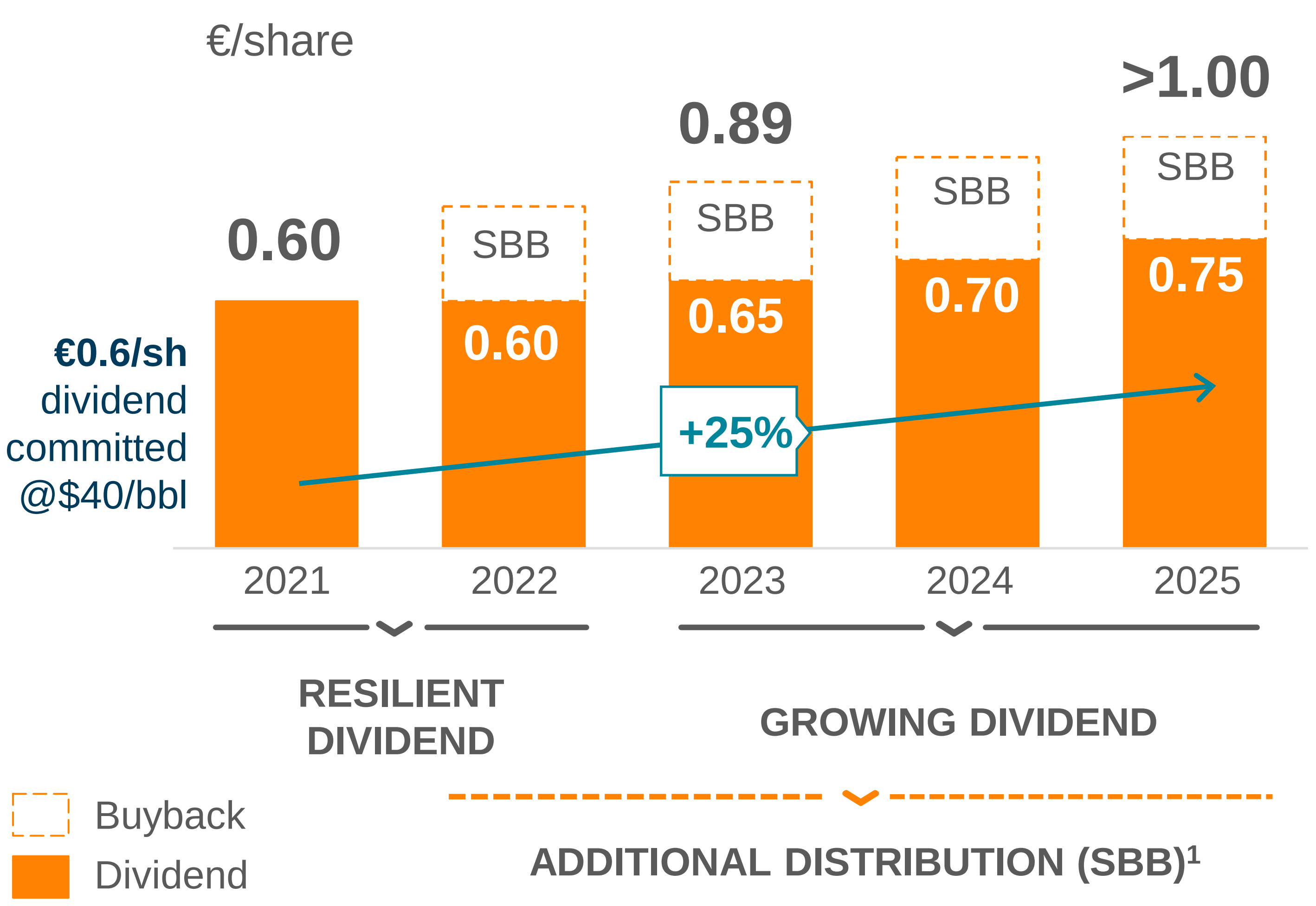
1. Industrial includes Refining Spain and Peru R&M, Chemicals, Trading & Wholesale Gas businesses

Note: Corporate values not considered

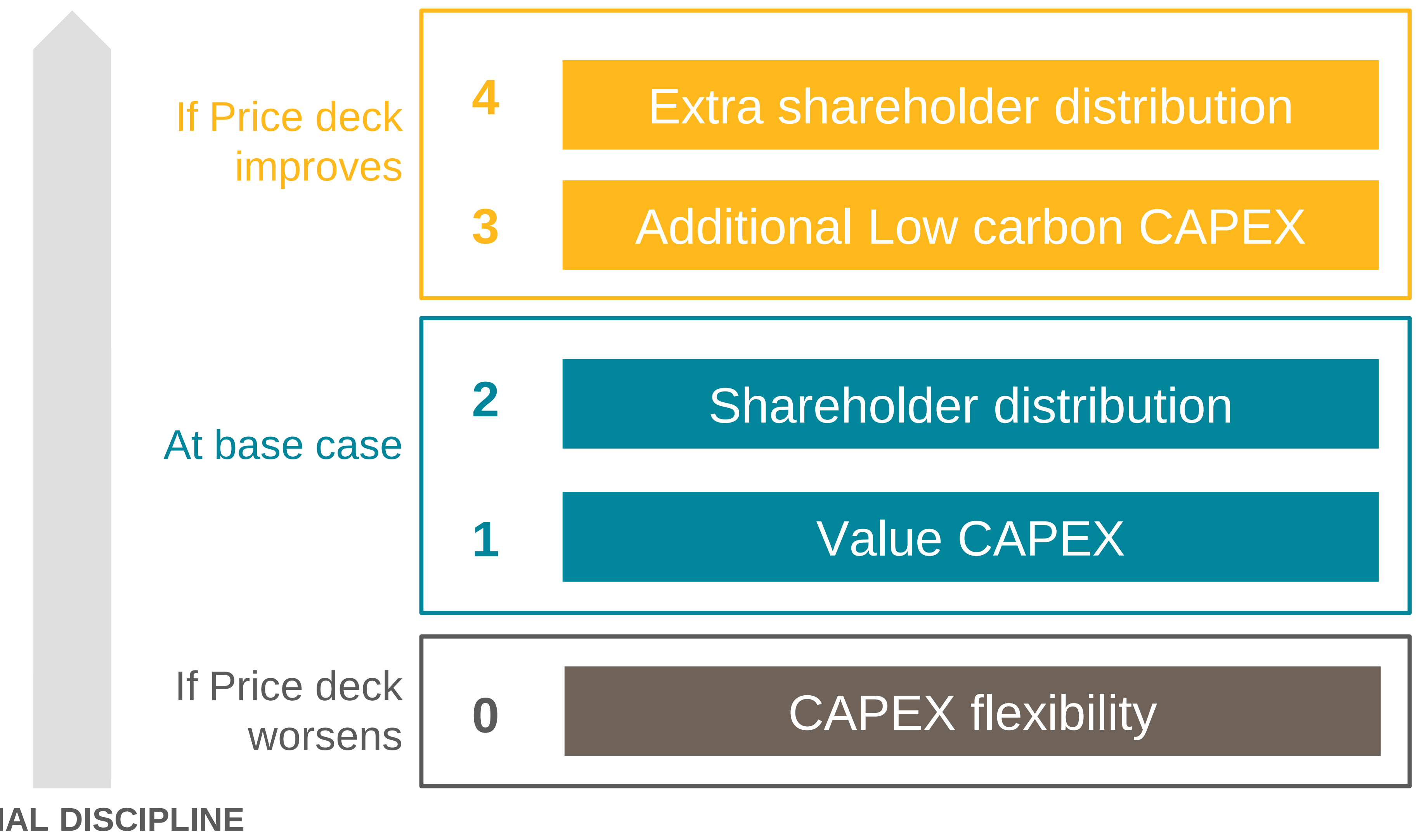
Leading distribution and clear capital allocation framework

Capital allocation 21-25

Resilient shareholder distribution



Capital allocation priorities



1. 200 M shares in the SP period: 50 M sh/y in 2022-25. €1.4-2.0B cash sources allocated to SBB

Specific gearing target range, preserving a strong financial structure

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2021-2025 gearing[1] 25% average

Debt 2020 ≈ **Debt 2025**

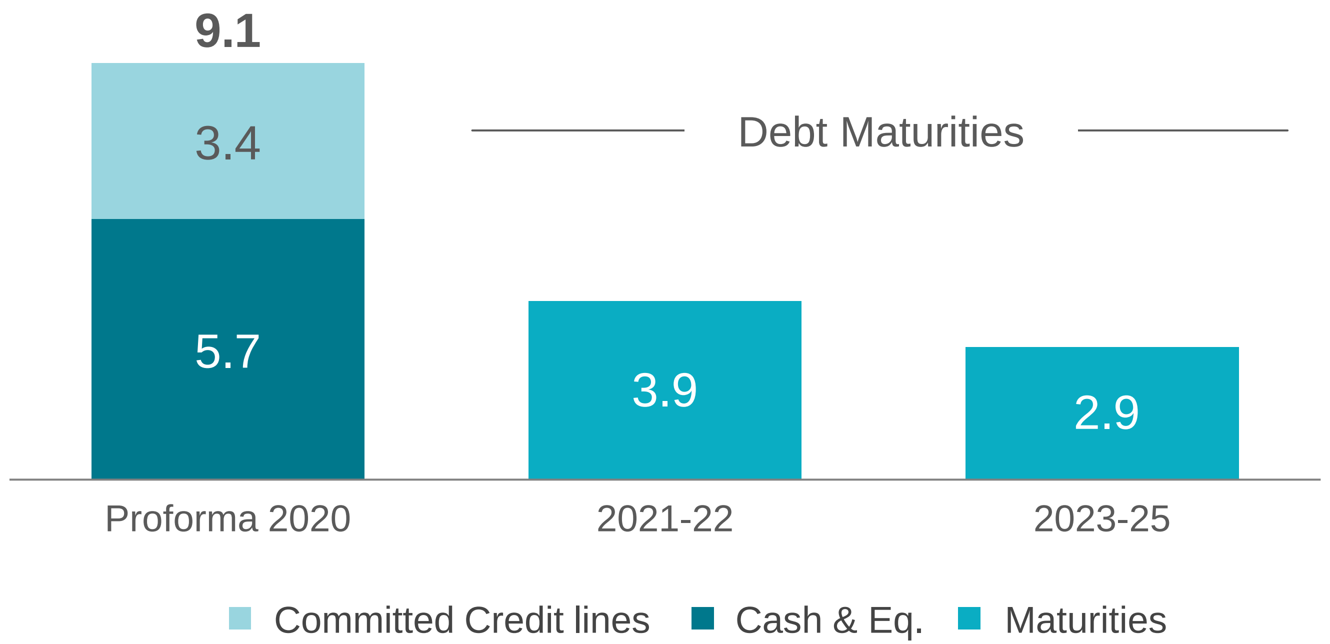
EBITDA 2020 → **EBITDA 2025** **€8.2 B**

Same Debt with strong EBITDA growth

– Gearing[1] threshold clearly below 30%

Strong Liquidity Position

Proforma 2020 (Billion €)



– Current liquidity covering > 1.3 times total maturities in the whole period
– Affordable and well-distributed maturities through the SP horizon
– Diversified financing sources including hybrids

1. Gearing ratio defined as reported net debt / (net debt + equity)

Business strategies

04.

Setting the new business priorities

Upstream

Yield and Focus

Industrial

Yield and New Platforms

Customer-centric

Yield and Transformation

Low-carbon generation

Business Build

Repsol E&P priorities 2021-25

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1 FCF as a priority (Leading FCF B-even)

- FCF breakeven <$40/bbl
- Low capital intensity and flexibility
- Generate €4.5 B FCF @$50/bbl & $2.5 HH
- -15% OPEX reduction

2 Resilient Value delivery

- Top leading project profitability
- Short pay-back
- Digital program
- Reduction of -30% G&A

3 Focused portfolio

- Value over volume
  - Flexible production level (~650kboed 2021-25)
  - <14 countries
- Leaner and focused exploration

4 Tier 1 CO_2 emissions

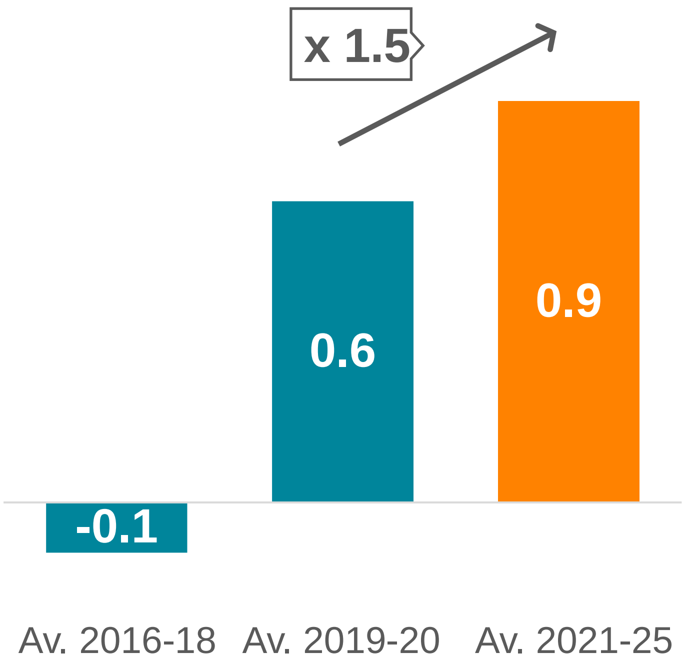
- Emissions intensity reduction of 75%
- Streamlining to a leaner upstream portfolio
- Decline/exit of carbon intensive and non-core assets

Building optionality and strategic flexibility

Focus on capital efficiency and cash generation

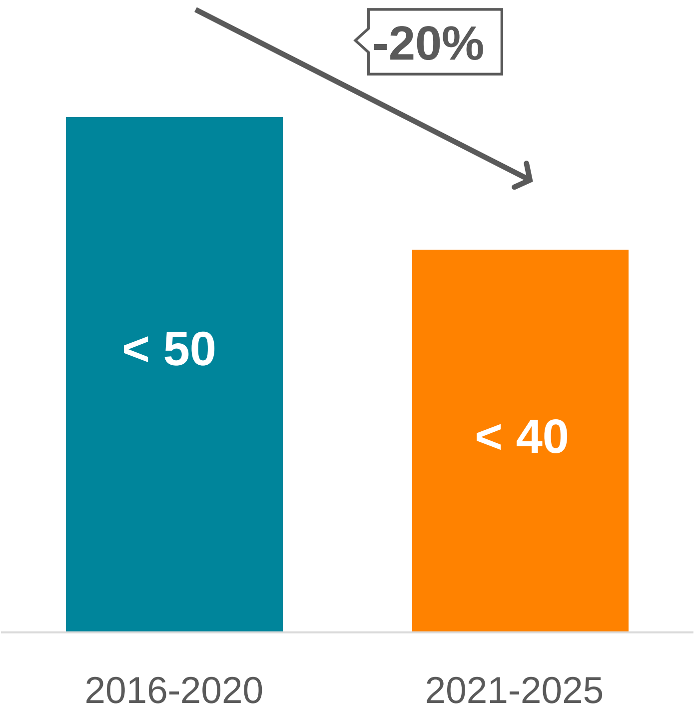
Upstream

FCF (B€) @50/2.5



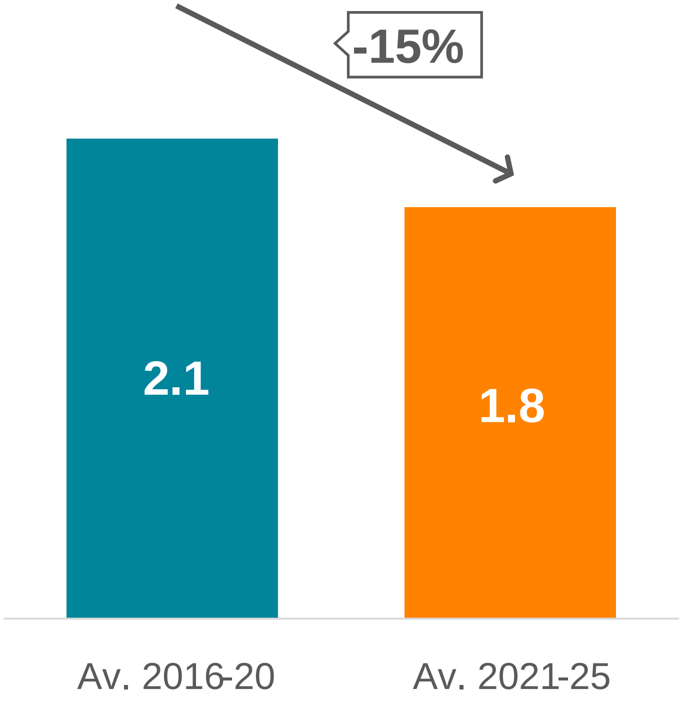
Cash generator role

FCF BE, Brent ($/bbl)



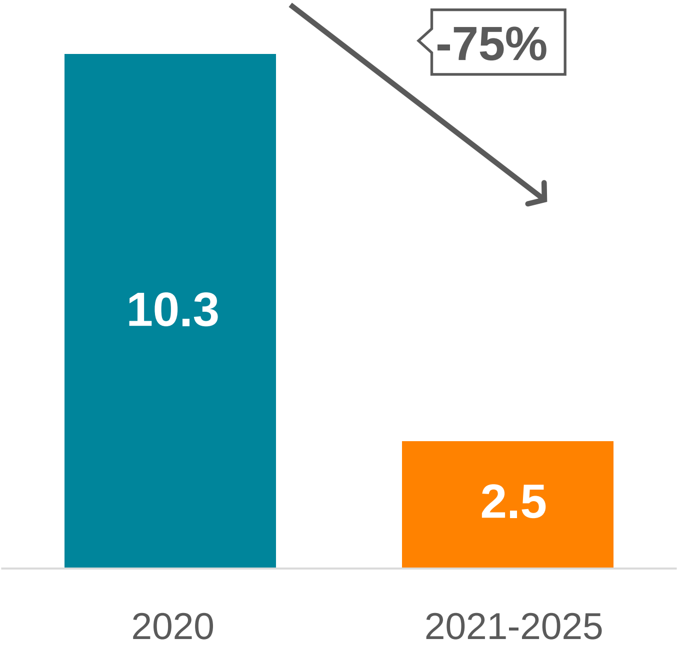
Cash resilience

OPEX reduction (B€)



Operational excellence

Emissions reduction (Mt CO_2)



	2025	2030
Flaring reduction	-50%[1]	Zero routine flaring
Methane intensity	-25%[2]	<0.2

1. In our operated assets, vs. 2018 2. In our operated assets, vs. 2017

Focus portfolio and capex allocation: Playing to our core areas

Upstream

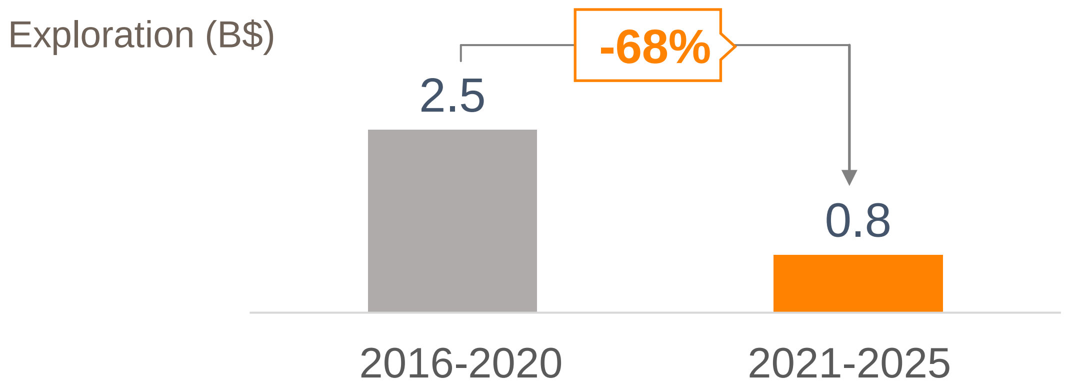
Portfolio span reduction → from >25 to <14 countries ambition

Highly selective new exploration strategy

Successful track record discovering additional resources in productive basins recently

- Alaska North Slope: Horseshoe Mitquq/Stirrup
- US GoM: Black-tip/Monument
- Mex GoM: Polok/Chinwol
- Colombia Llanos: Lorito
- S. Sumatra: Sakakemang

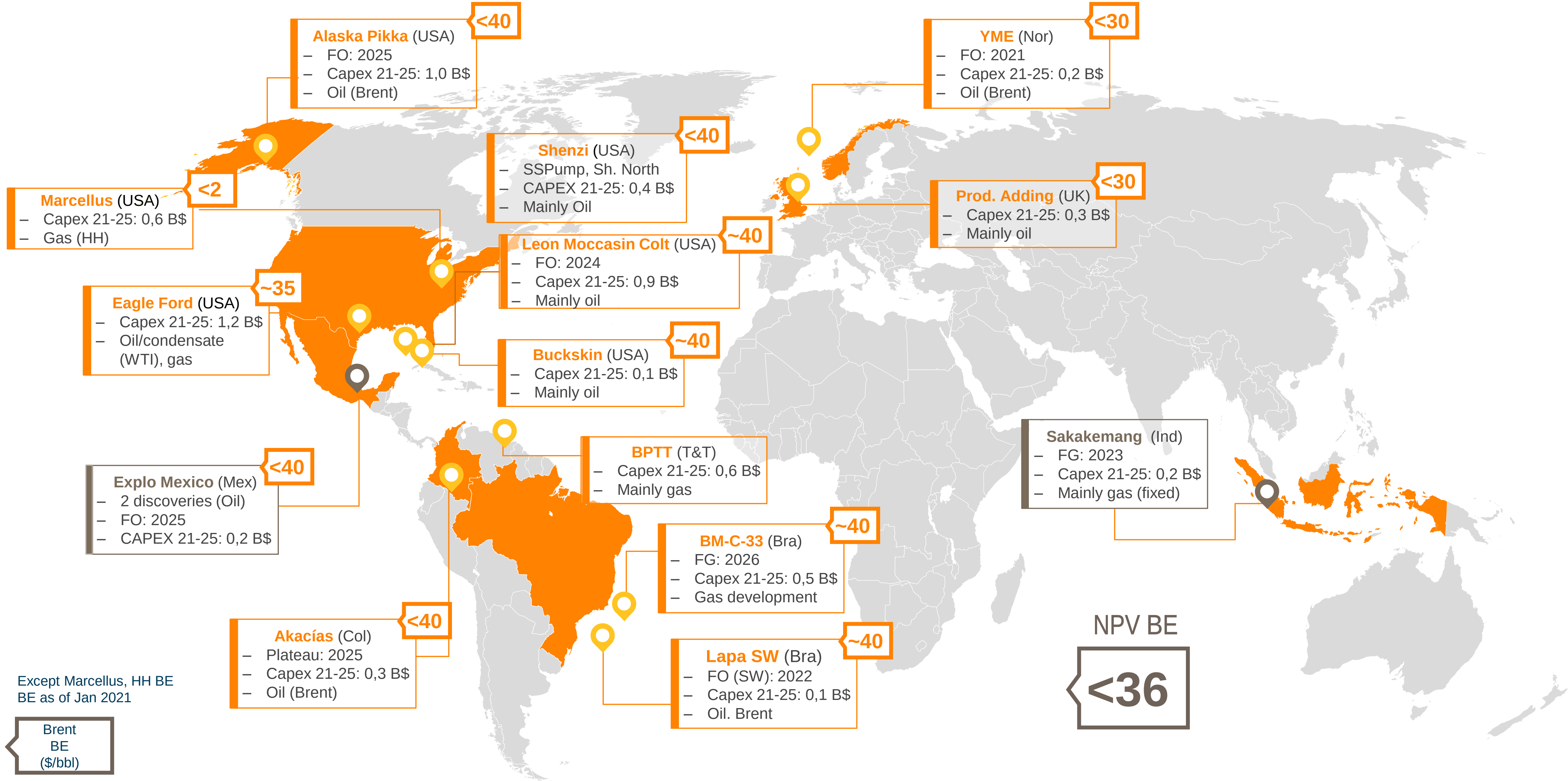
Renewed strategy. Leaner and focused on productive basins, to shorten the cycle



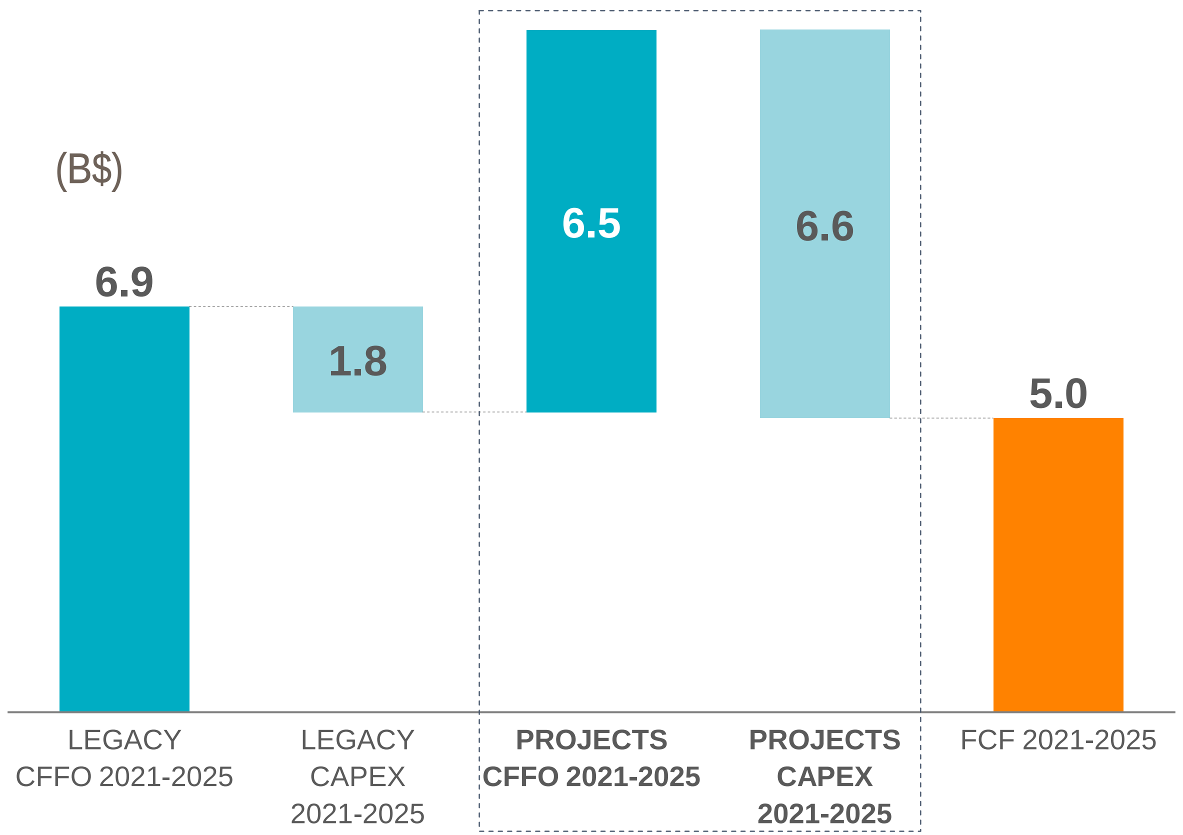
Focus portfolio and capex allocation: projects self-funded 21-25

Upstream

Resilient and Flexible capital program



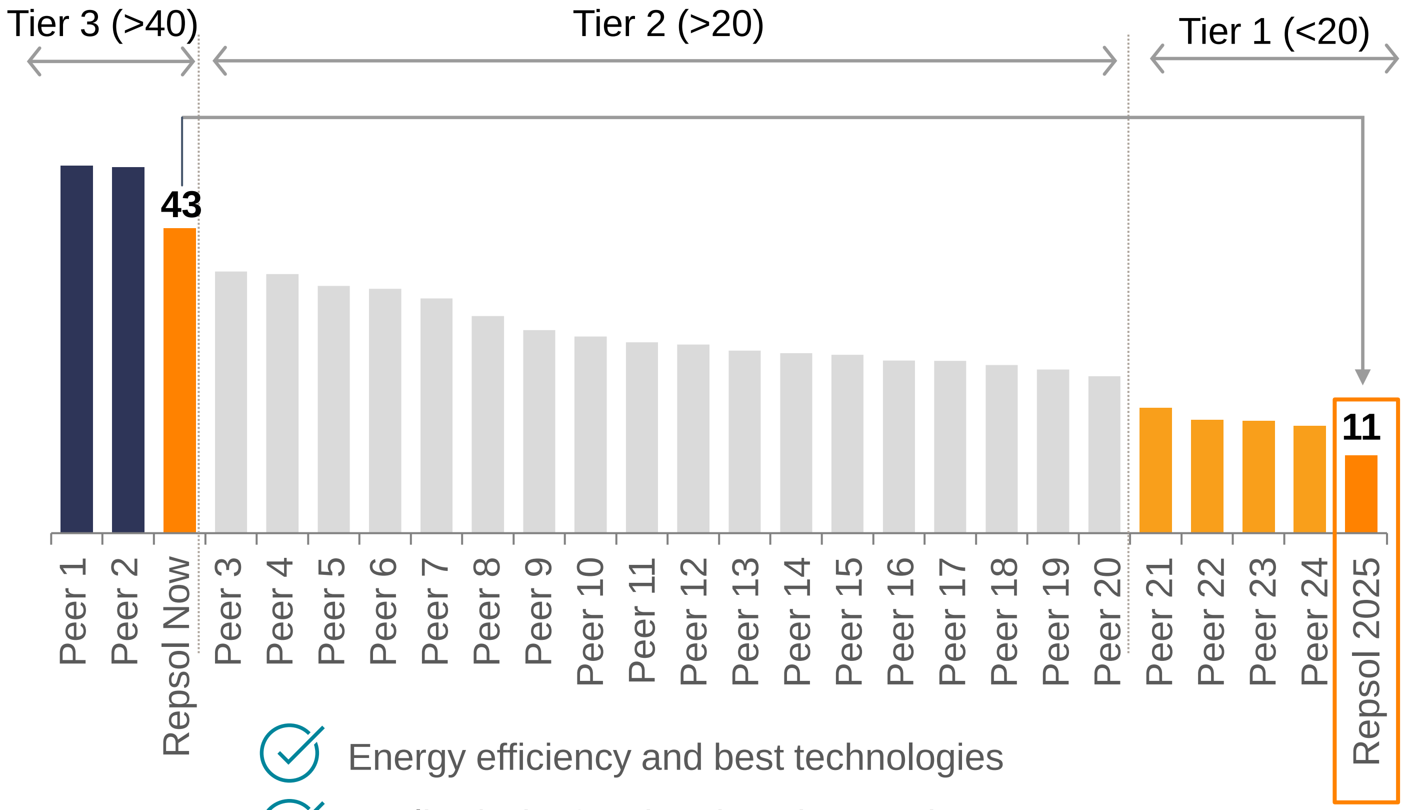
Self-funded projects



High grading portfolio supporting carbon intensity reduction

Repsol to become tier 1 lowest carbon intensity with a 75% reduction

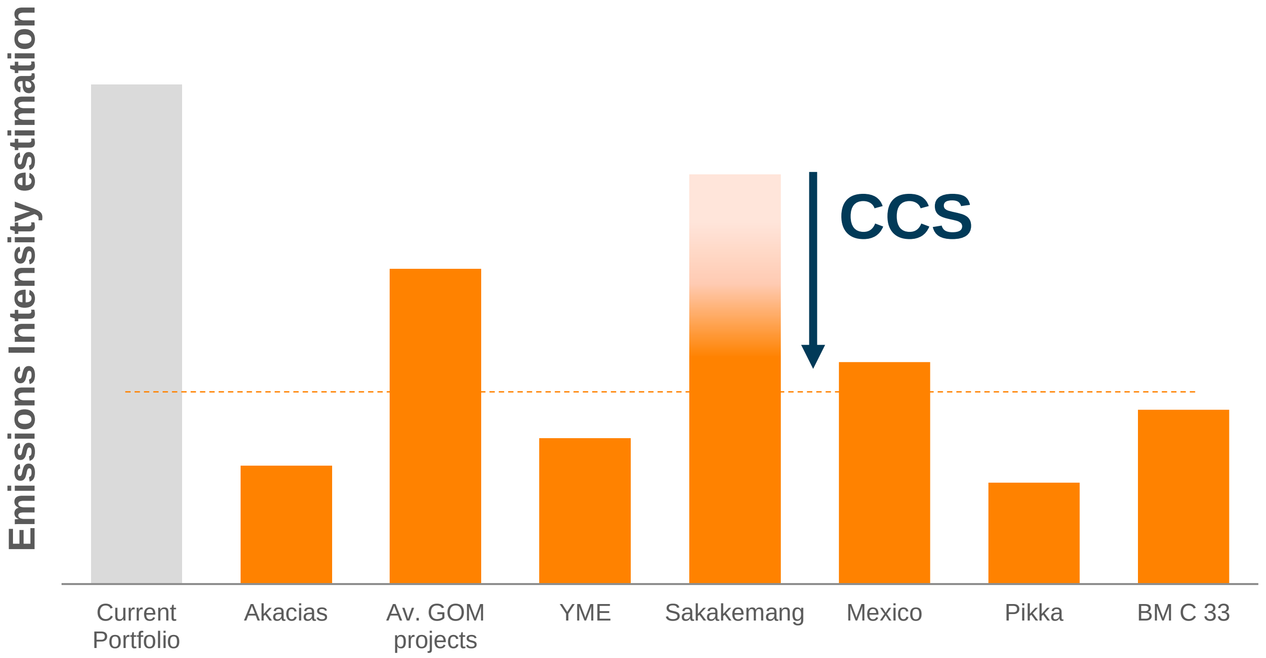
Emissions intensity per barrel produced (kgCO_2/boe)



- Energy efficiency and best technologies
- Decline/exit of carbon intenisve and non-core assets

High growth new barrels with lower emission intensity

New production pushes down emissions intensity



Emissions reduction projects in most intensive assets

Sakakemang:
CCS project in FFD phase with 1.5-2 Mt CO_2 per year captured and a total investment of €247 M

Note: The peers considered on the above chart are Eni, Gazprom, BHP, Conoco, Petronas, Hess, Anadarko, Exxon, Woodside, Equinor, CNPC, Total, Occidental, Kosmos, Marathon, CNOOC, Shell, OMV, Chevron, Petrobras, BP, Rosneft, Noble, Apache. 2019 Data
Source: Wood Mackenzie Emissions Benchmarking Tool

Setting the new business priorities

REPSOL

Upstream

Yield and Focus

Industrial

Yield and New Platforms

Customer-centric

Yield and Transformation

Low-carbon generation

Business Build

Maximizing yield and developing the next wave of profitable growth

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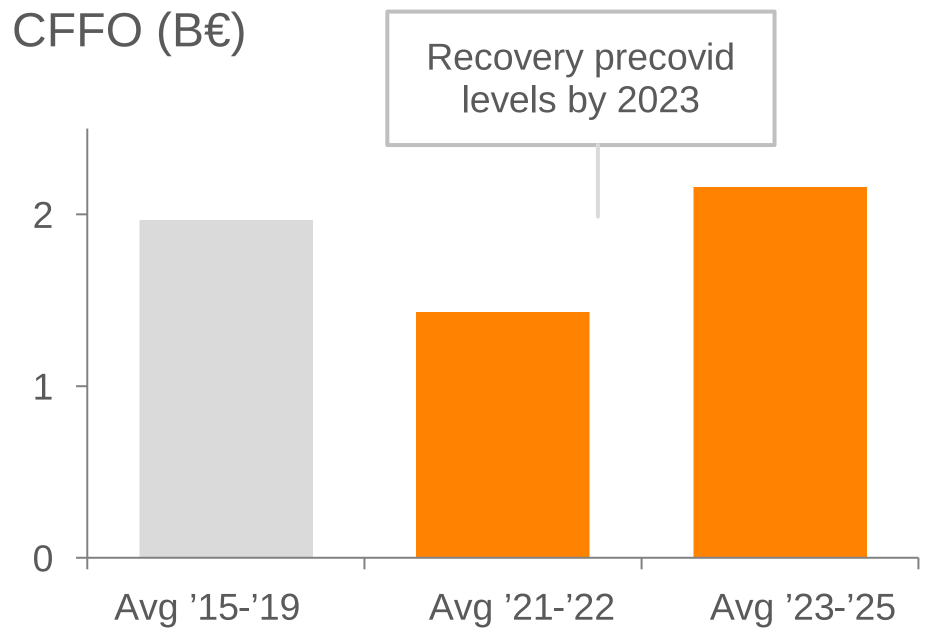
	Refining[1]	Chemicals	Trading
1 Yield Cash generation in a complex environment	– Net Cash Margin 1Q Solomon and Wood Mackenzie – **Advantaged position** – Enhancing competitiveness and **operational performance**	– **Differentiation** with high value products – **Growth** in incoming opportunities – **Feedstock flexibility:** 60% LPGs to crackers vs 25% EU average	– **Maximize the integration** and value from assets – Incremental **growth in key products and markets**
2 Digitalization *Industry 4.0 driving integration & improved decision making*	– **Automated** and self-learning **plant optimization** based on real-time data – **Enhance asset availability** to maximize output and optimize maintenance costs (-5% by 2025) – **Integrating value chain management** through planning models based on AI and machine learning – **Smart energy optimizers** to reduce consumption and GHG emissions (-0.1 Mt CO_2)		
3 New platforms	– Leadership in **new low-carbon businesses** (hydrogen, waste to x, etc.)	– **Circular platforms** (recycling and chemicals from waste)	– **Grow in low carbon businesses** (biogas/biofuels, CO_2, etc.)

Maximizing margin across businesses through a highly integrated position



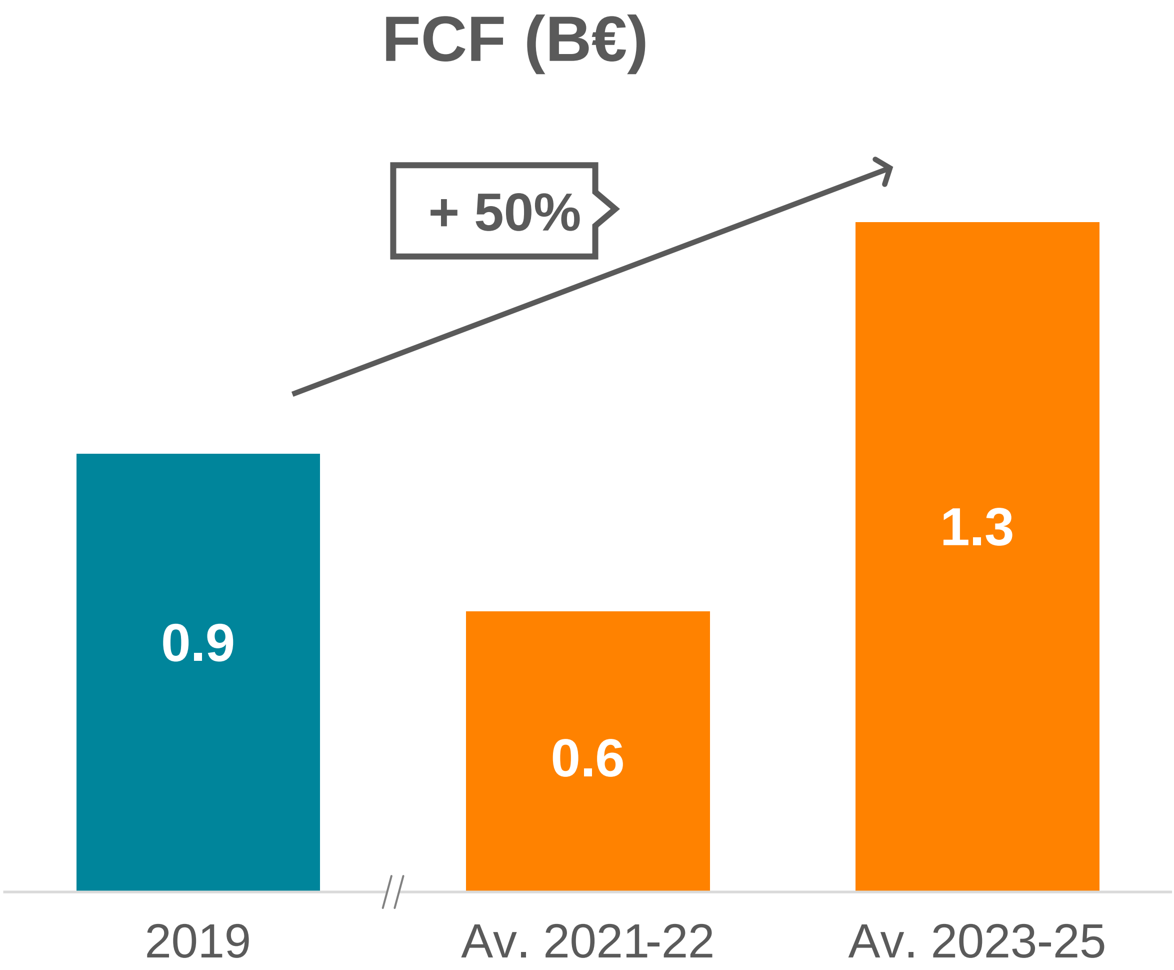
IMC $/bbl	6.6	3.8	5.2

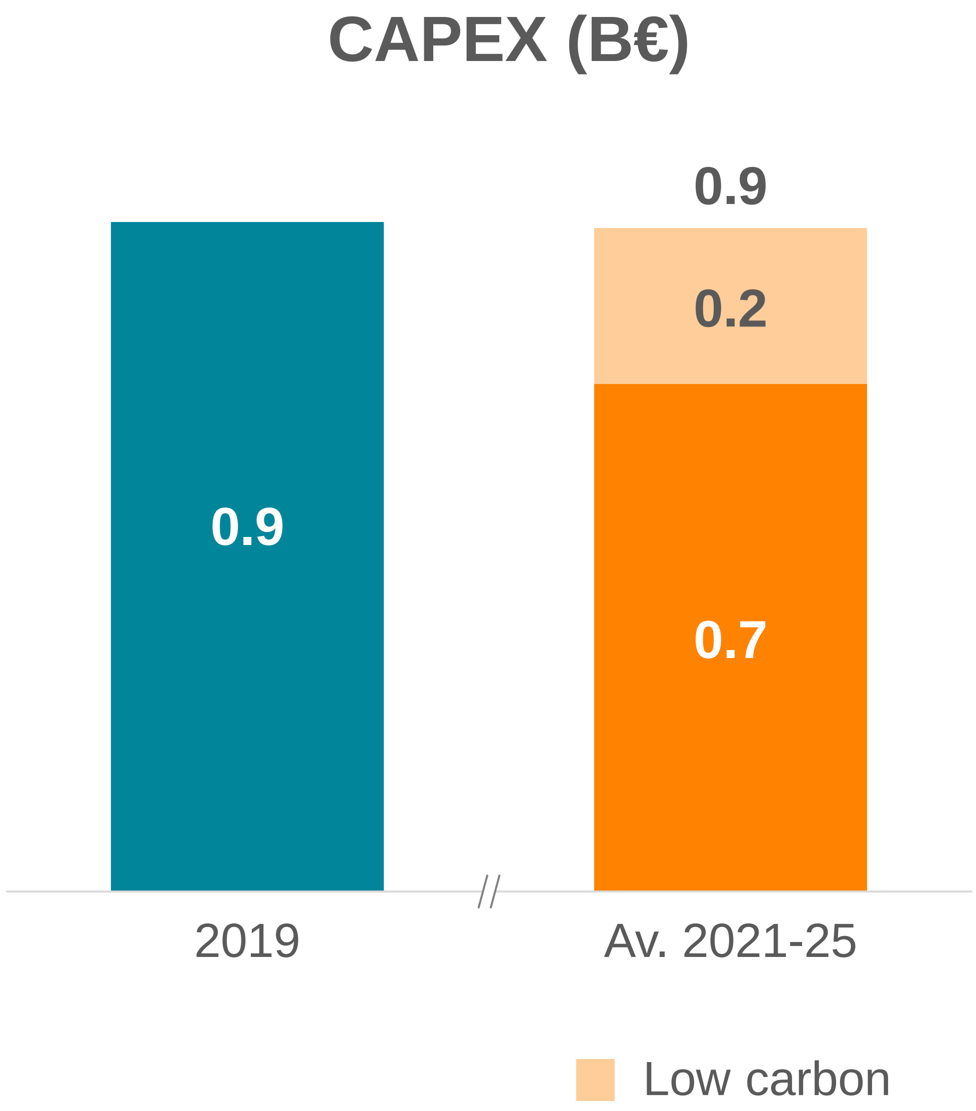
Resilient and cash generator also in a complex environment

1. Includes Spain and Peru R&M

Solid cashflow generation and new businesses build up

Industrial





2025 BE[1] reduction
>$1.5/bbl

CO_2 reduction[2] by 2025
> 2 Mt CO_2

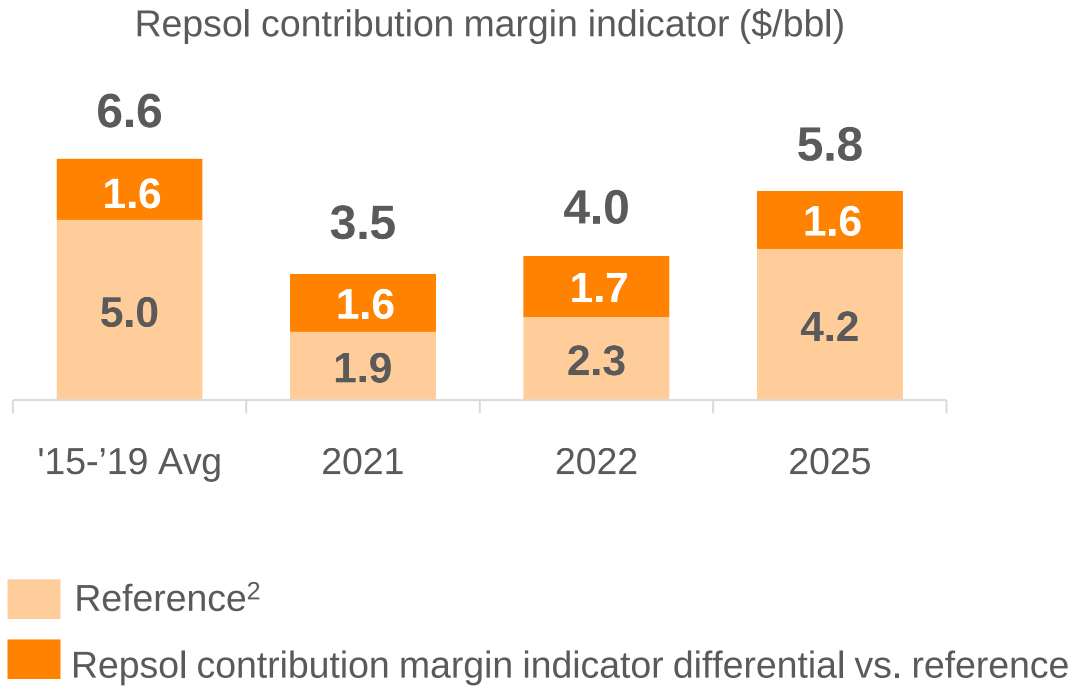
1. For Refining business 2. Scope 1+2+3 emissions

Maintaining competitiveness in a complex environment

Refining

Maximizing margins

Refining Margin Indicator projections progressively recovering[1]



Strong focus on competitiveness increase

Maximizing margins

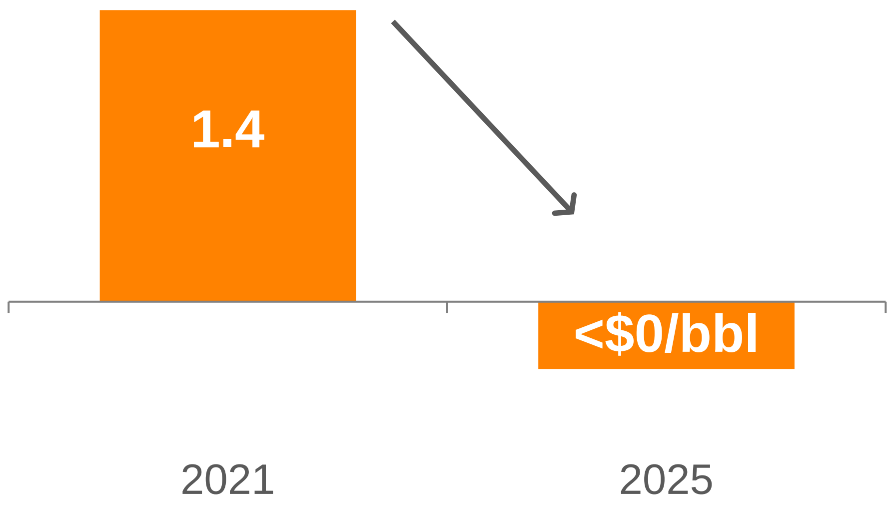
- Supply chain: Greater integration with Trading / Petrochemicals
- Further digitalization of planning and operation
- Operational excellence: Energy Intensity Index (25-25 Plan), up to 97% operational availability, yields optimization

Opex Optimization

New decarbonization platforms returns

Reducing breakeven to support cashflow generation

EBITDA refining margin breakeven
@Repsol contribution margin indicator ($/bbl)



1. Repsol consistently above market reference (+$1.6/bbl '15-'19) 2. IHS NWE Sweet Cracking Refining Margin adjusted on homogeneous crude price basis @$50/bbl; projections from November 2020.

25/25 decarbonization program with strong contribution to margin improvement and CO_2 reduction

REPSOL

Maximizing **energy efficiency** with attractive returns

- Adopting **best-in-class technologies**
- Exploration of **energy use opportunities** and **utilities optimization**
- **Digitalization** of operations and integration with AI

Industrial energy efficiency 2021-2025

>20% estimated IRR	**-0.8 Mt** CO_2 reduction[1]
€0.4 B Total Capex	**>200** Initiatives identified

New low carbon business selected projects

Project	Investment	Capacity
C43: Waste & UCOs treatment plant Advanced HVO plant - **Reducing 900 kt/y CO_2 emissions**	€188 M	**250 kta** Sustainable biofuels **300 kta** From waste per year **Cartagena**
Chemicals circularity – Zero project: chemical recycling of used plastics – Reciclex project: mechanical recycling of polyolefins	€70 M	**74 kta** Circular polyolefins[2] **Puertollano**
Biogas generation plant from urban waste **Biogas** to substitute traditional fuel consumption	€20 M	**10 kta** Urban waste **Petronor**
Net zero emissions fuel plant **E-fuel production** from renewable hydrogen (electrolysis) and CO_2	€60 M	**10 MW** Electrolyzer **Petronor**

1. Scope 1+2 emissions 2. Recycle 20% equivalent of our polyolefins production by 2030, target to which other technologies will also contribute (e.g. gasification)

Setting the new business priorities

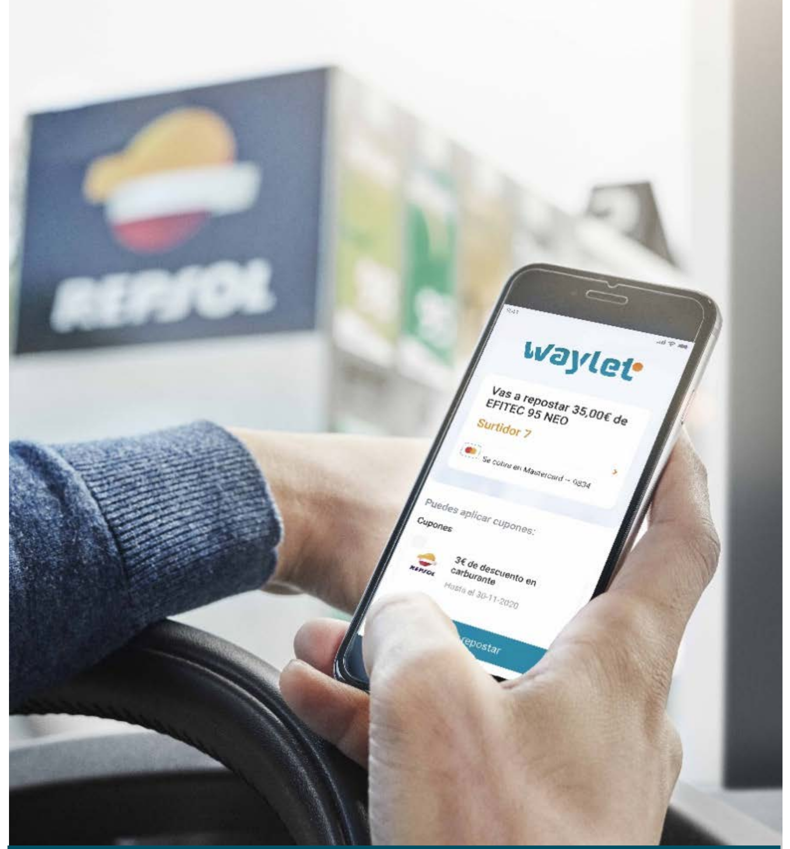
Upstream

Yield and Focus

Industrial

Yield and New Platforms

Customer-centric



Yield and Transformation

Low-carbon generation

Business Build

Strong and growing profits and cash generation

Customer-Centric Businesses Strategy 2021-25

REPSOL

Key foundations

Longstanding Iberian Energy Leader	Mobility leader in continuous transformation	High-growth power customer business

Strategic drivers in Energy Transition

Multi-energy

Cross-sell to current customers and channels, adding **new services** (E-Mobility, Energy Services & Advanced mobility services)

Customer centricity

Roll out the new **transversal loyalty program,** developing engagement with **end customers**

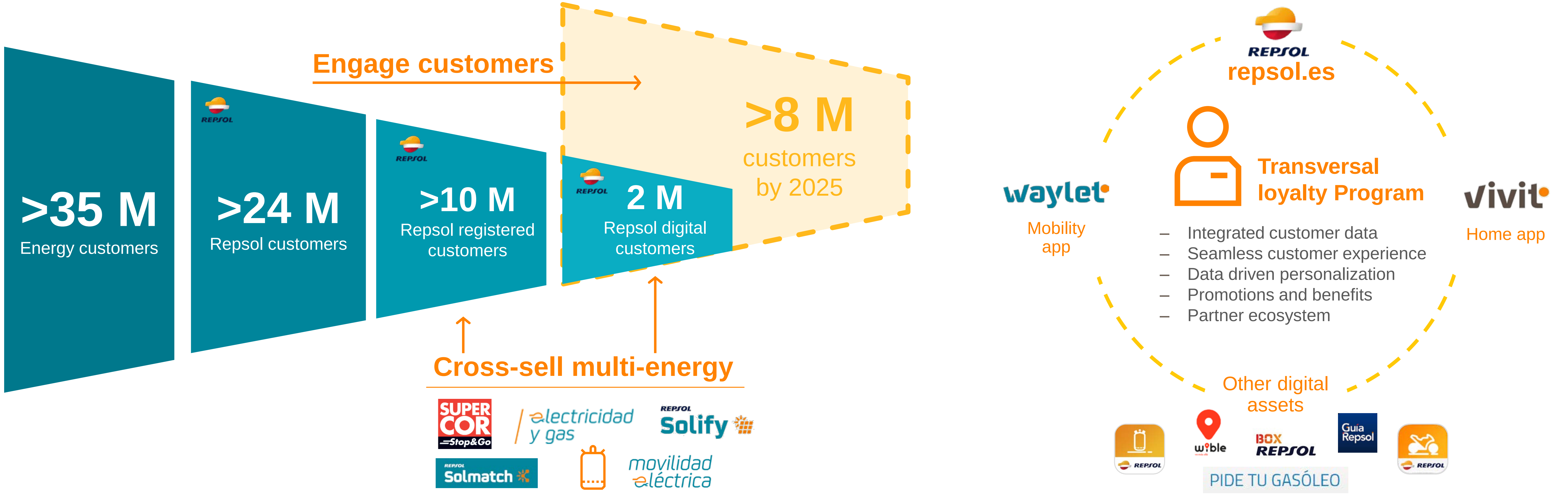
World-class digital

Expand digit platforms for customer engagement (**Waylet** & **Vivit apps**), with **AI based** personalization and advanced pricing

Ways of working

More autonomous management, strengthening **entrepreneurship culture**

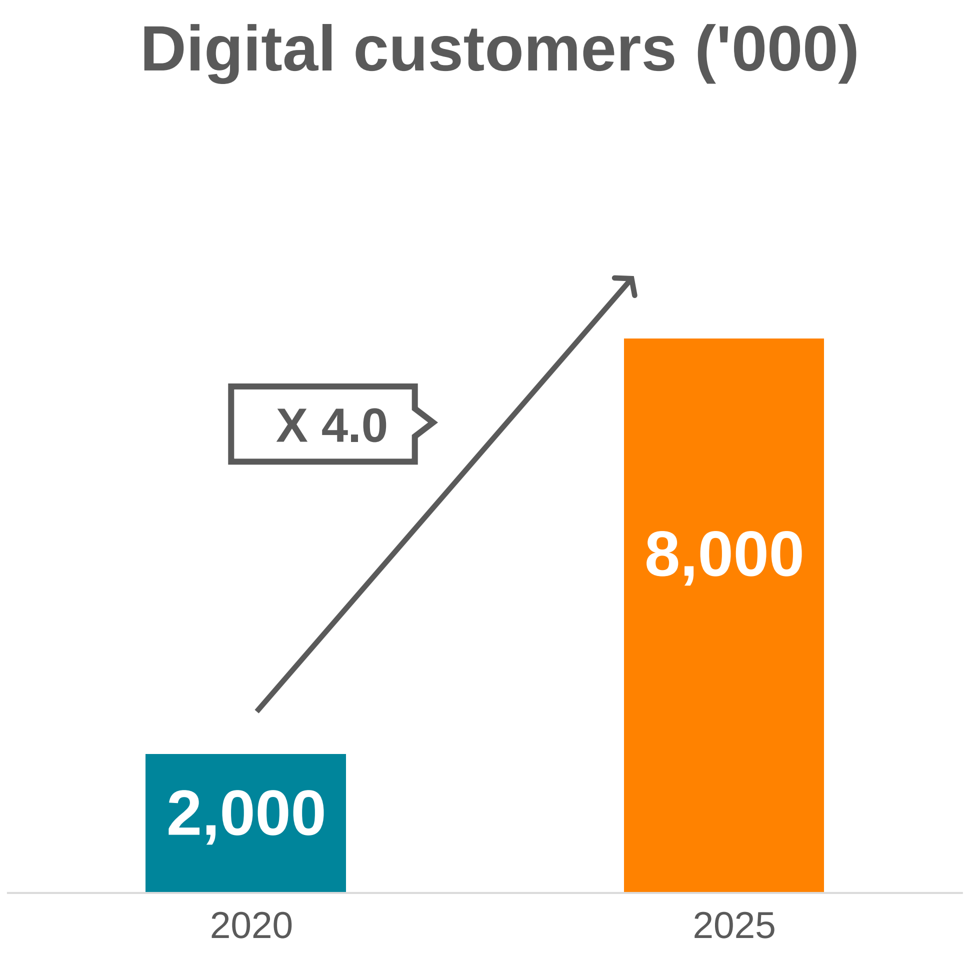
Launching Repsol's Transversal Loyalty Program to orchestrate customer-centric multienergy approach across customer base

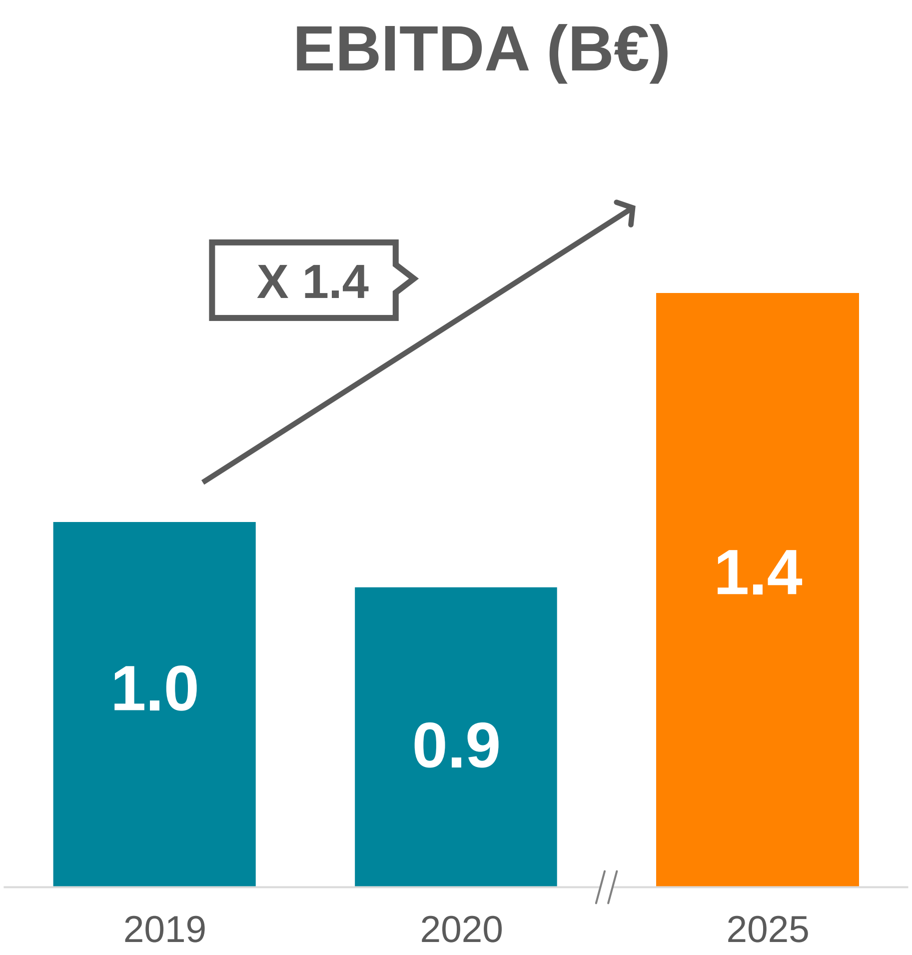


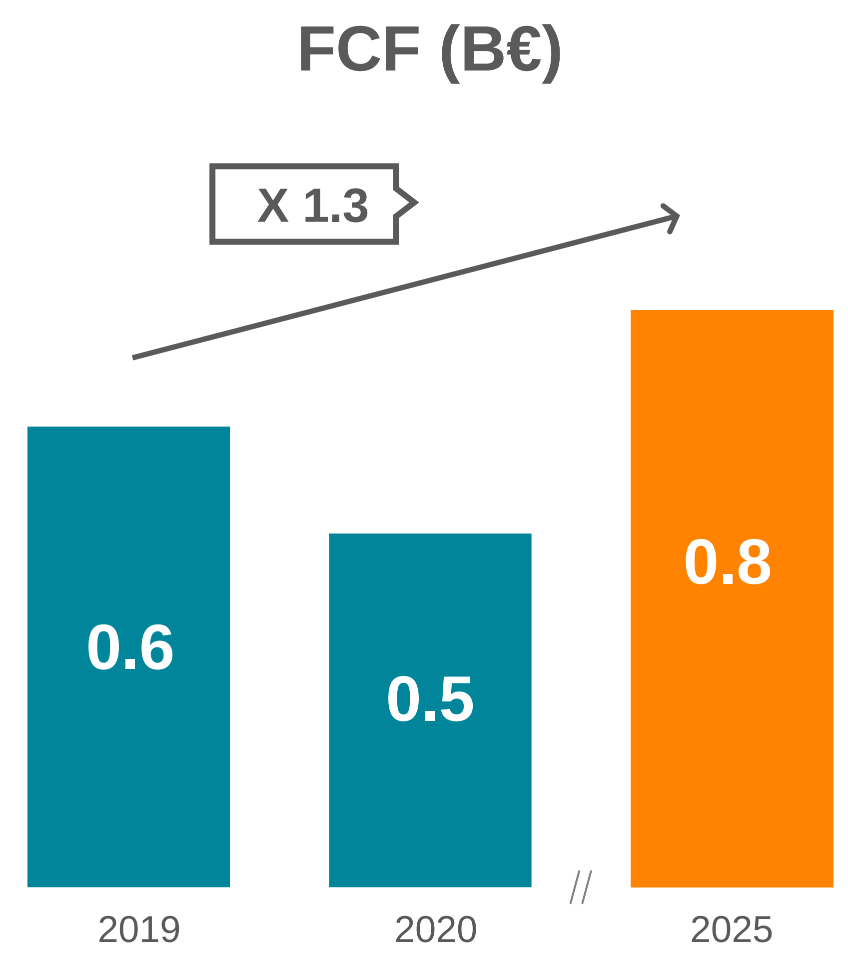
New transversal loyalty program to reach 8 M customers (100% digital) and generate incremental margin by 2025

Growth ambition with strong FCF generation

Customer Centric Business







1,100 k ⟶ **2,000 k** P&G + E-Mobility customers

Mobility contribution margin (M€) **x 1.15**

Non-oil contribution margin (M€) **x 1.25**

Setting the new business priorities

Upstream

Yield and Focus

Industrial

Yield and New Platforms

Customer-centric

Yield and Transformation

Low-carbon generation

Business Build

Developing a competitive RES player with international platforms

Estimated low carbon operating capacity (GW)[1]

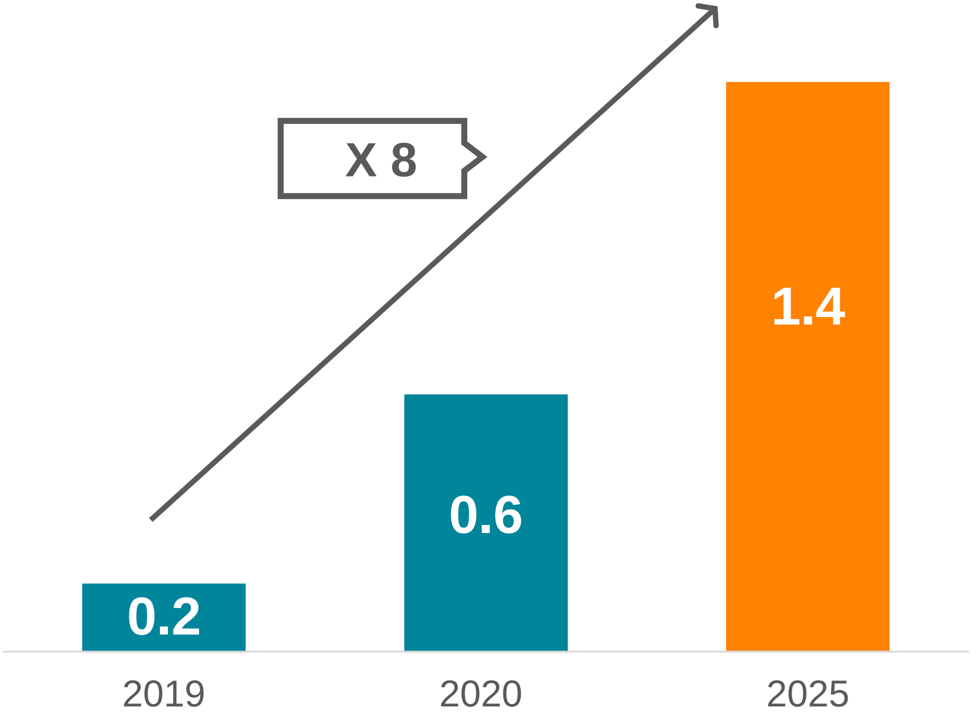
Phase I 2019	**3.0 Gw**
Phase II 2020-2025	**7.5 Gw**
Phase III 2026-2030	**15 Gw**

Phase I:
- Launch **organic growth** – development of Ready to Build and earlier stage assets
- Develop RES **capabilities and project pipeline**

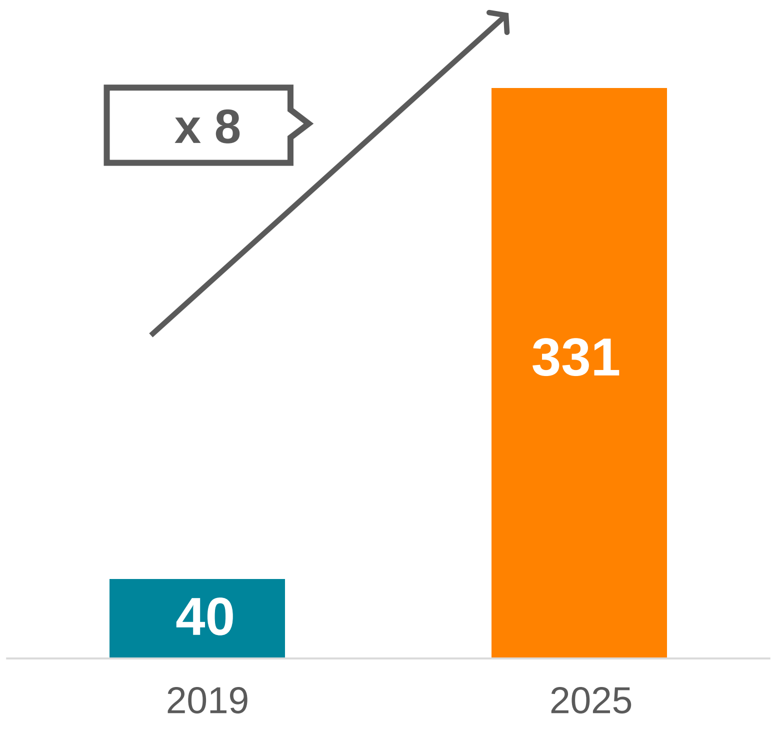
Phase II:
- Build and put in operation pipeline, with **more than 500 MW per year** in early-stage assets
- Create international platforms

Phase III:
- Accelerate organic development to **more than 1 GW per year**
- Optimize portfolio with an opportunistic approach

Capex (B€)



Gross EBITDA[2] (M€)



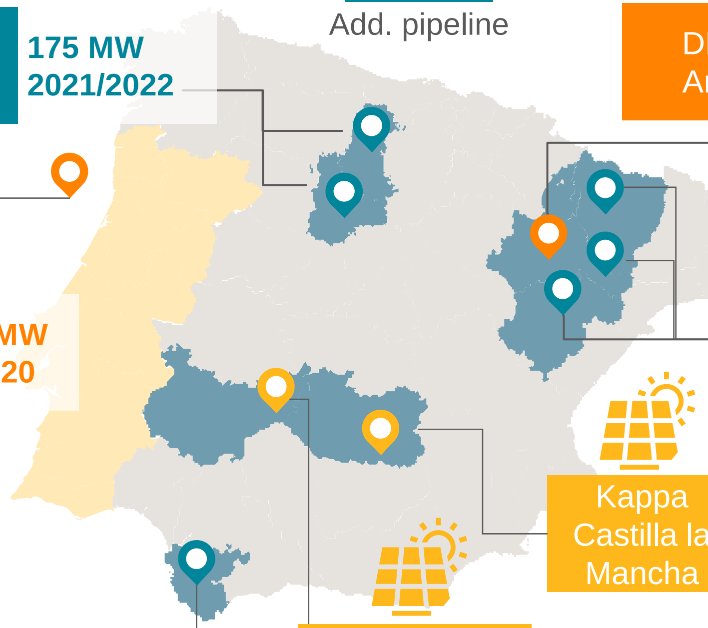
Spanish average power price 42,5 €/MWh

1. RES: Considering 100% in Spain and International (excl. Chile) and 50% JV stake in Chile 2. Excludes structure costs. 2025 EBITDA estimated assuming 2025 consolidated capacity is operating during the whole year for comparative reasons. Figure considering only estimated operating capacity of 7.4 GW is €321 M Note: Gross Capex, capacity, and gross EBITDA considers 50% WI in Chile and 100% WI in Spain and rest of the world. EBITDA and Capex figures do not include cogenerations)

Strong portfolio of advanced stage projects with short term material growth and robust profitability

REPSOL

Spain

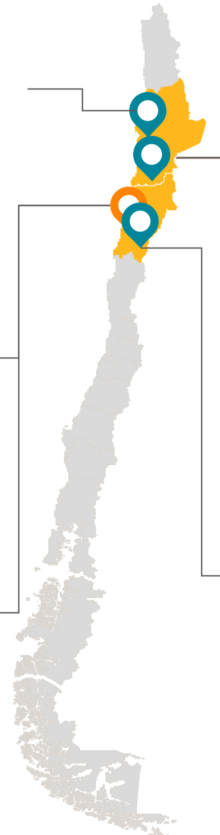


+ 482MW[1]
Add. pipeline

- PI Castilla y León — 175 MW, 2021/2022
- DELTA Aragón — 335 MW, 2020
- Windfloat — 5 MW, 2020
- DELTA II Aragón — 860 MW, 2021/2023
- Kappa Castilla la Mancha — 126 MW, 2021
- SIGMA Andalucía — 204 MW, 2022
- Valdesolar Extremadura — 264 MW, 2021

Aguayo project (Cantabria), pumped storage of 1,000 MW, to start construction in 2022/23

Chile



- Elena — 275 MW, 2021 (137.5 MW), 2022 (137.5 MW)
- Cabo Leonés III — 39 MW, 2020
- Cabo Leonés III — 55 MW, 2021
- Antofagasta PE — 385 MW, 2023
- Atacama — 90 MW, 2022

Operating capacity @ End 2020 | Under construction | High visibility pipeline | Capacity COD[2]

Boosting project returns through management excellence and scale

+3-4%
IRR[3]

- Reduced development costs
- Best-in-class construction and operations
- Energy management
- Optimized financing structure

Spain[4]

	Solar	Wind	Hydro
2025	1.0 GW	1.4 GW	0.7 GW
2030	2.0 GW	2.3 GW	1.7 GW

International

	Solar	Wind
2025	0.7 GW	1.3 GW
2030	3.1 GW	3.6 GW

1. Greenfield projects with interconnection rights, including solar hybridization projects in wind portfolio
2. COD: Commercial Operation Date 3. Estimated figures average for wind and solar projects without selling down equity stakes Note: Considering 50% JV stake in Chile
4. Not including other conventional generation as Cogeneration (622 MW) and CCGTs (1,648 MW)

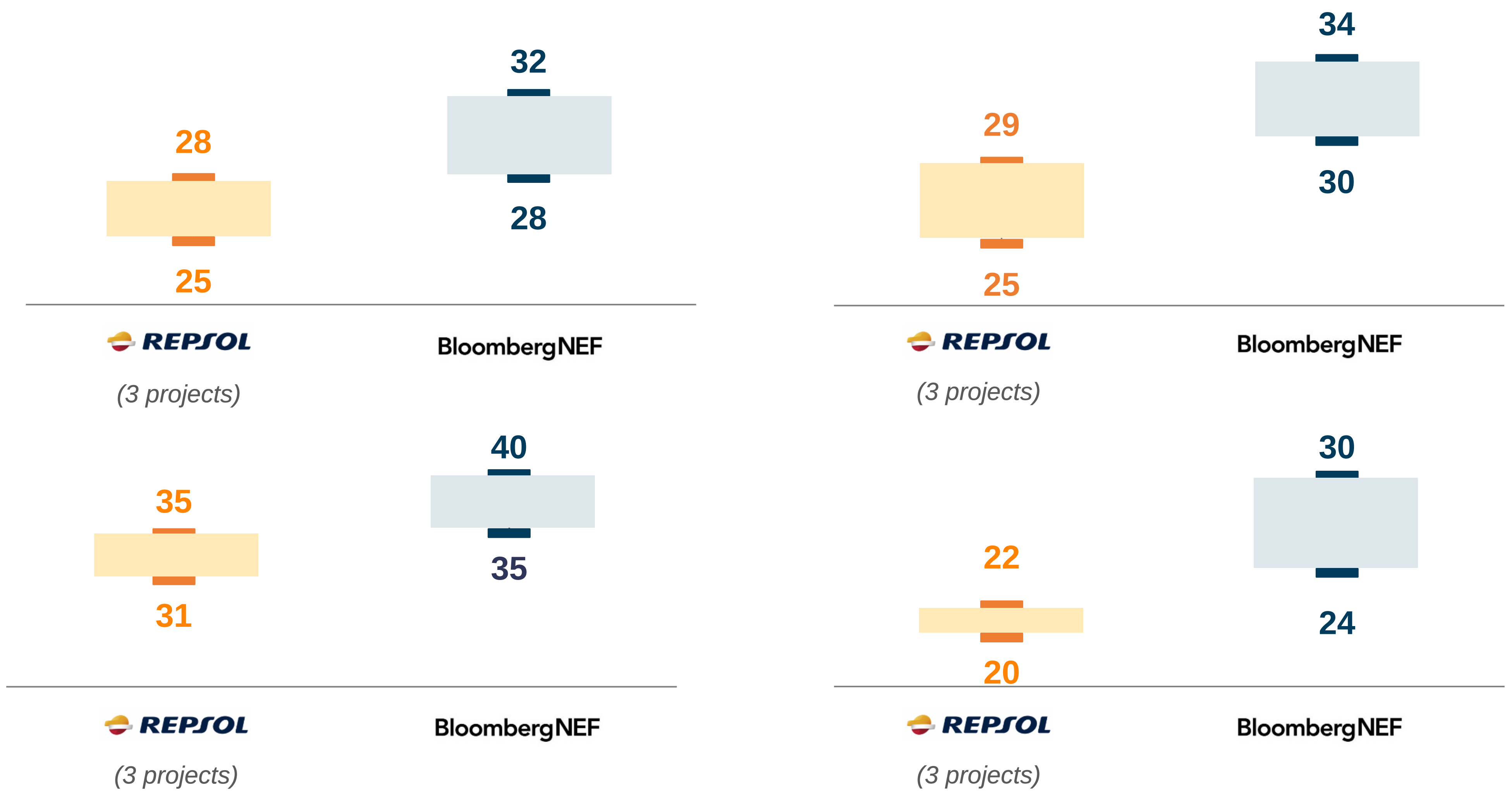
Repsol RES project portfolio in Spain and Chile with attractive economics

Low carbon generation

Wind | Solar | Levered IRR

SPAIN

CHILE



SPAIN: Levered IRR 10% - 12%

CHILE: Levered IRR 12% - 18%

1. Note 1: Repsol COD 2020-23 projects Levelized Cost of Energy vs. BNEF[1] Spain LCOE references. Note 2: Repsol COD 2021-23 projects Levelized Cost of Energy vs. BNEF1 Chile LCOE references. Note 3: BloombergNEF models estimate LCOEs range for each technology and geography in a given period. Repsol projects' LCOEs are calculated with the same methodology used by BNEF. Comparable LCOEs from BNEF used for each set of projects. Average case from BNEF taken. Note: 1.15 $/€ exchange rate used in LCOEs figures for Chilean assets.

Stepping up energy transition

05.

Decarbonization is an opportunity to build business platforms as technology evolves

2020-2025 | 2025-2030 | +2030

Industrial transformation
- Advanced biofuels, biogas and recycling
- Renewable hydrogen
- Synthetic fuels (e-fuels)

Renewable generation
- Hybrid plants
- Stationary energy storage

Customer-centric businesses
- Low carbon power retail + Energy Solutions
- Dual-platform advanced mobility

Carbon sinks
- Natural Climate Solutions[1]
- Carbon Capture Utilization & Storage

1. Forestry JV REPSOL Fundación, Sylvestris, LAND LIFE COMPANY

Ambition to become a leader in the Iberian Peninsula

Renewable Hydrogen

Multi-technology approach

providing flexibility,
and optimizing production

Electrolysis

Biomethane
in existing SMRs[1]

Photoelectrocatalysis
proprietary technology

Largest H_2 consumer (72%) and producer in Spain

Privileged integrated position allowing **arbitrage between self-consumption and other final uses**

Transportation and e-fuel
leveraging SSs

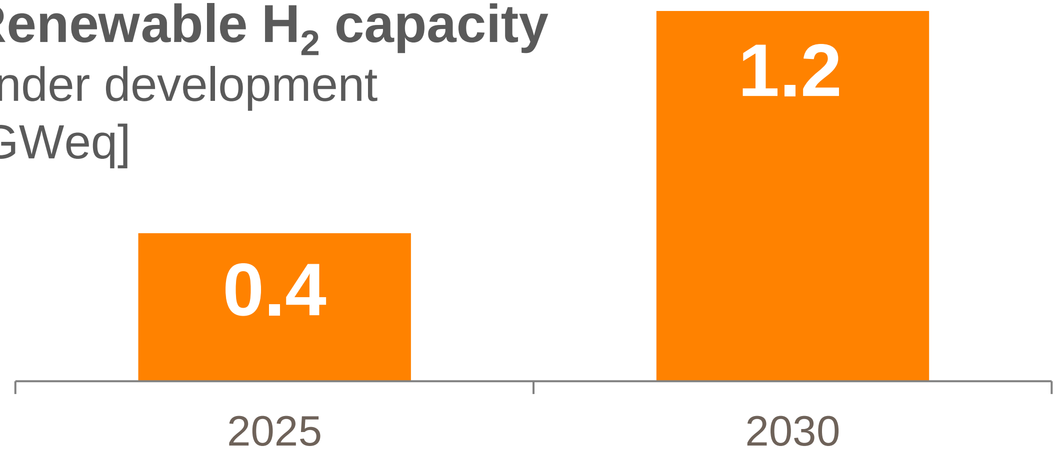
Industrial feedstock
to other players

Gas network injection
blended with gas for residential and industrial use

Electricity storage
for flexible power generation

Clear ambition[2] to become Iberian leader

Renewable H_2 capacity
under development
[GWeq]



64 kt/y | **H_2 production[3]** | **192 kt/y**

Repsol to become an active H2 player
across uses, and a strategic partner to develop the Government ambition

1. Steam reformer 2. Repsol's hydrogen ambition conditioned to access to regulatory changes and availability of EU recovery funds Plan
3. Considering a ratio of 0.02 t/h per MW and 8,000 hours of operation per year based on Repsol's past projects

Repsol with clear advantages in renewable hydrogen production

Renewable Hydrogen

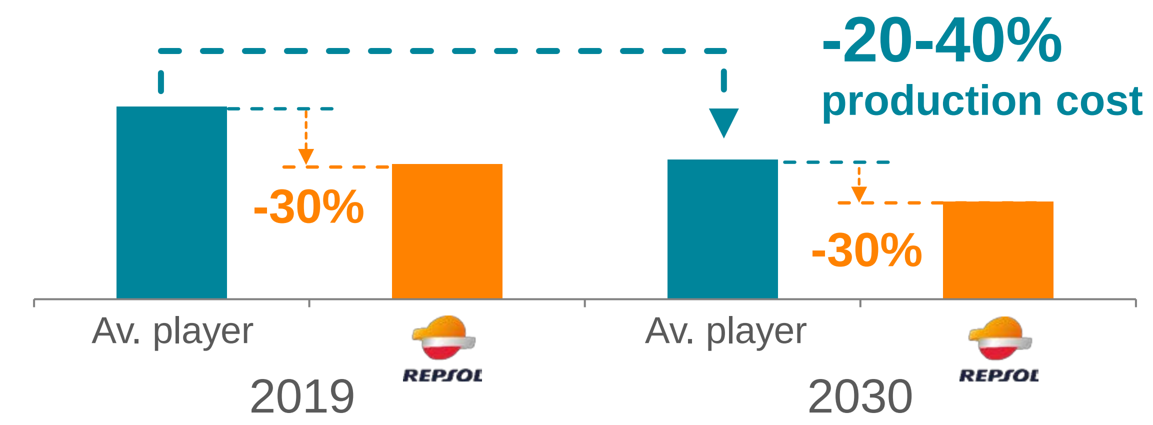
Repsol's with an **advantageous position** resulting in **tier#1 LCOH[1] ~30%** lower vs. a local renewable H_2 producer

- Renewable H_2 production from biomethane to become competitive in the short term
- Integration in current sites and with own renewable power generation

Spain, the best EU location to produce hydrogen with electrolyzers

- Lower production costs due to better renewable resource
- Spain reaching renewable H_2 (with electrolyzers) competitiveness five years before Germany

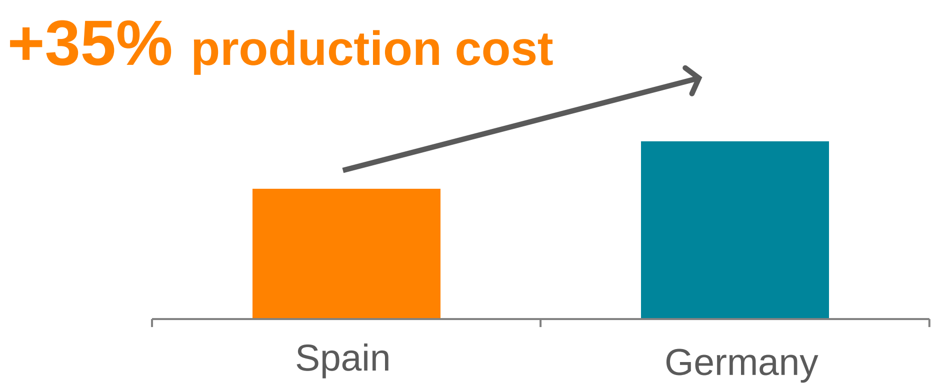
Renewable H_2 production cost for an av. player in Spain (€/kg)



Competitiveness of electrolytic vs. fossil fuel H_2, expected by 2030, could be brought forward by

- Technology cost reduction (massive adoption)
- Higher carbon price
- Regulatory mechanisms, as/if needed

Production cost via electrolysis in 2030[2] (€/kg)



1. Levelized Cost of Hydrogen assuming 50% of the renewable H_2 production made with biomethane and the remaining 50% with electrolyzers. 2. Spain with an average LCOE of €33.2/MWh and Germany with an av. LCOE of €48.3/MWh in 2030

Repsol best positioned to lead H_2 development and cost competitiveness as the main consumer in Spain (vs. non-consuming players interested in high prices to drive production)

Repsol becoming an advantaged producer

Sustainable biofuels

Repsol best positioned for sustainable biofuels production

Already a leading biofuels producer, and **first biofuels marketer in Spain** (66% share)

Leveraging our **tier one industrial sites** to produce biofuels in own facilities through modifications of current units

- **Lower Capex**: <€500/t in existing plants (vs. >€1000/t of peer's new plants)

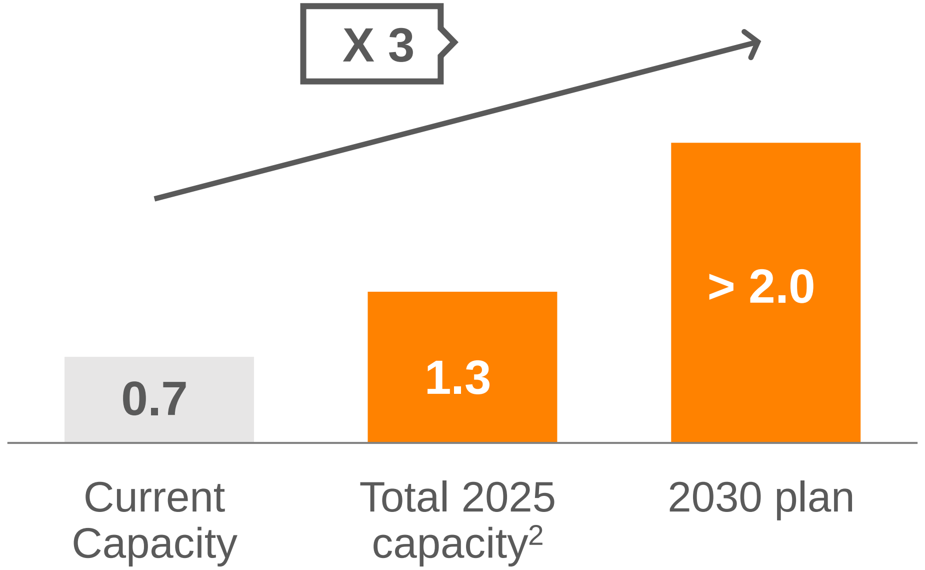
Average projects **IRR >15%**

Positioning, scale and relevance of our industrial hubs key to secure feedstock

Reaching > 2 Mta of sustainable biofuels in 2030[1]

Sustainable biofuels gross production (Mta)

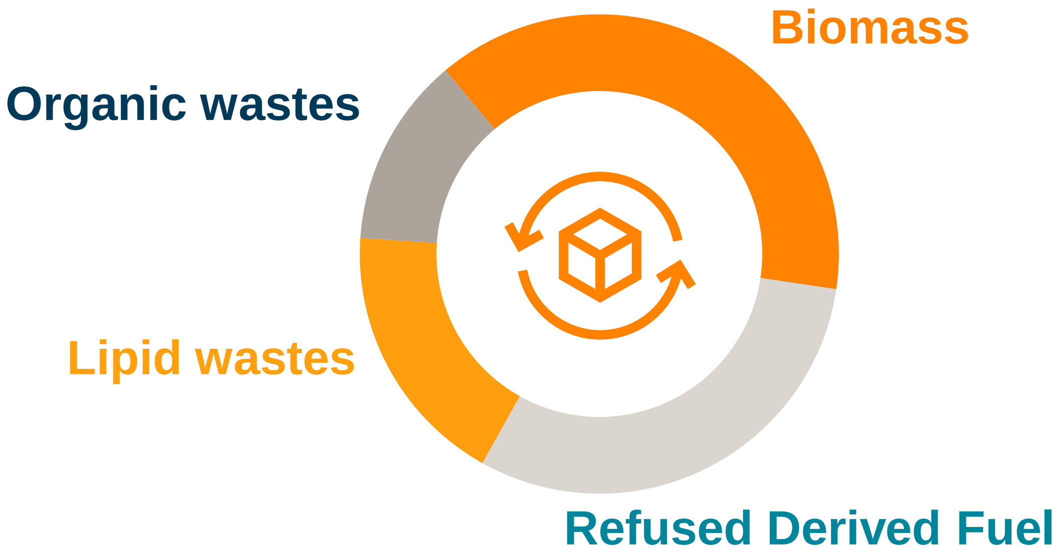
Updated ambition: from 600kt of HVO to >2 Mt of sustainable biofuels



Repsol with a **leading sustainable biofuels ambition**

With a multi-technology and raw material approach

Use of wastes as feedstock

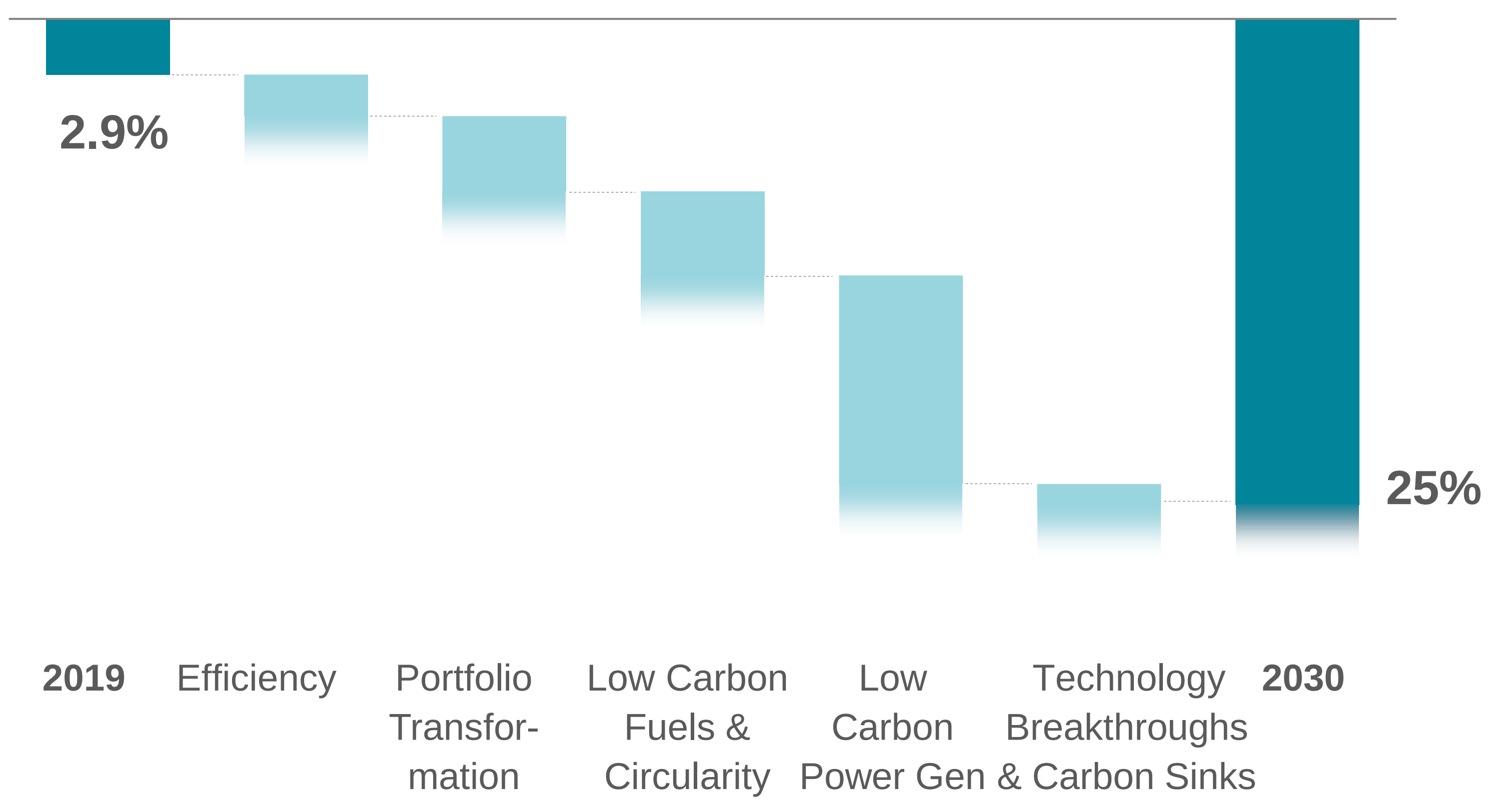


- **> 65% of biofuels produced from waste** by 2030 (up to 100% potentially to satisfy market or regulation demands)
- Large **availability of required feedstock with flexibility** between alternatives
- **~4 Mt of waste[3]** to be used as raw materials by 2030

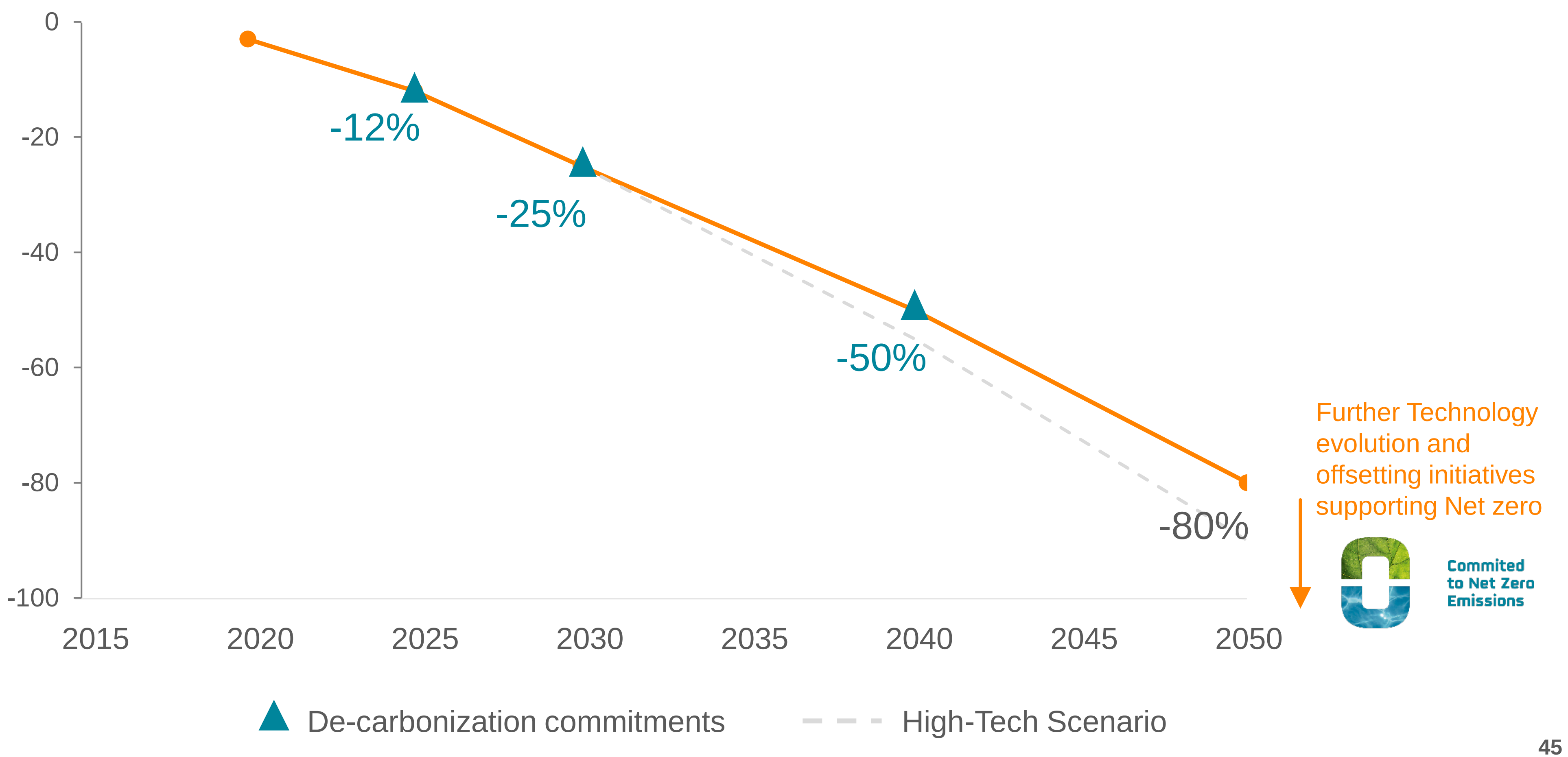
1. Gross volumes 2. Expected capacity of sustainable biofuels by 2025 includes: 700 kt/y from current existing capacity, 250 kt/y capacity from the advanced biofuels plant in Cartagena, 130 kt/y capacity from a gasification plant to produce methanol and ~300 kt/y capacity through modifications in existing units. 3. Gross volume. It includes Repsol's whole circular strategy: biofuels, circular chemical products and plastics and biogas production

CII evolution: Repsol speeds up the transformation by increasing its carbon reduction targets from 20% to 25% by 2030

CII reduction breakdown by decarbonization lever

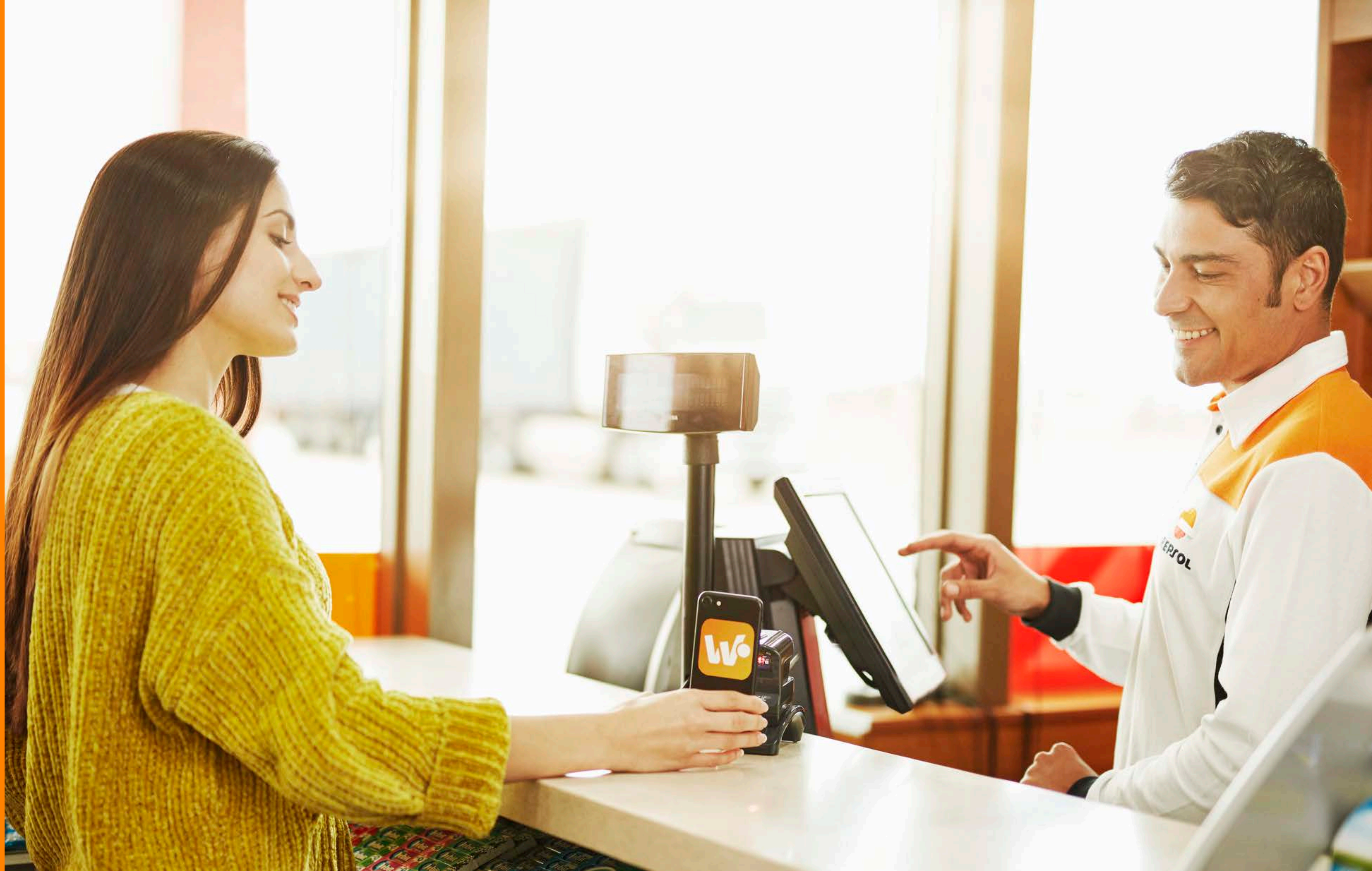


A clear decarbonization pathway towards net zero in 2050



SP summary

06.



Delivering a compelling investment case into the Transition

Strategic Plan 2021-2025. Driving growth and value with capital discipline

FCF generation	FCF 21-25: €2.2 B/y
Profitable business platforms – 2021-22: Resilience and Strength – 2023-25: Accelerate transformation	EPS 25: €1.8/share CFFO/share +7% CAGR 19-25
New Operating model	RES partner or IPO
Top quartile distribution	DPS: €0.6/sh 2021 ; €0.75/sh 2025 • SBB: 50 M share/y from 2022
Prudent financial policy	Gearing 21-25: ~25%
Profitable and achievable Net Zero	12% CII reduction by 2025 ROACE 25 +2 p.p.
Distinctive ambition for transformation	30% low carbon CAPEX 21-25

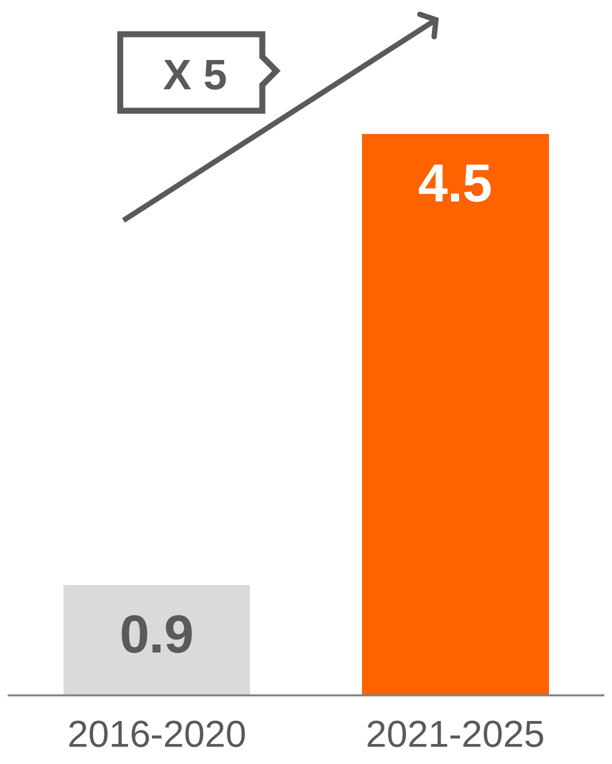
Note: Targets at Strategic Plan price deck ($50/bbl and $2.5/Mbtu)

Main business value growth and ESG KPIs and commitments

REPSOL

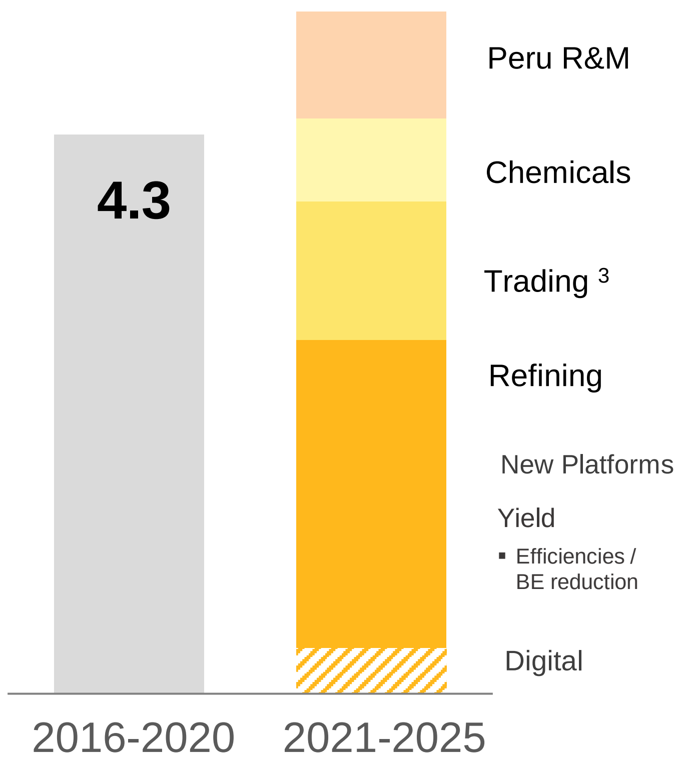
Upstream

FCF (B€) 2021-25 @50/2.5



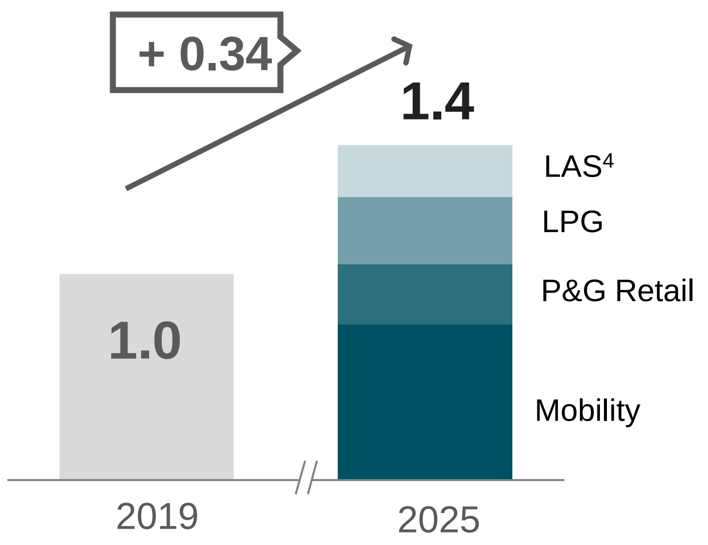
Industrial

FCF (B€)



Customer-centric

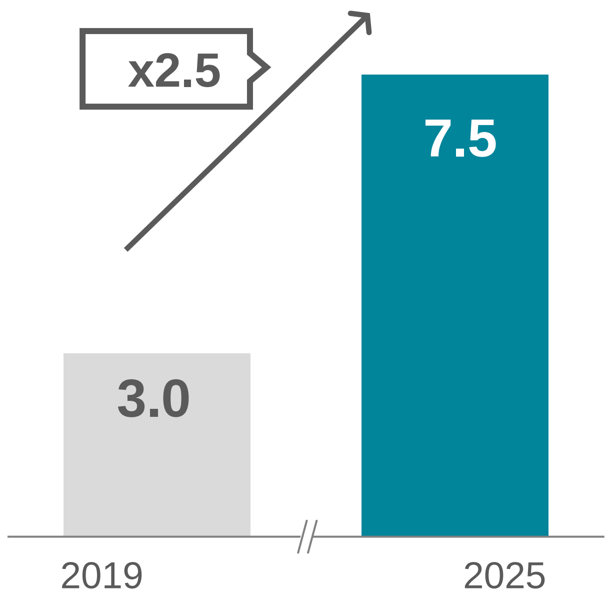
EBITDA (B€)



Digital customers in 2025 **8 M**

Low-carbon generation

Low-carbon capacity (GW)



+4.5 GW of RES capacity increase in 2019-2025

ESG

2025

12% IIC reduction[1]

1st quartile in CHRB[2]

At least **40%** of LTI for CEO and senior management linked to sustainability goals

1. 2016 baseline 2. Corporate Human Rights benchmark. 3. WHT&G included 4. Lubricants, Asphalts and Specialties

Note: 2019 @$50/bbl & $2.5 HH

Delivery 2020

07.

Resilient performance in 2020 and delivery on long-term strategic objectives

Key messages

Finished 2020 in stronger financial position

- **Resilience Plan** delivered over initial targets
- **Lower Net Debt** and **robust balance-sheet**
- Delivered on **shareholder commitments** and **decarbonization targets**

Solid 4Q20 results close to pre-COVID levels

- **4Q20 adjusted net income** in line with 4Q19
- Strong performance of **Customer-Centric businesses**

Strong FCF and lower breakevens

- **Positive CFFO** in all segments
- **€2 Bn of FCF in 2020** (€ 0.8 Bn organic)
- **$30 /bbl Upstream breakeven. Exploration success**.

New Strategic Plan to 2025

- **Sound investment proposition** into the Energy Transition
- **Growth platforms** to 2025+
- **Legacy businesses** as cash generators
- **Progress in 2020** towards SP 2021-2025 targets

2021 still in "resilience mode"

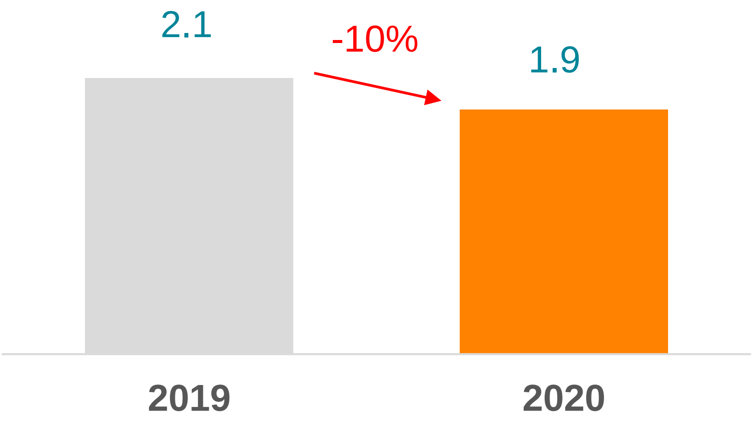
- **Uncertainty and volatility** despite recent oil price strength

Organic FCF BE at ~$30/bbl. Exploration success. Progress in decarbonization.

Operational highlights – Upstream

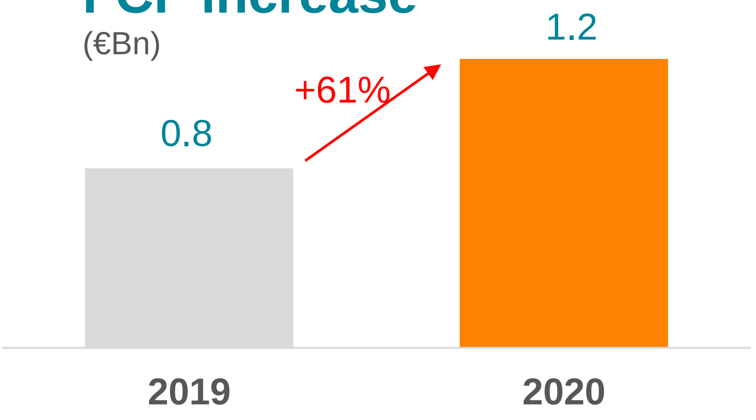
Opex reduction

(€Bn)

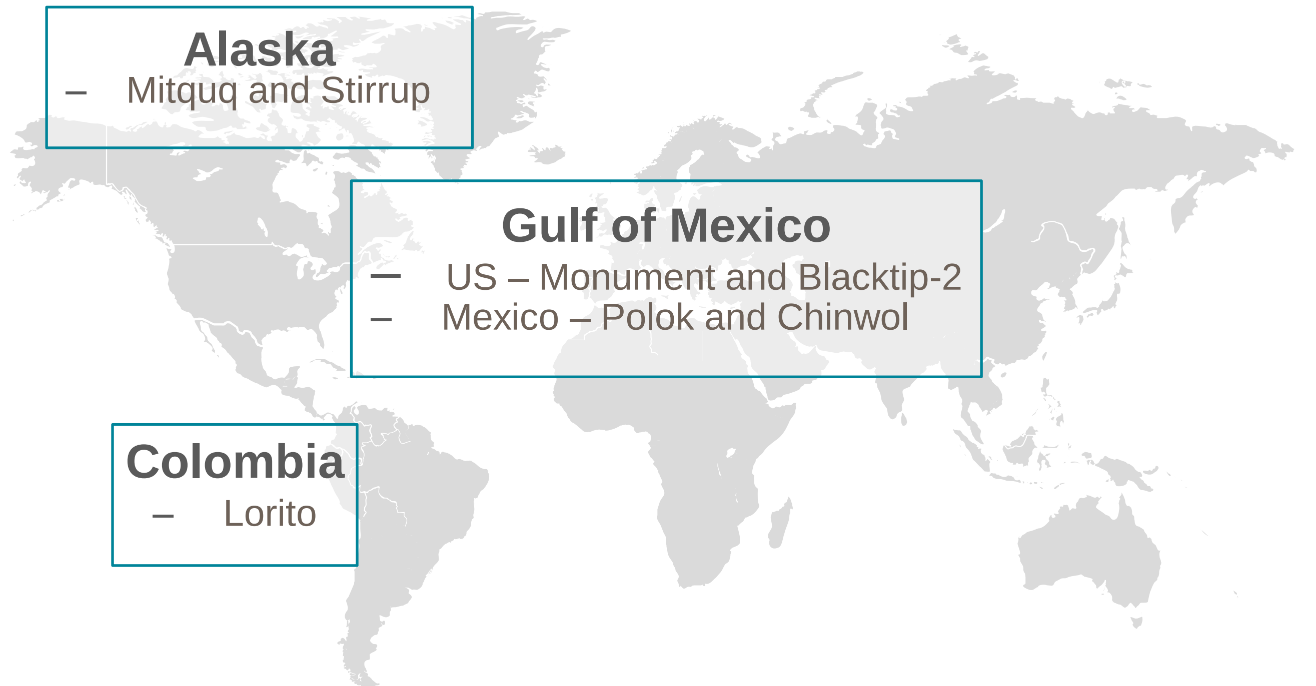


FCF increase

(€Bn)



Successful highly selective drilling program in 2020



Remarkable success rate: 7 discoveries out of 9 wells completed in 2020

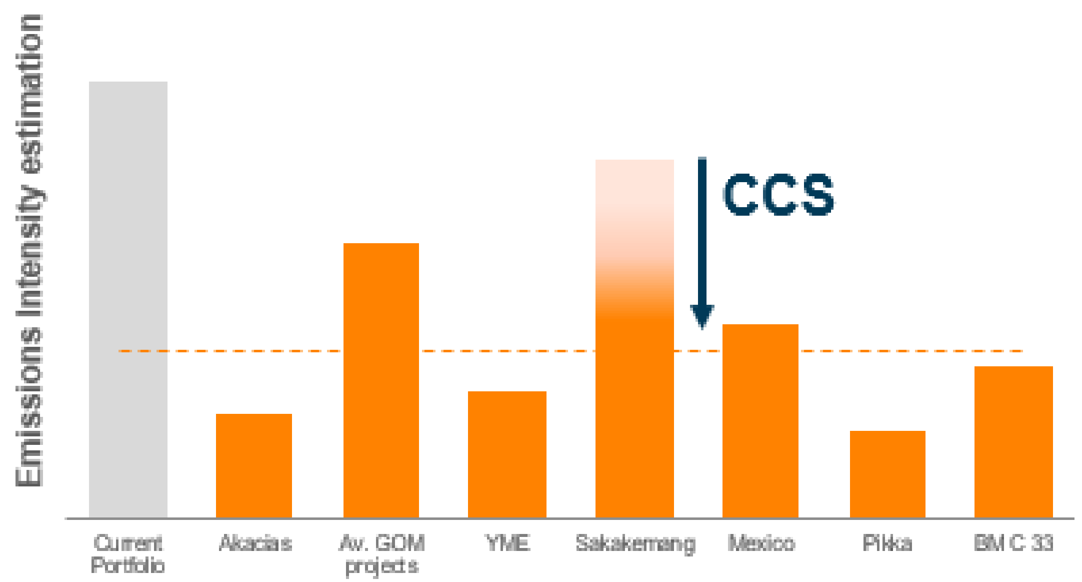
Focused exploration: 8 of 9 wells drilled in productive basins. Exploration costs 27% lower than in 2019.

High impact: Polok (Mexico), Stirrup (US Alaska) and Monument (US GoM) included in WoodMackenzie Top 10 discoveries of 2020 (1)

(1) WoodMackenzie Top 10 commercial & economically viable discoveries.

270,000 Tons of CO_2e reduction in 2020 (2)

New production 2021-2025 pushes down emissions intensity



Sakakemang:
CCS project in FFD phase with 1.5-2 Mt CO_2 per year captured

(2) Through energy efficiency, methane and flaring initiatives

Lower Refining margins and demand. Chemicals resilient through the crisis

Operational highlights - Industrial

Refining

Repsol assets remained among most competitive in Europe

- **All refineries under operation in 2020**
- **Reduced breakeven to minimum levels**
- **Positive refining margin indicator in 4Q20** (2.2 $/bbl on average in 2020)

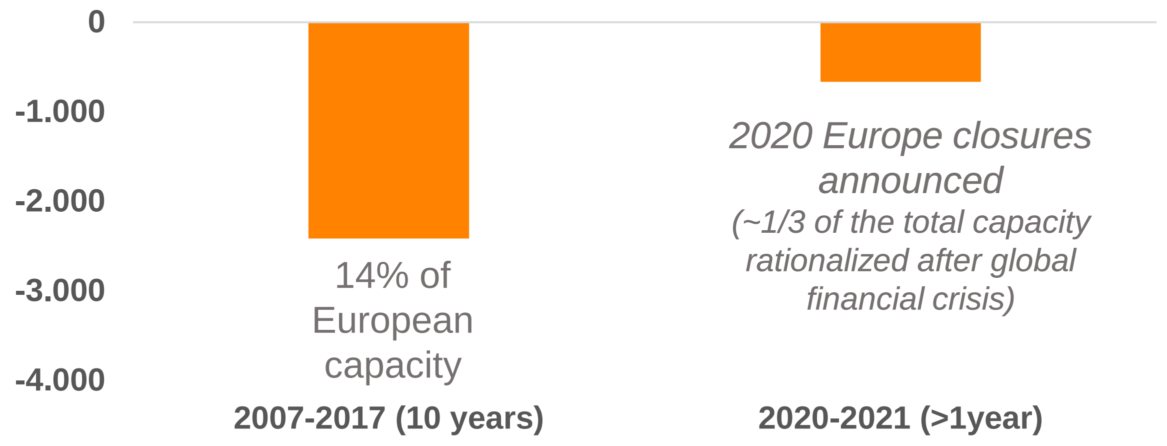
Chemicals

Resilient through COVID-19 crisis

- **International margins** gradually recovered to 2019 levels
- **Sales in line with 2019**
- **4Q20 better demand and margins**

Acceleration of capacity adjustments

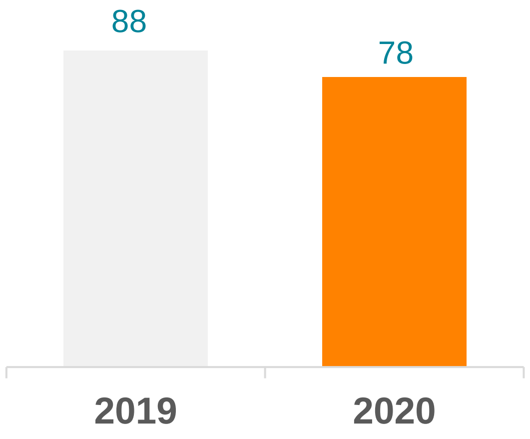
European refinery rationalization announcements (kbbld)



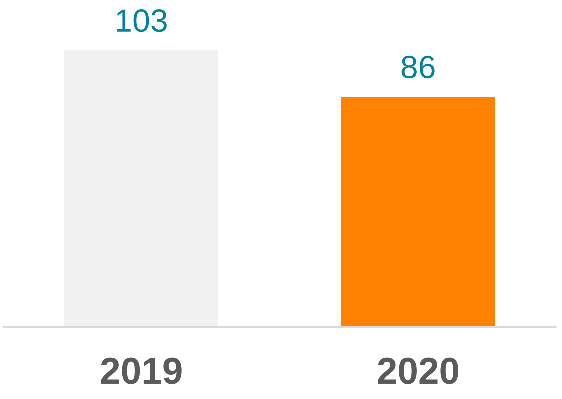
IHS and internal source

Utilization of Repsol's refining capacity

Distillation utilization
(%)



Conversion utilization
(%)



Progress in the transformation of the Industrial business

Operational highlights - Industrial

Sustainable biofuels

1.3 Mt by 2025
>2 Mt by 2030

Cartagena: 1st advanced biofuels plant in Spain

250,000 Tn/y operational in 2023

Reduction of 900,000 Tons/y of CO_2 emissions

Capex: €188 M

Puertollano: 1st biojet producer in Spain

7,000 Tn in 2020

Savings of 440 tons of CO_2 emissions

Tarragona: Biojet production

10,000 Tn in January 2021

Savings of 630 tons of CO_2 emissions

Renewable Hydrogen

0.4 GWeq by 2025
1.2 GWeq by 2030

Leading H24All European Consortium to produce renewable Hydrogen in Spain

100 MW Alkaline electrolyzer plant

1st operational **photoelectrocatalysis pilot plant** in 2020

Advanced decarbonization projects

Bilbao: net-zero emissions fuels plant

Using CO_2 and green hydrogen generated with renewable energy

Bilbao: urban waste-to-gas generation plant

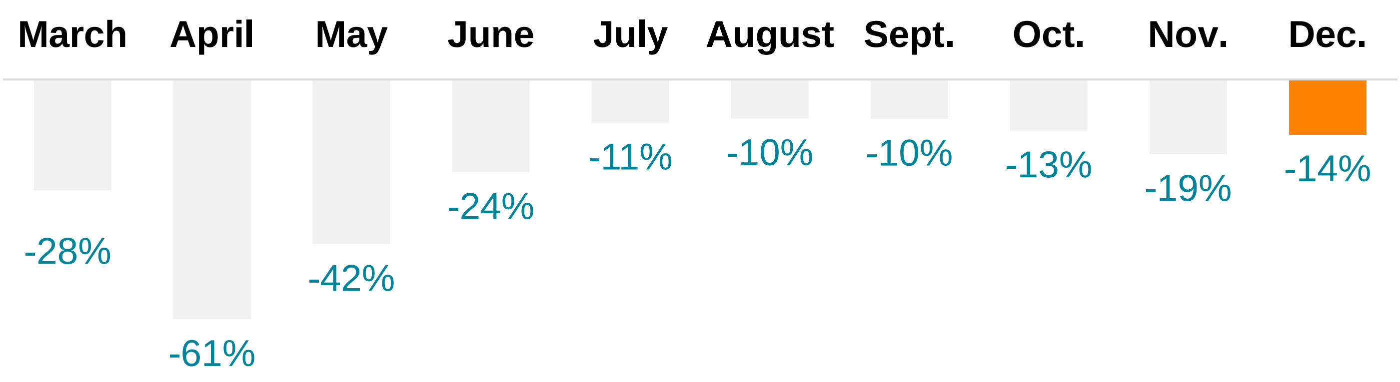
All businesses generated a higher operating result in 4Q20 than in 4Q19

Operational highlights - Commercial and Renewables

Mobility

- **Strong 4Q20 operating result**
- **Sales in Service Stations** -23% 2020 in Spain vs. 2019
- > 2 Million **digital clients**

Transportation fuel demand monthly variation in Spain 2020 vs. 2019



Source: CLH

Lubricants, Asphalts and Specialties

- **Lower costs**
- Contribution of **International expansion** (South East Asia, Mexico)

Electricity and Gas

- **+12% growth of retail client base** in 2020
- **+50% growth** of client base since 2018
- **Chile JV**:
  - Start of commercial operation **Cabo Leones III**
  - **FID Atacama**, 14 years PPA

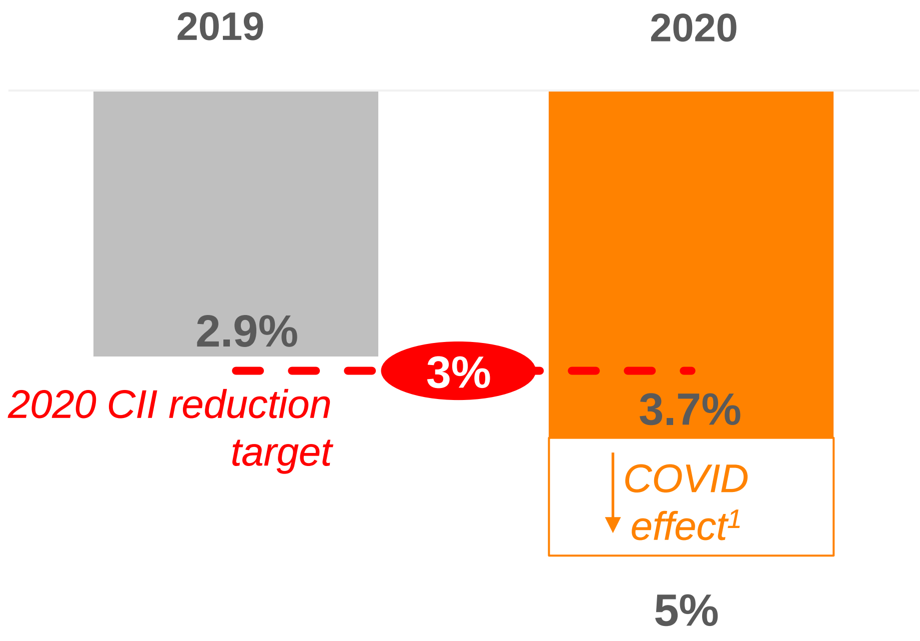
Road to Net Zero: surpassed CO_2 reduction targets for 2020

Operational highlights – Emission reductions

Delivered 2020 carbon intensity reduction target

Carbon Intensity Indicator reduction 2019-2020

% CII reduction (baseline 2016)



- [1] Even without the lower activity due to COVID-19 Repsol reduced its CII over the 2020 3% target

CII: Carbon intensity indicator

All businesses reduced CO_2 emissions in 2020

- 5% in CII (-3.7% excluding COVID effect) **vs. 2016**

Accumulated reduction from 2014

2.4 CO_2e million tons

0.3 CO_2e Million tons **Above target for 2014-2020**

2021: ongoing transformation in a resilience scenario

Outlook

Upstream	Industrial	Customer-centric	Low-carbon generation
FCF generation Flexible capex	Transformation and operational efficiency	Resilient and benefiting from context improvement	+710 MW

Competitiveness programs to deliver €400 M of savings in 2021

Production	**~ 625 kboed**	
Refining Margin Indicator	**$3.5 /bbl**	
EBITDA CCS [(1)]	**~ €5.3 Bn**	• 30% higher than in 2020
Capex	**~ €2.6 Bn**	• >25% deployed in Low Carbon platforms
Net debt (with leases)	**≤ €6.8 Bn**	• In line with 2020 (exc. hybrids transactions of 2021)
Dividend	**€0.6 /share**	• From July dividend will be only in cash

(1) @ $50/bbl Brent, $3/MMBtu HH and $1.18/€.

Investor Update

February 2021

Stepping up the Transition

Driving growth and value

The Repsol Commitment
Net Zero Emissions
by 2050